

Scrum.SMC.v2022-07-18.q110

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NEW QUESTION: 1

You are the Scrum Master for a team that is working on a project for a chemical engineering company. During one of the Sprints, the Product Owner suggests changes to the Acceptance Criteria on the basis of new requirements by the stakeholders. Which of the following best describes the steps that should be taken next in this situation?

A. You will direct the Scrum team to re-work the User Story in the same Sprint.

B. The Scrum Team will not re-work an already developed deliverable; however, the Product Owner will reject the deliverable in Demonstrate and Validate Sprint.

C. You should inform the Product Owner that the Scrum Team does not have the bandwidth to re-work the already created deliverable.

D. The deliverable is rejected on the basis of the changed requirements, and added to the Prioritized Product Backlog with the new Acceptance Criteria to be worked on in a subsequent Sprint.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 2

A Scrum Team must produce the following artifacts. Select all that apply.

A. Project Status Report

B. Product Backlog

C. Project Plan

D. Test Case Specifications

E. Increment

F. Sprint Backlog

G. Design Document

Answer: B,E,F ([LEAVE A REPLY](#))

NEW QUESTION: 3

Which of the following meetings is not usually Time-boxed?

A. Sprint Review.

- B. Sprint Planning Meeting.
- C. Daily Standup.
- D. Scrum of Scrums.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 4

The Scrum Team along with the Scrum Master adopted the Fist of Five technique to arrive at accurate estimations for the prioritized User Stories. The results of the vote of each team member are as follows: three members: 2 fingers; four members: 3 fingers; and two members: 5 fingers. Which of the following options is in plurality?

- A. I am not sure and would like to go with the group's consensus conclusion.
- B. I wholeheartedly agree with the group's conclusion.
- C. I agree with the group's conclusion and would like to discuss some minor issues.
- D. I disagree with the group's conclusion and have major concerns.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 5

One of the responsibilities of the Scrum Master is to ensure that the Product Owner does not change the Acceptance Criteria of a committed User Story in the middle of a Sprint. In this regard, which of the following statements about Acceptance Criteria is correct?

- A. User Story Workshops are held as part of Sprint Review.
- B. Acceptance Criteria provide the objectivity required for the User Story to be considered as Done or not Done.
- C. The Scrum Master defines and communicates the Acceptance Criteria to the Scrum Team.
- D. During the Sprint Retrospect Meeting, the Acceptance Criteria provide context for the Product Owner to decide if a User Story has been completed satisfactorily.

Answer: ([SHOW ANSWER](#))

Reference:

<https://blog.teamtreehouse.com/when-is-a-user-story-done-acceptance-criteria-definition-done>

NEW QUESTION: 6

As a Scrum Master, it is important that you assess skill gaps and training requirements for the team members, and map the skills, capabilities, and interest level of team members in using those skills and capabilities on a project. Which one of the following tools can help you do this?

- A. Skills Requirement Matrix.
- B. Organizational Deployment Method.
- C. Daily Standup.
- D. Organizational Resource Matrix.

Answer: ([SHOW ANSWER](#))

The Skills Requirement Matrix, also known as a competency framework, is used to assess skill gaps and training requirements for team members. A skills matrix maps the skills, capabilities, and interest level of team members in using those skills and capabilities on a project. Using this matrix, the organization can assess any skill gaps in team members and identify the employees who will need further training in a particular area or competency. Team members may not always

possess the required knowledge or skills to work in the Scrum environment. The Product Owner should evaluate the training needs of potential team members and facilitate training to bridge any knowledge gaps in the team.

NEW QUESTION: 7

Which of the following methods helps estimate the value provided by projects?

- A.** Internal Rate of Return
- B.** Net Rate of Return
- C.** Present Rate of Return
- D.** Estimated Rate of Return

Answer: ([SHOW ANSWER](#))

The value to be provided by business projects can be estimated using various methods such as Return on Investment (ROI), Net Present Value (NPV) and Internal Rate of Return (IRR).

Reference:

<http://blog.scrumstudy.com/estimating-project-value-in-scrum/>

NEW QUESTION: 8

Which of the following best defines the team velocity metric used to measure team performance?

- A.** Team velocity is the total number of hours the team has worked during a Sprint.
- B.** Team velocity is the total number of story points completed in a given Sprint.
- C.** Team velocity is the percentage of story points that have been Done versus those committed.
- D.** Team velocity is the actual time spent on delivering User Stories.

Answer: **B** ([LEAVE A REPLY](#))

Velocity measures how many user stories were completed by the team, on average, in previous sprints. It assists in estimating how much work the team is able to accomplish in future sprints.

Reference: <https://www.sealights.io/software-development-metrics/11-scrum-metrics-and-their-value-to-scrum-teams/>

NEW QUESTION: 9

Which of the following is a tool that can be used for communicating information related to risks?

- A.** Risk Burnup chart.
- B.** Risk Burndown chart.
- C.** Risk Progress chart.
- D.** Risk Tracking chart.

Answer: ([SHOW ANSWER](#))

An important tool which can be used for communicating information related to risks is the Risk Burndown Chart.

Reference:

<http://blog.scrumstudy.com/risk-prioritization-and-communication-in-scrum/>

NEW QUESTION: 10

Which one of the following statements about the history of Scrum is NOT correct?

- A.** The idea of Scrum was derived from a "rugby" approach, in which "a team tries to go the distance as a unit, passing the ball back and forth."

- B.** Takeuchi and Nonaka proposed that product development should be like a sequential relay race.
- C.** Scrum was based on a flexible and all-inclusive product development strategy where the development team works as a unit to reach a common goal.
- D.** Takeuchi and Nonaka based their approach on manufacturing case studies from various industries.

Answer: ([SHOW ANSWER](#))

Takeuchi and Nonaka proposed that product development should not be like a sequential relay race, but rather should be analogous to the game of rugby where the team works together, passing the ball back and forth as they move as a unit down the field. The rugby concept of a "Scrum" (where a group of players form together to restart the game) was introduced in this article to describe the authors' proposal that product development should involve "moving the Scrum downfield".

Reference: <http://blog.scrumstudy.com/the-story-behind-origin-of-scrum/>

NEW QUESTION: 11

A large software company has 8 Scrum teams with each team having a Scrum Master. After the Daily Standup everyday with their respective teams, all Scrum Masters meet for a Scrum of Scrums. What are they likely to do during this meeting?

- A.** Discuss ways to resolve technical impediments faced by development teams, especially if two or more teams face the same issue.
- B.** Discuss actions of a team that could potentially affect another team.
- C.** Discuss what each individual development team member has worked on since the last time all Scrum Masters met.
- D.** Share a status update on all individual team member' tasks.

Answer: **A** ([LEAVE A REPLY](#))

NEW QUESTION: 12

You are the Scrum Master on a project to develop machine parts for automobile manufacturing. The Product Owner on your project proposes to use Utility Function to find out the stakeholders' risk tolerance level. Which of the following is NOT a risk tolerance classification?

- A.** Risk Averter.
- B.** Risk Seeker.
- C.** Risk Mitigator.
- D.** Neutral Risk Taker.

Answer: **C** ([LEAVE A REPLY](#))

Reference:

<http://blog.scrumstudy.com/how-to-identify-risk/>

NEW QUESTION: 13

The Product Owner on a project, on which you are the Scrum Master, has identified disaster situations, such as earthquakes and tsunamis, as potential risks to the underwater transnational communication sea link. The Stakeholders have suggested that steps to safeguard the foundations of the ocean infrastructure be taken at the earliest, and also have recommended that a contingency reserve be created, which could be used in case of disaster situations. This is an example of:

- A.** Risk Mitigation.
- B.** Risk Prioritization.
- C.** Risk Avoidance.

D. Risk Assessment.

Answer: A ([LEAVE A REPLY](#))

Reference:

<http://blog.scrumstudy.com/risk-management-in-scrum-2/>

NEW QUESTION: 14

The senior management of a multi-national company undertakes turnkey projects. To provide better value to customers, the senior management wants to implement Scrum in the organization. Which of the following is NOT a Scrum principle that can be used as a selling point to illustrate the benefits of Scrum to customers?

- A. Self-organization.
- B. Theoretical process control.
- C. Value-based Prioritization.
- D. Collaboration.

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 15

Beth is a Scrum Master over a newly formed team. What can Beth expect as the team matures in the project?

- A. The team will create a feasible plan for all product backlog requirements in the Product Backlog.
- B. The team will become projectized.
- C. Forming, Storming, Norming, and Performing will occur.
- D. The team will, over time, improve upon their definition of done.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 16

One of the responsibilities of the Scrum Master is to facilitate timely identification of all risks faced by the Scrum Team. As the Scrum Master for a team working on a banking application project, which of the following techniques would you suggest for comprehensive risk identification?

- A. Risk Appetite.
- B. Probability Impact Grid.
- C. Risk Checklists.
- D. Risk Meeting.

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference: <https://scrumstudy.wordpress.com/2014/08/27/scrum-master-how-are-risks-assessed-in-a-scrum-project/>

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NEW QUESTION: 17

Which of the following Scrum Master's responsibilities are correct?

- A) Define the strategic objectives and priorities for projects.
- B) Ensure that Scrum processes are correctly followed by all team members including the Product Owner.
- C) Ensure transparency and clarity of Prioritized Product Backlog Items.
- D) Oversee Release Planning Meeting and schedule other meetings.

A. B

B. B, C, and D

C. B and D

D. A and B

Answer: ([SHOW ANSWER](#))

Reference:

<http://blog.scrumstudy.com/responsibilities-of-various-scrum-roles-in-an-organization/>

NEW QUESTION: 18

As a Scrum Master, you have to coordinate with the Product Owner to ensure that an appropriate Length of Sprint is determined keeping in mind the changes expected. Which of the following statements is true in this regard?

- A. It is advisable to consider the Release Dates for the overall product or service to determine the Length of Sprint.
- B. The impact and frequency of expected changes do not have any impact on the decision related to the Length of Sprint.
- C. If the project is stable, with only minor changes expected, the Length of Sprint should be relatively shorter, 1 to 3 weeks.
- D. To get maximum benefits from a Scrum project, it is always recommended to keep the Sprint Time-boxed to 6 weeks.

Answer: ([SHOW ANSWER](#))

If project requirements are generally stable and major changes are not expected in the near future, the Length of a Sprint may be set to be longer, 4 to 6 weeks. This provides stability to the Scrum Team members to work on the Prioritized Product Backlog requirements for lengthy periods of time without having to go through the Create User Stories, Approve, Estimate and Commit User Stories, Create Tasks, Estimate Task, and other related processes that are conducted for every Sprint. However, if project requirements are not very well defined or if significant changes are expected in the immediate future, the Length of Sprint may be relatively shorter, 1 to 3 weeks. This provides stability to the Scrum Team members to work on shorter Sprints and deliver results, which can be evaluated by the Product Owner and stakeholders at the end of the Sprint. This also provides enough flexibility for them to clarify requirements and make changes to the Prioritized Product Backlog at the end of each Sprint.

Reference:

<http://blog.scrumstudy.com/change-management-in-scrum-framework/>

NEW QUESTION: 19

Which of the following comparisons is true about Scrum and Traditional Project Management?

- A. In Scrum, upfront planning is high, while in Traditional Project Management it is low.

B. In Scrum, performance measurement is based on plan conformity, while in Traditional Project Management it is based on business value.

C. In Scrum, customer involvement is high throughout the project, while in Traditional Project it varies according to the project's lifecycle.

D. In Scrum, Quality Assurance is process centric, while in Traditional Project Management it is customer centric.

Answer: C (LEAVE A REPLY)

Explanation/Reference: <http://blog.scrumstudy.com/why-use-scrum-2/>

NEW QUESTION: 20

How long is a Sprint Retrospective in a one month Sprint?

A. 1 hour

B. 8 hours

C. 3 hours

D. It is not time-boxed (as long as needed)

E. 4 hours

Answer: C (LEAVE A REPLY)

NEW QUESTION: 21

Which of the following statements about Release Planning Session is/are Correct?

A) Release Planning Sessions are conducted to develop a plan that defines when various sets of usable functionality or products will be delivered to the customer.

B) Release Planning Sessions enable the Scrum Team to have an overview of the releases and delivery schedule for the product they are developing.

C) Whether the releases will follow a phased deployment pattern or a continuous deployment pattern depends on the stakeholder requirements.

D) Release Planning Sessions should produce a detailed Release Plan for the entire project.

A. A

B. A and B

C. B and C

D. A and D

Answer: (SHOW ANSWER)

Release Planning Sessions are conducted to develop a Release Plan. The plan defines when various sets of usable functionality or products will be delivered to the customer. In Scrum, the major objective of a Release Planning Meeting is to enable the Scrum Team to have an overview of the releases and delivery schedule for the product they are developing so that they can align with the expectations of the Product Owner and relevant stakeholders (primarily the project sponsor).

Reference:

<http://blog.scrumstudy.com/release-planning-sessions-in-scrum/>

NEW QUESTION: 22

You are the Scrum Master of a project to construct an IT Tech Park. This project requires adhering to stringent quality standards at every stage of development. A Scrum Core Team is formed for this project in which the Scrum Master is

supposed to facilitate a "team first" mentality when it comes to quality. You must ensure all of the following to maintain quality in Scrum, EXCEPT:

- A. Any quality related error must be fixed only at the end to ensure that the deliverable is Done.
- B. Any quality requirement must consider the capacity and willingness of the organization to meet the business need.
- C. The changing needs of the customers must be incorporated during the increments.
- D. Iterative Product development, repetitive testing, and documentation help ensure quality is inherent in each Done deliverable.

Answer: [\(SHOW ANSWER\)](#)

NEW QUESTION: 23

At the end of each Sprint the Scrumboard is _____.

- A. Analyzed by the Scrum master to understand the project progress in that particular sprint.
- B. Updated with new tasks and completed tasks.
- C. Reset or wiped off.
- D. Placed besides the new one to compare team velocities in Sprints.

Answer: A [\(LEAVE A REPLY\)](#)

NEW QUESTION: 24

Gary, a Development Team member, wants to know how long a Daily Scrum is. What's the timebox for a Daily Scrum?

- A. 2 hours
- B. 1 hour
- C. 15 minutes
- D. 4 hours or less

Answer: C [\(LEAVE A REPLY\)](#)

NEW QUESTION: 25

To ensure that there is no gap between the customer's expectation from the project, and the deliverables produced, the Scrum Master has to eliminate environmental obstructions that the team may face, that may affect the quality of the deliverables. To do so, apart from Quality Planning, the team has to ensure Quality Control, and Quality Assurance. Which of the following statements is true regarding Quality Assurance and Quality Control?

- A. Quality Control involves execution of planned quality activities; Quality Assurance involves carrying out integration-type activities.
- B. Quality Control lessons are learned during the Sprint Retrospect meeting; Quality Assurance is demonstrated during the Sprint Review Meeting.
- C. Quality Control activities are carried out during the process of Creating Deliverables that are potentially shippable; Quality Assurance activities are usually standalone activities, not carried out as part of the work.
- D. Specific skills are not required to perform Quality Control activities; Quality Assurance is a significant factor of the definition of Done.

Answer: B [\(LEAVE A REPLY\)](#)

Quality control refers to the execution of the planned quality activities by the Scrum Team in the process of creating deliverables that are potentially shippable. It also includes learning from each set of completed activities in order to achieve

continuous improvement. Within the cross-functional team, it is important to have the skills necessary to perform quality control activities. During the Sprint Retrospect Meeting, team members discuss lessons learned. These lessons act as inputs into continuous improvement and contribute to the improvement of ongoing quality control.

Quality is required not only in products, but also in processes. Quality assurance refers to the evaluation of processes and standards that govern quality management in a project to ensure that they continue to be relevant. Quality assurance activities are carried out as part of the work. In fact, quality assurance is a significant factor of the definition of Done. The deliverable isn't complete if appropriate quality assurance has not been conducted. Often, quality assurance is demonstrated during the Sprint Review Meeting.

Reference: <http://blog.scrumstudy.com/quality-control-and-quality-assurance-in-scrum/>

NEW QUESTION: 26

You are a Scrum Master for your organization. Which one of the following best describes your role?

- A.** The Scrum Master is the time keeper for all Scrum meetings.
- B.** The Scrum Master prioritizes the Product Backlog.
- C.** The Scrum Master helps people outside the team communicate and work with the Scrum Team.
- D.** The Scrum Master is the project manager of the Scrum Project.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 27

Which of the following about User Story Acceptance Criteria is true?

- A.** User Stories are objective, and the Acceptance Criteria provides the subjectivity required for the User Story to be considered as Done.
- B.** In the Sprint Review Meetings, the Acceptance Criteria provides the context for the Scrum Master to decide if a User Story has been completed satisfactorily.
- C.** It is the Scrum Master who has to ensure that the Acceptance Criteria for a User Story are not changed by the Product Owner in the middle of a Sprint.
- D.** It is the Scrum Team's responsibility to keep track of what changes are being made to the Acceptance Criteria even during the Sprint.

Answer: C ([LEAVE A REPLY](#))

Explanation

User Story is Done according to the agreed upon Acceptance Criteria. Thus, the role of Acceptance Criteria in maintaining quality is critical and needs to be clearly understood by the team. It is the responsibility of the Scrum Master to ensure that the Acceptance Criteria for a User Story are not changed by the Product Owner in the middle of a Sprint. Partially completed User Stories are rejected as not Done and moved back into the Prioritized Product Backlog.

NEW QUESTION: 28

Which of the following statements on Risk Management in a Scrum project is INCORRECT?

- A.** Risks can be managed only at the project level, even if they are related to or originate in portfolios or programs.
- B.** Risk is largely minimized in Scrum due to the flexibility in adding or modifying requirements at any time in the project lifecycle.
- C.** The iterative nature of Scrum with its rapid turnaround time and feedback cycles allows for early detection of failures.

D. Risk Burndown Charts are an important tool for communicating information related to risks to the Stakeholders.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 29

Between traditional Project Management and Scrum, differences exist in how quality is achieved and/or implemented. In this respect, which of the following is NOT true?

- A.** In traditional project management, once the user clarifies their quality expectations, it is the Project Manager who defines those user expectations in measurable terms.
- B.** In traditional project management, changes can be made only through a formal change management system.
- C.** In Scrum, the Scrum Master and the Scrum Team collaborate and decide on the Acceptance Criteria for the User Stories.
- D.** In Scrum, the development of the product is carried out by the Scrum Team in short iterations called Sprints.

Answer: ([SHOW ANSWER](#))

Reference:

<https://www.scrum.org/index.php/forum/scrum-forum/29049/product-owners-define-acceptancecriteria-then-refuse-it>

NEW QUESTION: 30

The Scrum Master must ensure that a sustainable pace is maintained throughout every Sprint. What does sustainable pace mean in the context of Scrum?

- A.** Effort expended in the present Sprint is similar to the effort spent on the previous Sprints, and is a comfortable pace for the team.
- B.** Effort spent in each Sprint increases gradually, as the team gains momentum to deliver.
- C.** Effort spent in each Sprint decreases gradually, as the team becomes more familiar with the expected deliverables.
- D.** Effort spent in the Sprint is directly proportional to the cost incurred in the Sprint.

Answer: **C** ([LEAVE A REPLY](#))

NEW QUESTION: 31

A User Story is considered complete only when the which of the following is/are satisfied?

- A) Acceptance Criteria
- B) Done criteria
- C) Demo to the product owner
- D) Non-functional criteria

- A.** A, B and C
- B.** C and A
- C.** A and B
- D.** D and A

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 32

What is the recommended size of a Development Team?

- A. 3 to 6
- B. 5 to 12
- C. 3 to 15
- D. 3 to 12
- E. 3to 9
- F. 5 to 9

Answer: E ([LEAVE A REPLY](#))

NEW QUESTION: 33

Which of the following best describes why Epics are decomposed into smaller User Stories during a Sprint?

- A. Tasks are easier to complete.
- B. Scrum Teams are smaller in size.
- C. Too large to be completed in a Sprint.
- D. Take considerably longer time to review.

Answer: A ([LEAVE A REPLY](#))

Reference:

<https://confluence.atlassian.com/agile/glossary/epic>

NEW QUESTION: 34

You are the Scrum Master of a project to construct an IT Tech Park. This project requires adhering to stringent quality standards at every stage of development. A Scrum Core Team is formed for this project in which the Scrum Master is supposed to facilitate a "team first" mentality when it comes to quality. You must ensure all of the following to maintain quality in Scrum, EXCEPT:

- A. Any quality requirement must consider the capacity and willingness of the organization to meet the business need.
- B. Iterative Product development, repetitive testing, and documentation help ensure quality is inherent in each Done deliverable.
- C. The changing needs of the customers must be incorporated during the increments.
- D. Anyquality related error must be fixed only at the end to ensure that the deliverable is Done.

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 35

Which of the following is/are role(s) of a Chief Scrum Master, not of a Chief Product Owner?

- A) Addresses impediments that impact more than one Scrum Team.
- B) Prepares and maintains the overallPrioritized Product Backlog for the large project.
- C) Facilitates the Scrum of Scrums meetings.

D) Interfaces with the Program Product Owner to ensure alignment of the large project with the goals and objectives of the Program.

A. A,B, and C

B. A and C

C. C

D. A and D

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 36

What is Quality Assurance?

A. The evaluation of processes and standards that govern quality management in a project to ensure that they continue to be relevant.

B. Identification and definition of the product required from a Sprint and the project along with the Acceptance Criteria, any development methods to be followed, and the key responsibilities of Scrum Team members in regards to quality.

C. The execution of the planned quality activities by the Scrum Team in the process of creating deliverables that are potentially shippable.

D. A Scrum approach in which the team learns from experience and stakeholder engagement to constantly keep the Prioritized Product Backlog updated with any changes in requirements.

Answer: A ([LEAVE A REPLY](#))

Quality is required not only in products, but also in processes. Quality assurance refers to the evaluation of processes and standards that govern quality management in a project to ensure that they continue to be relevant. Quality assurance activities are carried out as part of the work. In fact, quality assurance is a significant factor of the definition of Done. The deliverable isn't complete if appropriate quality assurance has not been conducted. Often, quality assurance is demonstrated during the Sprint Review Meeting.

Reference:

<http://blog.scrumstudy.com/quality-control-and-quality-assurance-in-scrum/>

NEW QUESTION: 37

Which of the following best describes why Epics are decomposed into smaller User Stories during a Sprint?

A. Tasks are easier to complete.

B. Scrum Teams are smaller in size.

C. Too large to be completed in a Sprint.

D. Take considerably longer time to review.

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference: <https://confluence.atlassian.com/agile/glossary/epic>

NEW QUESTION: 38

Listed below are some risks and issues that might be encountered during the course of a project. Identify which of the following are risks (not issues).

A) After extensive training, marketing representatives might still not be ready to take orders after the project is launched.

B) The painting crew might be delayed due to heavy rain, which could negatively impact the project schedule.

- C) Funding was not approved.
- D) Requirements, as currently defined, are unclear.
- A. A and B
- B. A and C
- C. and D
- D. Only

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 39

A project on developing quality testing equipment for an agro-based industry will start with the Create Deliverables process. Which of the following are NOT inputs to the current process?

- A) Scrum Core Team
- B) Acceptance Criteria
- C) Impediment log
- D) Length of Sprint
- A. A and B
- B. B and D
- C. A and C
- D. B and C

Answer: C ([LEAVE A REPLY](#))

Reference:

<https://katherinemichel.gitbooks.io/agile-sprint-playbook/project-management/scrum-body-ofknowledge- phases.html>

NEW QUESTION: 40

The table given below presents some Scrum roles that play an important part in business justification and their responsibilities. Choose the option that correctly matches each role in the left hand column to its action in the right hand column.

Scrum Role	Action
I. Sponsor	a. Facilitates creation of the projects deliverables; manages risks, changes, and impediments
I. Scrum Guidance Body	b. Defines the prioritized list of requirements and User Stories in the Prioritized Product Backlog
II. Customers and Users	c. Provides funding for the project
V. Scrum Master	d. Provides guidelines and recommendations related to business justification techniques and confirming benefits realization

- A. I-a, II-c, III-b, IV-d
- B. I-d, II-b, III-c, IV-a
- C. I-b, II-c, III-a, IV-d
- D. I-c, II-d, III-b, IV-a

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 41

Each Scrum role has specific responsibilities in managing a Scrum project. Below, choose the role that is correctly matched to its responsibility.

- A.** Product Owner - invites to a grooming session only those stakeholders whose feedback is required and who can make final decisions about which suggested changes can be considered as Formal Change Requests.
- B.** Scrum Master - ensures that the requirements and Acceptance Criteria are not altered during the Sprint Review Meeting.
- C.** Stakeholders - incorporate new and modified features into the deliverables whenever possible.
- D.** Scrum Team - decide whether the change can wait until the next Sprint or represents an urgent situation that may require ending the current Sprint and starting a new one.

Answer: B (LEAVE A REPLY)

Although the Stakeholder(s) and the Product Owner have the final say on Prioritized Product Backlog Items and whether to accept or reject any Change Requests presented during Demonstrate and Validate Sprint, it is the Scrum Master's responsibility to ensure that the requirements and Acceptance Criteria are not altered during the Sprint Review Meeting for the User Stories completed in the current Sprint. This prevents the rejection of completed User Stories based on the fact that they do not meet newly changed requirements. If any requirements need to be changed, any corresponding PBI needs to be revised to accommodate the modified requirements in a future Sprint.

Reference: <http://blog.scrumstudy.com/change-management-in-scrum-framework/>

NEW QUESTION: 42

Which of the following statements about non-core Scrum roles is correct?

- A.** Non-core roles have a formal stature on the project team and are continuously involved in the Scrum process.
- B.** Non-core roles are involved with the project, but do not have any interest in the project.
- C.** Non-core roles are supportive roles indirectly responsible for the success or failure of the project.
- D.** Non-core roles are mandatorily required for the Scrum project to be successful.

Answer: C (LEAVE A REPLY)

NEW QUESTION: 43

A Scrum Team is estimating the prioritized User Stories. Each team member has been assigned a deck of numbered cards, in which each card is numbered in a sequence. The team members use these cards to assess a particular User Story by picking and showing a card from the deck that represents their estimate for the User Story. Which estimation tool is the Scrum Team using?

- A.** Fist of Five.
- B.** Wideband Delphi.
- C.** Affinity Estimation.
- D.** Planning Poker.

Answer: D (LEAVE A REPLY)

Planning Poker is an agile estimating and planning technique that is consensus based. To start a poker planning session, the product owner or customer reads an agile user story or describes a feature to the estimators.

Each estimator is holding a deck of Planning Poker cards with values like 0, 1, 2, 3, 5, 8, 13, 20, 40 and 100, which is the sequence we recommend. The values represent the number of story points, ideal days, or other units in which the team estimates.

Reference: <https://www.mountaingoatsoftware.com/agile/planning-poker>

NEW QUESTION: 44

Gregory is the Scrum Master on a project to create automated devices for the health industry. He advocates that every member of the Scrum Team should actively participate in team building activities, estimation meetings, and in Daily Standups. He looks to give more responsibility to team members. Which of the following theories does Gregory seem to subscribe to?

- A. Theory X
- B. Theory Y
- C. Maslow's hierarchy of needs
- D. Win/Win Conflict Resolution

Answer: C ([LEAVE A REPLY](#))

Explanation/Reference: <https://medium.com/serious-scrum/we-dont-let-the-teams-self-organise-fd27807d8e15>

NEW QUESTION: 45

You are the Scrum Master for your organization and Sally is the Product Owner. The Development Team approaches you with many questions regarding a user story. What should you do next in this scenario?

- A. The Development Team and Sally should determine which Development Team member(s) should speak with the customer owning the requirement.
- B. The Development Team should work with you as this is roadblock.
- C. The Development Team should meet with Sally to determine clarity on the user story, to determine what is possible, and what is acceptable.
- D. The Development Team should determine which Development Team member(s) should speak with the customer owning the requirement.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 46

Which of the following best defines the team velocity metric used to measure team performance?

- A. Team velocity is the total number of hours the team has worked during a Sprint.
- B. Team velocity is the total number of story points completed in a given Sprint.
- C. Team velocity is the percentage of story points that have been Done versus those committed.
- D. Team velocity is the actual time spent on delivering User Stories.

Answer: B ([LEAVE A REPLY](#))

Explanation

Velocity measures how many user stories were completed by the team, on average, in previous sprints. It assists in estimating how much work the team is able to accomplish in future sprints.

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Special Discount: **KrDump**)

NEW QUESTION: 47

Feedback loops are opportunities to discuss project information among the Scrum team. All of the following are examples of a feedback loop except for which one?

- A. Sprint Planning Meeting
- B. Sprint Review Meeting
- C. Sprint Retrospective Meeting
- D. Refinement Meeting

Answer: (SHOW ANSWER)

NEW QUESTION: 48

A company that builds propellers for ships has incurred heavy losses while implementing the product at the end of the project. This is because a large number of customer requirements which changed during the project were not incorporated into the deliverables. The company could have avoided this situation if it had applied the Scrum Methodology, as it would have ensured that any change requested by the customer was included as part of the project, and that the team produced deliverables that were better suited to the final business environment. Which Scrum aspect is being emphasized here?

- A. Value-based prioritization
- B. Appropriation
- C. Iterative development
- D. Transparency

Answer: C (LEAVE A REPLY)

NEW QUESTION: 49

A Scrum Team is estimating the prioritized User Stories. Each team member has been assigned a deck of numbered cards, in which each card is numbered in a sequence. The team members use these cards to assess a particular User Story by picking and showing a card from the deck that represents their estimate for the User Story. Which estimation tool is the Scrum Team using?

- A. Fist of Five.
- B. Wideband Delphi.
- C. Affinity Estimation.
- D. Planning Poker.

Answer: D (LEAVE A REPLY)

Planning Poker is an agile estimating and planning technique that is consensus based. To start a poker planning session, the product owner or customer reads an agile user story or describes a feature to the estimators.

Each estimator is holding a deck of Planning Poker cards with values like 0, 1, 2, 3, 5, 8, 13, 20, 40 and 100, which is the sequence we recommend. The values represent the number of story points, ideal days, or other units in which the team estimates.

Reference:

<https://www.mountangoatsoftware.com/agile/planning-poker>

NEW QUESTION: 50

The Scrum Master can help the Product Owner deploy Product Releases and coordinate deployment with the customer by helping him/her adopt Organizational Deployment methods. Which of the following statements about the deployment mechanisms of an organization is true?

- A. Deployment mechanisms do not provide any guidelines regarding minimum functionality.
- B. Deployment mechanisms are not well-defined in most cases.
- C. Deployment mechanisms are static, and cannot vary across organizations.
- D. Deployment mechanisms can take place remotely.

Answer: D ([LEAVE A REPLY](#))

The deployment mechanisms of each organization tend to be different based on industry, target users, and positioning. Depending on the product being delivered, deployment can take place remotely or may involve the physical shipping or transition of an item.

Reference:

<https://www.scrumstudy.com/freeresources/sbok-glossary>

NEW QUESTION: 51

Which of the following statement(s) is/are true with respect to Change in Scrum projects?

- A) The Scrum Master suggests changes in consultation with the Scrum Team.
 - B) The Scrum Master can recommend changes based on Retrospect Sprint Meetings.
 - C) Changes that are beyond the tolerance level of the Product Owner may need the assistance of the Scrum Master working with the Product Owner.
 - D) The Scrum Master finalizes the formal change requests along with the Scrum Team.
- A. C and D
 - B. A and B
 - C. Only A
 - D. Only D

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 52

Which of the following statements about Release Planning Session is/are Correct?

- A) Release Planning Sessions are conducted to develop a plan that defines when various sets of usable functionality or products will be delivered to the customer.
 - B) Release Planning Sessions enable the Scrum Team to have an overview of the releases and delivery schedule for the product they are developing.
 - C) Whether the releases will follow a phased deployment pattern or a continuous deployment pattern depends on the stakeholder requirements.
 - D) Release Planning Sessions should produce a detailed Release Plan for the entire project.
- A. A
 - B. A and
 - C. and

D. A and D

Answer: B (LEAVE A REPLY)

Explanation

Release Planning Sessions are conducted to develop a Release Plan. The plan defines when various sets of usable functionality or products will be delivered to the customer. In Scrum, the major objective of a Release Planning Meeting is to enable the Scrum Team to have an overview of the releases and delivery schedule for the product they are developing so that they can align with the expectations of the Product Owner and relevant stakeholders (primarily the project sponsor).

NEW QUESTION: 53

One of the core principles of Scrum is Empirical Process Control. As a Scrum Master, which of the following statements would you recognize as the best description of the Empirical Process Control?

- A. Empirical Process Control model helps make decisions based on inputs and requirements that are clearly defined and sorted out.
- B. Empirical Process Control model helps make decisions based on a particular input that will always provide a specific output.
- C. Empirical Process Control model helps make decisions based on processes that generate unpredictable and unrepeatable outputs.
- D. Empirical Process Control model helps make decisions based on observation and experimentation rather than on detailed upfront planning.

Answer: (SHOW ANSWER)

Transparency allows all facets of any Scrum process to be observed by anyone. This promotes an easy and transparent flow of information throughout the organization and creates an open work culture. In Scrum, transparency is depicted through:

- 1. Artifacts
 - i. Project Vision Statement
 - ii. Prioritized Product Backlog
 - iii. Release Planning Schedule
- 2. Meetings
 - i. Sprint Review Meetings
 - ii. Daily Standup Meetings
- 3. Information Radiators
 - i. Burndown Chart
 - ii. Scrumboard

Reference:

<https://www.scrumstudy.com/whyscrum/scrum-empirical-process-control>

NEW QUESTION: 54

Which of the following are important selection criteria while choosing a Scrum Master?

- A. Leadership style, problem-solving, availability, commitment
- B. Stress management, people management, communication, loyalty
- C. Responsiveness, problem-solving, facilitator, negotiation
- D. Intuitiveness, people management, reliability, facilitator

Answer: (SHOW ANSWER)

Explanation/Reference: <http://blog.scrumstudy.com/selecting-appropriate-scrum-masters-and-identifying-relevant-stakeholders/>

NEW QUESTION: 55

To ensure that there is no gap between the customer's expectation from the project, and the deliverables produced, the Scrum Master has to eliminate environmental obstructions that the team may face, that may affect the quality of the deliverables. To do so, apart from Quality Planning, the team has to ensure Quality Control, and Quality Assurance. Which of the following statements is true regarding Quality Assurance and Quality Control?

- A.** Quality Control involves execution of planned quality activities; Quality Assurance involves carrying out integration-type activities.
- B.** Quality Control lessons are learned during the Sprint Retrospect meeting; Quality Assurance is demonstrated during the Sprint Review Meeting.
- C.** Quality Control activities are carried out during the process of Creating Deliverables that are potentially shippable; Quality Assurance activities are usually standalone activities, not carried out as part of the work.
- D.** Specific skills are not required to perform Quality Control activities; Quality Assurance is a significant factor of the definition of Done.

Answer: B (LEAVE A REPLY)

Quality control refers to the execution of the planned quality activities by the Scrum Team in the process of creating deliverables that are potentially shippable. It also includes learning from each set of completed activities in order to achieve continuous improvement. Within the cross-functional team, it is important to have the skills necessary to perform quality control activities. During the Sprint Retrospect Meeting, team members discuss lessons learned. These lessons act as inputs into continuous improvement and contribute to the improvement of ongoing quality control.

Quality is required not only in products, but also in processes. Quality assurance refers to the evaluation of processes and standards that govern quality management in a project to ensure that they continue to be relevant. Quality assurance activities are carried out as part of the work. In fact, quality assurance is a significant factor of the definition of Done. The deliverable isn't complete if appropriate quality assurance has not been conducted. Often, quality assurance is demonstrated during the Sprint Review Meeting.

NEW QUESTION: 56

Which of the following best defines the team velocity metric used to measure team performance?

- A.** Team velocity is the total number of hours the team has worked during a Sprint.
- B.** Team velocity is the total number of story points completed in a given Sprint.
- C.** Team velocity is the actual time spent on delivering User Stories.
- D.** Team velocity is the percentage of story points that have been Done versus those committed.

Answer: B (LEAVE A REPLY)

NEW QUESTION: 57

You are the Scrum Master for your organization and you are working to create a Development Team. Which one of the following is the best solution to create a Development Team for a new project?

- A.** Recruit people from departments within the organization that can best support the project.

- B.** Have the Development Team work directly the customers of the project.
- C.** Hire a Scrum Coach to help the developers become self-managing.
- D.** You should allow the developers to self-organize into a Development Team.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 58

Scrum can easily be scaled for effective use in large projects with multiple small teams working on the project.

Which of the following facilitates coordination among scrum teams?

- A.** Scrum of Scrums Meeting
- B.** Daily Standup Meeting
- C.** Sprint Review Meeting
- D.** Sprint Planning Meeting

Answer: A ([LEAVE A REPLY](#))

Explanation

There are a lot of people who say "Scrum can be used to improve the team productivity but is not scalable". In fact, it can easily be scaled for effective use in large projects. Multiple Scrum Teams can be formed to work on the project where the Scrum Team size exceeds ten people. The Convene Scrum of Scrums process facilitates coordination among the Scrum Teams, enabling effective implementation in larger projects.

Multiple

Scrum Teams work in parallel in large projects, making it necessary to synchronize and facilitate the flow of information and enhance communication. The Convene Scrum of Scrums is the process ensuring this synchronization. The various Scrum Teams are represented in this meeting and the objectives are to provide updates about progress, discuss challenges faced during the project, and coordinate activities.

NEW QUESTION: 59

The Scrum Master can help the Product Owner update business justification in the Project Vision statement and ensure continuous value justification for projects by facilitating which of the following processes?

- A) Conduct Daily Standup
- B) Groom Prioritized Product Backlog
- C) Retrospect Project
- D) Sprint Deliverables

- A.** B and D
- B.** A and B
- C.** A, B, and C
- D.** Only A

Answer: A ([LEAVE A REPLY](#))

Reference:

<http://blog.scrumstudy.com/business-justification-in-scrum-2/>

NEW QUESTION: 60

- A.** It is advisable to consider the Release Dates for the overall product or service to determine the Length of Sprint.
- B.** The impact and frequency of expected changes do not have any impact on the decision related to the Length of Sprint.
- C.** If the project is stable, with only minor changes expected, the Length of Sprint should be relatively shorter, 1 to 3 weeks.
- D.** To get maximum benefits from a Scrum project, it is always recommended to keep the Sprint Time-boxed to 6 weeks.

If project requirements are generally stable and major changes are not expected in the near future, the Length of a Sprint may be set to be longer, 4 to 6 weeks. This provides stability to the Scrum Team members to work on the Prioritized Product Backlog requirements for lengthy periods of time without having to go through the Create User Stories, Approve, Estimate and Commit User Stories, Create Tasks, Estimate Task, and other related processes that are conducted for every Sprint. However, if project requirements are not very well defined or if significant changes are expected in the immediate future, the Length of Sprint may be relatively shorter, 1 to 3 weeks. This provides stability to the Scrum Team members to work on shorter Sprints and deliver results, which can be evaluated by the Product Owner and stakeholders at the end of the Sprint. This also provides enough flexibility for them to clarify requirements and make changes to the Prioritized Product Backlog at the end of each Sprint.

Is Scrum immutable

- Answer: (SHOW ANSWER)**

Special Discount: KrDump)

The table given below presents some Scrum roles that play an important part in business justification and their responsibilities. Choose the option that correctly matches each role in the left hand column to its action in the right hand column.

Scrum Role	Action
Sponsor	a. Facilitates creation of the project's deliverables; manages risks, changes, and impediments
Scrum Guidance	b. Defines the prioritized list of requirements and User Stories in the Prioritized Product Backlog
Body	c. Provides funding for the project
Customers and Users	d. Provides guidelines and recommendations related to business justification techniques and confirming benefit realization
Scrum Master	

- A. I-a, II-c, III-b, IV-d
- B. I-c, II-d, III-b, IV-a
- C. I-b, II-c, III-a, IV-d
- D. I-d, II-b, III-c, IV-a

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 63

As a Scrum Master you should be familiar with all roles and responsibilities of a Scrum Project Which role can also be described as a Value Optimizer for the project?

- A. Development Team
- B. Scrum Master lite
- C. Product Owner
- D. Scrum Master

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 64

Which of the following Scrum Master's responsibilities are correct?

- A) Define the strategic objectives and priorities for projects.
- B) Ensure that Scrum processes are correctly followed by all team members including the Product Owner.
- C) Ensure transparency and clarity of Prioritized Product Backlog Items.
- D) Oversee Release Planning Meeting and schedule other meetings.

- A. B and D
- B. B
- C. B, C, and D
- D. A and B

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 65

At the end of each Sprint the Scrumboard is _____.

- A. Updated with new tasks and completed tasks.
- B. Placed besides the new one to compare team velocities in Sprints.
- C. Analyzed by the Scrum master to understand the project progress in that particular sprint.
- D. Reset or wiped off.

Answer: ([SHOW ANSWER](#)**)**

Reference:

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NEW QUESTION: 66

You are working in a \$50 million project to remove weeds from National monument areas. You are responsible for achieving maximum business value for the project, and represent the Voice of the Customer. What role do you play in this project?

- A. Scrum Master.
- B. Product Owner.
- C. Sponsor.
- D. Scrum Guidance Board.

Answer: B ([LEAVE A REPLY](#))

The Product Owner is the person responsible for achieving maximum business value for the project. He or she is also responsible for articulating customer requirements and maintaining business justification for the project.

The Product Owner represents the Voice of the Customer.

Reference:

<https://www.quora.com/When-is-the-product-owner-identified-in-a-scrum-project>

NEW QUESTION: 67

Listed below are some responsibilities of a Scrum Master. Identify the one that is NOT correct.

- A. Coordinates with Product Owner in creation of the Prioritized Product Backlog.
- B. Identifies risks and implements risk mitigation actions.
- C. Facilitates Prioritized Product Backlog Review Meetings.
- D. Resolves the issues affecting the Scrum Team.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 68

Scrum effectively limits the risk of unknowingly doing something wrong by

- A. Having a detailed and extensive risk management plan
- B. Having multiple checkpoints and a thorough review by senior management at those checkpoints
- C. Using short iterations called Sprints

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 69

Between traditional Project Management and Scrum, differences exist in how quality is achieved and/or implemented. In this respect, which of the following is NOT true?

- A. In traditional project management, once the user clarifies their quality expectations, it is the Project Manager who defines those user expectations in measurable terms.
- B. In traditional project management, changes can be made only through a formal change management system.
- C. In Scrum, the Scrum Master and the Scrum Team collaborate and decide on the Acceptance Criteria for the User Stories.
- D. In Scrum, the development of the product is carried out by the Scrum Team in short iterations called Sprints.

Answer: C ([LEAVE A REPLY](#))

Explanation/Reference: <https://www.scrum.org/index.php/forum/scrum-forum/29049/product-owners-define-acceptance-criteria-then-refuse-it>

NEW QUESTION: 70

Peter is a Scrum Master on a software development project for a premier chain of hospitals. It is his responsibility to conduct Daily Standups. Which of the following is not a Team during the Daily Standups?

- A. How will I solve the impediments that I am facing?
- B. What will I work on today?
- C. Am I facing any impediments or obstacles?
- D. What did I complete yesterday?

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 71

Suppose you are a Scrum Master or a Scrum Team that is progressing through Tuckman's model of Group Dynamics. In which of the following stages will you be most actively involved?

- A. Forming
- B. Storming
- C. Norming
- D. Performing

Answer: A ([LEAVE A REPLY](#))

Reference:

<https://project-management.com/the-five-stages-of-project-team-development/>

NEW QUESTION: 72

George is a Scrum Master on a project to develop a Course Management System and Leave Management System for Greyward University. He is maintaining an Impediment Log. Which one of the following statements is NOT TRUE regarding Impediment Logs?

- A. An impediment is any hindrance or hurdle that reduces the productivity of the Scrum Team.
- B. Impediments can be internal or external to the team.
- C. The Impediment Log must be shared with the stakeholders.
- D. Impediments should be formally recorded by the Scrum Master in an Impediment Log.

Answer: (SHOW ANSWER)

Explanation/Reference: <http://blog.scrumstudy.com/scrumbstudy-scrum-video-on-daily-standup-meeting-and-its-importance-to-a-scrum-team/>

NEW QUESTION: 73

Scrum Master is the 'servant leader' of Scrum Team. In this context, which of the following is a key responsibility of the Scrum Master?

- A. Ensure back-up resources are available
- B. Identify key stakeholders of the project
- C. Define Acceptance Criteria for User Stories
- D. Help create Project Vision Statement

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 74

Scrum Masters have to solve both internal and external impediments for the Scrum team during the Create Deliverables process. To do so, they record the impediments in the Impediment Log during

-
- A) Daily Standup Meetings.
 - B) Sprint Review Meetings.
 - C) Release Planning Meetings.
 - D) Sprint Planning Meetings.

A. A

B. A, B, and C

C. A and D

D. A and B

Answer: D (LEAVE A REPLY)

NEW QUESTION: 75

The Scrum framework, being an Agile iterative process, inherently minimizes risk. Many Scrum practices facilitate effective management of risk. Choose the option that is NOT a correct pairing of a Scrum characteristic with its role in minimizing risk:

- A. Flexibility: Business-environment-related risk**
- B. Regular feedback: Expectations-related risk**
- C. Team ownership: Estimation related risk**
- D. Transparency: Investment risk**

Answer: D (LEAVE A REPLY)

Reference:

<http://blog.scrumstudy.com/how-scrum-framework-minimizes-risks-threats-in-projects/>

NEW QUESTION: 76

You are a Scrum Master on a project creating an optical fiber cable network across the country. The project has reached the Create User Stories process. Which of the following is NOT an input to this process?

- A. The Prioritized Product Backlog.**
- B. Identified Risks.**
- C. Personas.**
- D. Done Criteria.**

Answer: B (LEAVE A REPLY)

Explanation

The key inputs of creating user stories are Scrum Core Team, Prioritized Product Backlog, Done Criteria, and Personas. The most important tool is User Story Writing Expertise. And the major outputs are User Stories and User Story Acceptance Criteria.

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NEW QUESTION: 77

Which of the following is true about a Prioritized Product Backlog?

- A. A Prioritized Product Backlog should not have the most valuable User Story on top, because it could be risky.
- B. Greater value items, although potentially riskier, are given higher priority in a Prioritized Product Backlog.
- C. Uncertainty should be ruled out of the Risk-adjusted Prioritized Product Backlog.
- D. For a Sprint to succeed, User Stories picked for a Sprint should be interlinked with those selected for subsequent Sprints.

Answer: B (LEAVE A REPLY)

The more uncertainty exists in a project, the riskier the project is. Therefore, it is important that riskier products in the Prioritized Product Backlog are given higher priority. Products carrying a higher level of risk will also require risk mitigation actions. When these risk mitigation actions are prioritized against the backlog, the result is a Risk Adjusted Product Backlog. Dealing with risks early in the project does not guarantee that the project will be successful, but it does enhance the team's ability to deal with risk.

Reference: <http://blog.scrumstudy.com/prioritized-product-backlog-the-backbone-of-a-scrum-project/>

NEW QUESTION: 78

You are a Scrum Master on a project that is preparing to begin its first Sprint. You explain to the Scrum team the concept of Daily Standup Meetings. You include all of the following points in your introduction to the Daily Standup Meeting, EXCEPT:

- A. The meeting may be cancelled or delayed if one or more members are not able to attend.
- B. The information provided by the Team members is used to identify the impediments in the way of project progress.
- C. The Daily Standup Meeting is a short daily meeting, time-boxed to 15 minutes.
- D. Team members assemble to report their progress in the Sprint and plan the day's activities.

Answer: A (LEAVE A REPLY)

NEW QUESTION: 79

A User Story is considered complete only when the which of the following is/are satisfied?

- A) Acceptance Criteria
 - B) Done criteria
 - C) Demo to the product owner
 - D) Non-functional criteria
- A. D and A
 - B. A and
 - C. C and A
 - D. A, and C

Answer: (SHOW ANSWER)

NEW QUESTION: 80

You are a Scrum Master on a project that is preparing to begin its first Sprint. You explain to the Scrum team the concept of Daily Standup Meetings. You include all of the following points in your introduction to the Daily Standup Meeting, EXCEPT:

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- B. The meeting may be cancelled or delayed if one or more members are not able to attend.
- C. Team members assemble to report their progress in the Sprint and plan the day's activities.
- D. The information provided by the Team members is used to identify the impediments in the way of project progress.

Answer: B (LEAVE A REPLY)

Reference:

<https://www.mountangoatsoftware.com/agile/scrum/meetings/daily-scrum>

NEW QUESTION: 81

To ensure that there is no gap between the customer's expectation from the project, and the deliverables produced, the Scrum Master has to eliminate environmental obstructions that the team may face, that may affect the quality of the deliverables. To do so, apart from Quality Planning, the team has to ensure Quality Control, and Quality Assurance. Which of the following statements is true regarding Quality Assurance and Quality Control?

- A. Quality Control involves execution of planned quality activities; Quality Assurance involves carrying out integration-type activities.
- B. Quality Control lessons are learned during the Sprint Retrospect meeting; Quality Assurance is demonstrated during the Sprint Review Meeting.
- C. Quality Control activities are carried out during the process of Creating Deliverables that are potentially shippable; Quality Assurance activities are usually standalone activities, not carried out as part of the work.
- D. Specific skills are not required to perform Quality Control activities; Quality Assurance is a significant factor of the definition of Done.

Answer: B (LEAVE A REPLY)

Explanation

Quality control refers to the execution of the planned quality activities by the Scrum Team in the process of creating deliverables that are potentially shippable. It also includes learning from each set of completed activities in order to achieve continuous improvement. Within the cross-functional team, it is important to have the skills necessary to perform quality control activities. During the Sprint Retrospect Meeting, team members discuss lessons learned. These lessons act as inputs into continuous improvement and contribute to the improvement of ongoing quality control.

Quality is required not only in products, but also in processes. Quality assurance refers to the evaluation of processes and standards that govern quality management in a project to ensure that they continue to be relevant. Quality assurance activities are carried out as part of the work. In fact, quality assurance is a significant factor of the definition of Done. The deliverable isn't complete if appropriate quality assurance has not been conducted. Often, quality assurance is demonstrated during the Sprint Review Meeting.

NEW QUESTION: 82

Listed below are some responsibilities of a Scrum Master. Identify the one that is NOT correct.

- A. Coordinates with Product Owner in creation of the Prioritized Product Backlog.
- B. Facilitates Prioritized Product Backlog Review Meetings.

- C. Resolves the issues affecting the Scrum Team.
- D. Identifies risks and implements risk mitigation actions.

Answer: A ([LEAVE A REPLY](#))

Reference:

http://www.cs.vsu.ru/~svv/spm/SBOK_Guide_3rd_edition_English_Sample.pdf

NEW QUESTION: 83

The Scrum Master can help the Product Owner update business justification in the Project Vision statement and ensure continuous value justification for projects by facilitating which of the following processes?

- A) Conduct Daily Standup
- B) Groom Prioritized Product Backlog
- C) Retrospect Project
- D) Sprint Deliverables

A. A, B, and C

B. Only A

C. A and B

D. B and D

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 84

Scrum Masters have to solve both internal and external impediments for the Scrum team during the Create Deliverables process. To do so, they record the impediments in the Impediment Log during

-
- A) Daily Standup Meetings.
 - B) Sprint Review Meetings.
 - C) Release Planning Meetings.
 - D) Sprint Planning Meetings.

A. A and B

B. A

C. A and D

D. A, B, and C

Answer: A ([LEAVE A REPLY](#))

Reference:

http://www.cs.vsu.ru/~svv/spm/SBOK_Guide_3rd_edition_English_Sample.pdf (45)

NEW QUESTION: 85

Scrum Masters have to solve both internal and external impediments for the Scrum team during the Create Deliverables process. To do so, they record the impediments in the Impediment Log during

-
- A) Daily Standup Meetings.
 - B) Sprint Review Meetings.

- C) Release Planning Meetings.
- D) Sprint Planning Meetings.
- A. A
- B. A and
- C. A, B, and C
- D. A and D

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 86

Marty is coaching the Development Team on being completely done with the user stories in a Sprint. What should Marty tell the Development Team regarding the completeness of a Product Backlog?

- A. The item is done when the item has no work remaining to be released.
- B. The item is done when the Product Owner agrees that the item can be released.
- C. The item is done when the product customer accepts the item.
- D. The item is done when the Scrum Master agrees it is complete.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 87

During a Scrum of Scrums, each Scrum Team representative provides an update on which of the following:

- A) What has my team been working on since the last meeting?
- B) What will my team do until the next meeting?
- C) How many story points has my team completed since the last meeting?
- D) What is our team planning on doing that might affect other teams?

- A. A, B, and D
- B. A, B, and C
- C. B, C, and D
- D. A, C, and D

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 88

You are the Scrum Master for the ID7 Project for your organization. Martha is serving as the Product Owner for this project. Martha meets with you and asks for your advice on how she should go about estimating the work in the Product Backlog. What should you tell Martha?

- A. Martha can estimate the items in the Product Backlog, but you, the Scrum Master, must approve the estimates prior to each Sprint Planning meeting.
- B. The Development Team will work with you, the Scrum Master, to create time and cost estimates for all the Product Backlog items.
- C. Martha can estimate the items in the Product Backlog, but the Development Team must approve the estimates prior to the Sprint beginning.
- D. The Development Team will work with Martha to estimate the items in the Product Backlog with story points.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 89

Scrum Masters have to solve both internal and external impediments for the Scrum team during the Create Deliverables process. To do so, they record the impediments in the Impediment Log during

-
- A) Daily Standup Meetings.
 - B) Sprint Review Meetings.
 - C) Release Planning Meetings.
 - D) Sprint Planning Meetings.

A. A and B

B. A

C. A and D

D. A, B, and C

Answer: ([SHOW ANSWER](#))

Explanation/Reference: http://www.cs.vsu.ru/~svv/spm/SBOK_Guide_3rd_edition_English_Sample.pdf (45)

NEW QUESTION: 90

During a Scrum of Scrums Meeting certain Question:s are answered. Which of the following are the answered?

- A) What has my team been working on since the last meeting?
- B) What will my team do until the next meeting?
- C) What were other teams counting on our team to finish that remains undone?
- D) What is our team planning on doing that might affect other teams?

A. C and D.

B. A and B

C. A, B, and D.

D. All of the above.

Answer: **C** ([LEAVE A REPLY](#))

NEW QUESTION: 93

During the Form Scrum Team process, the Scrum Master must collaborate with the Product Owner to enable him or her to select the team members. Which of following sets of Traits is desirable of a Scrum Team member?

- A. Scrum Expert, Business Domain knowledge, Highly motivated.
- B. Collaborative, Self-organizing, Negotiation skills.
- C. Business Domain knowledge, Collaborative, Cross-functional outlook.
- D. Collaborative, Highly motivated, Independent.

Answer: ([SHOW ANSWER](#))

Explanation

Explanation/Reference: <https://www.smartsheet.com/scrum-team-roles-responsibilities-how-build-most-effective-scrum-team>

NEW QUESTION: 94

One week passes by, and less than half of the Product Backlog (requirements) is recorded. The Product Owner believes that it's best to start the first Sprint with this information, rather than waiting for the whole backlog to be completed. What should we do?

- A. No, we should wait for the whole backlog to be completed before starting the Sprints
- B. Yes it's a good time to start the first Sprint

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 95

Listed below are some risks and issues that might be encountered during the course of a project. Identify which of the following are risks (not issues).

- A) After extensive training, marketing representatives might still not be ready to take orders after the project is launched.
- B) The painting crew might be delayed due to heavy rain, which could negatively impact the project schedule.
- C) Funding was not approved.
- D) Requirements, as currently defined, are unclear.

- A. Only B
- B. B and D
- C. A and C
- D. A and B

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 96

The Scrum Team along with the Scrum Master adopted the Fist of Five technique to arrive at accurate estimations for the prioritized User Stories. The results of the vote of each team member are as follows:

three members: 2 fingers; four members: 3 fingers; and two members: 5 fingers. Which of the following options is in plurality?

- A. I am not sure and would like to go with the group's consensus conclusion.
- B. I agree with the group's conclusion and would like to discuss some minor issues.
- C. I disagree with the group's conclusion and have major concerns.
- D. I wholeheartedly agree with the group's conclusion.

Answer: C ([LEAVE A REPLY](#))

Explanation/Reference: <https://ryanripley.com/5-reasons-a-scrum-master-should-use-fist-of-five-voting/>

NEW QUESTION: 97

To enable the Product Owner to successfully deploy the product release as a part of the Ship Deliverables process, the Scrum Master should ensure that:

- A.** The Scrum team Accepts/Rejects the deliverables during Demonstrate and Validate Sprint process
- B.** The Release Plan and Prioritized Product Backlog are updated
- C.** The Scrum Team creates the Release Planning Schedule
- D.** The Scrum Team creates Deliverables as agreed upon

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 98

Gregory is the Scrum Master on a project to create automated devices for the health industry. He advocates that every member of the Scrum Team should actively participate in team building activities, estimation meetings, and in Daily Standups. He looks to give more responsibility to team members. Which of the following theories does Gregory seem to subscribe to?

- A.** Theory X
- B.** Theory Y
- C.** Maslow's hierarchy of needs
- D.** Win/Win Conflict Resolution

Answer: C ([LEAVE A REPLY](#))

Reference:

<https://medium.com/serious-scrum/we-dont-let-the-teams-self-organise-fd27807d8e15>

NEW QUESTION: 99

A Scrum Team is estimating the prioritized User Stories. Each team member has been assigned a deck of numbered cards, in which each card is numbered in a sequence. The team members use these cards to assess a particular User Story by picking and showing a card from the deck that represents their estimate for the User Story. Which estimation tool is the Scrum Team using?

- A.** Fist of Five.
- B.** Wideband Delphi.
- C.** Affinity Estimation.
- D.** Planning Poker.

Answer: D ([LEAVE A REPLY](#))

Planning Poker is an agile estimating and planning technique that is consensus based. To start a poker planning session, the product owner or customer reads an agile user story or describes a feature to the estimators.

Each estimator is holding a deck of Planning Poker cards with values like 0, 1, 2, 3, 5, 8, 13, 20, 40 and 100, which is the sequence we recommend. The values represent the number of story points, ideal days, or other units in which the team estimates.

NEW QUESTION: 100

Which of the following statements is NOT true of an Impediment Log?

- A. Impediment Log can be discussed during Daily Standup.
- B. Internal impediments from within the team are never recorded in the Impediment Log, and only brought up during the Daily Standups.
- C. Transparency in Scrum ensures swift and easy identification of impediments.
- D. Scrum Master maintains and updates the Impediment Log.

Answer: B (LEAVE A REPLY)

Explanation/Reference: [http://blog.scrumbstudy.com/scrumbstudy-scrum-video-on-daily-standup-meeting-and-its-importance-to-a-scrum-team/](http://blog.scrumstudy.com/scrumbstudy-scrum-video-on-daily-standup-meeting-and-its-importance-to-a-scrum-team/)

NEW QUESTION: 101

Change must be integrated properly in the Prioritized Product Backlog. In this regard, which of the following statements is true?

- A. Change management is executed in the ongoing processes of prioritizing and adding user stories to the Prioritized Product Backlog.
- B. Industry and project types are not determinants of change requirements.
- C. Once changes have been accounted for in the Prioritized Product Backlog, the team need not be concerned about the time and resources available to accomplish the tasks during Sprint.
- D. The type of change is independent of stability or the dynamic nature of a project.

Answer: (SHOW ANSWER)

NEW QUESTION: 102

Between traditional Project Management and Scrum, differences exist in how quality is achieved and/or implemented. In this respect, which of the following is NOT true?

- A. In traditional project management, once the user clarifies their quality expectations, it is the Project Manager who defines those user expectations in measurable terms.
- B. In Scrum, the Scrum Master and the Scrum Team collaborate and decide on the Acceptance Criteria for the User Stories.
- C. In traditional project management, changes can be made only through a formal change management system.
- D. In Scrum, the development of the product is carried out by the Scrum Team in short iterations called Sprints.

Answer: (SHOW ANSWER)

NEW QUESTION: 103

All of the following statements about Risk Communications are true, EXCEPT:

- A. The Stakeholders should be continuously informed about risks, including the potential impact of these risks and the plans for responding to each risk.
- B. The Scrum Team may also discuss specific risks related to their Tasks with the Product Owner during Daily Standup Meetings.
- C. The Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to the Scrum Team.
- D. Information related to risks is maintained and updated through the Risk Burndown Chart.

Answer: B (LEAVE A REPLY)

Because stakeholders have an interest in the project, it is important to communicate with them regarding risks. Information provided to stakeholders related to risk should include potential impact and the plans for responding to each risk. This communication is on-going and should occur in parallel with the four sequential steps discussed thus far-risk identification, assessment, prioritization and mitigation. The Scrum Team may also discuss specific risks related to their Tasks with the Scrum Master during Daily Standup Meetings. The Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to the Scrum Team. An important tool which can be used for communicating information related to risks is the Risk Burndown Chart.

Reference:

<http://blog.scrumstudy.com/risk-management-in-scrum/>

NEW QUESTION: 104

Scrum can easily be scaled for effective use in large projects with multiple small teams working on the project.

Which of the following facilitates coordination among scrum teams?

- A. Scrum of Scrums Meeting
- B. Daily Standup Meeting
- C. Sprint Review Meeting
- D. Sprint Planning Meeting

Answer: A (LEAVE A REPLY)

There are a lot of people who say "Scrum can be used to improve the team productivity but is not scalable". In fact, it can easily be scaled for effective use in large projects. Multiple Scrum Teams can be formed to work on the project where the Scrum Team size exceeds ten people. The Convene Scrum of Scrums process facilitates coordination among the Scrum Teams, enabling effective implementation in larger projects. Multiple Scrum Teams work in parallel in large projects, making it necessary to synchronize and facilitate the flow of information and enhance communication. The Convene Scrum of Scrums is the process ensuring this synchronization. The various Scrum Teams are represented in this meeting and the objectives are to provide updates about progress, discuss challenges faced during the project, and coordinate activities.

Reference:

<http://blog.scrumstudy.com/scalability-of-scrum-scrum-of-scrums/>

NEW QUESTION: 105

Which of the following events does NOT help the Scrum Team in identifying or resolving risks?

- A. Daily Standup Meeting
- B. Sprint Planning Meeting
- C. Financial Planning Meeting
- D. Prioritized Product Backlog Review Meeting

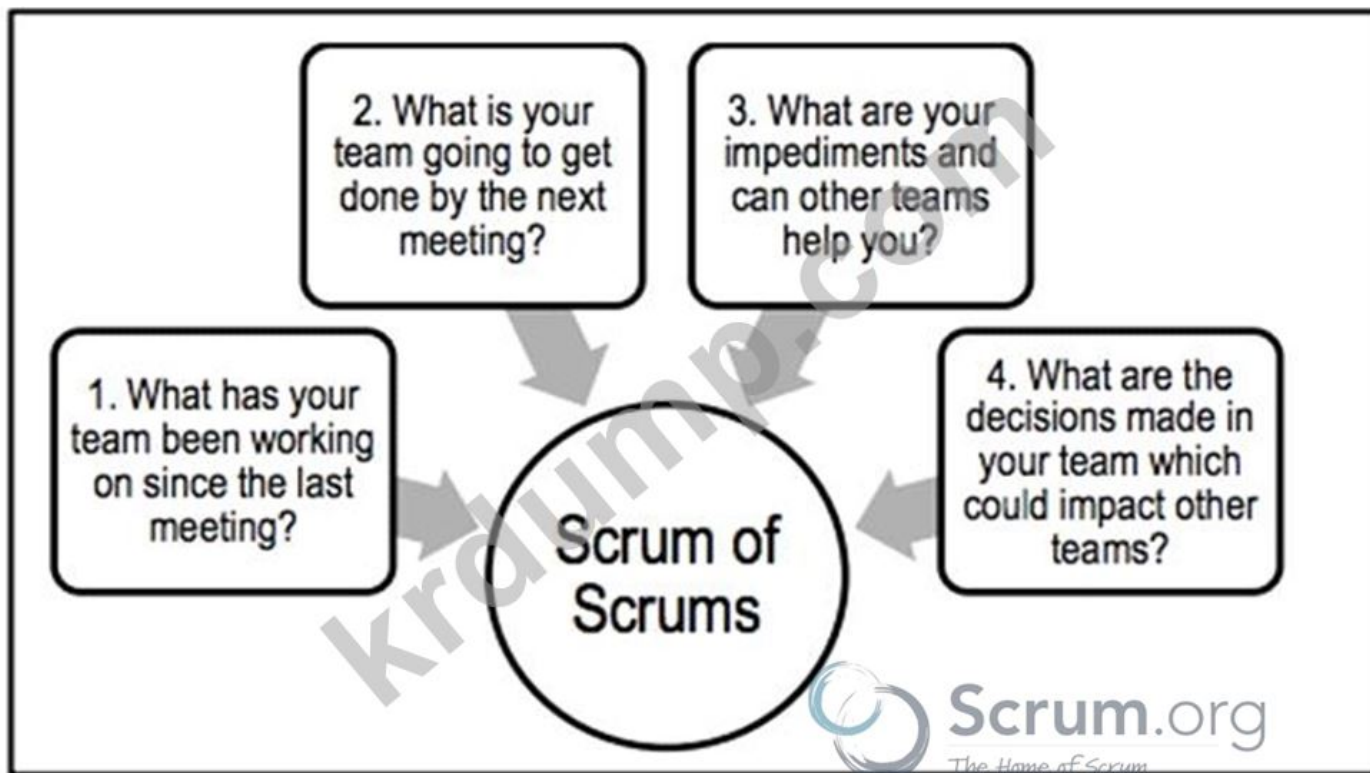
Answer: D (LEAVE A REPLY)

Explanation/Reference: <http://blog.scrumstudy.com/risk-management-in-scrum/>

NEW QUESTION: 106

At the end of each Sprint the Scrumboard is _____.

- A. Updated with new tasks and completed tasks.
- B. Placed besides the new one to compare team velocities in Sprints.



Reference:

http://www.cs.vsu.ru/~svv/spm/SBOK_Guide_3rd_edition_English_Sample.pdf (59)

NEW QUESTION: 108

One of the responsibilities of the Scrum Master is to ensure that the Product Owner does not change the Acceptance Criteria of a committed User Story in the middle of a Sprint. In this regard, which of the following statements about Acceptance Criteria is correct?

- A. During the Sprint Retrospect Meeting, the Acceptance Criteria provide context for the Product Owner to decide if a User Story has been completed satisfactorily.
- B. The Scrum Master defines and communicates the Acceptance Criteria to the Scrum Team.
- C. User Story Workshops are held as part of Sprint Review.
- D. Acceptance Criteria provide the objectivity required for the User Story to be considered as Done or not Done.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 109

The Scrum Master can help the Product Owner deploy Product Releases and coordinate deployment with the customer by helping him/her adopt Organizational Deployment methods. Which of the following statements about the deployment mechanisms of an organization is true?

- A. Deployment mechanisms do not provide any guidelines regarding minimum functionality.
- B. Deployment mechanisms are not well-defined in most cases.
- C. Deployment mechanisms are static, and cannot vary across organizations.
- D. Deployment mechanisms can take place remotely.

Answer: D ([LEAVE A REPLY](#))

Explanation

The deployment mechanisms of each organization tend to be different based on industry, target users, and positioning. Depending on the product being delivered, deployment can take place remotely or may involve the physical shipping or transition of an item.

NEW QUESTION: 110

Which of the following methods helps estimate the value provided by projects?

- A. Internal Rate of Return
- B. Net Rate of Return
- C. Present Rate of Return
- D. Estimated Rate of Return

Answer: A ([LEAVE A REPLY](#))

Explanation

The value to be provided by business projects can be estimated using various methods such as Return on Investment (ROI), Net Present Value (NPV) and Internal Rate of Return (IRR).

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