

# PRINCE2.PRINCE2-Foundation.v2022-06-19.q310

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## NEW QUESTION: 1

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

**Answer: A (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference: <https://www.whatisprince2.net/prince2-theme-plans.php>

## NEW QUESTION: 2

Which is a minimum requirement for applying the organization theme?

- A. To document the project management team structure
- B. To define the experience required for each project role
- C. To include external stakeholders on the project board
- D. To train project team members in the use of PRINCE2

**Answer: A (LEAVE A REPLY)**

Explanation

Reference [http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

## NEW QUESTION: 3

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. Sufficient information to identify the prospective Executive
- B. Authority to initiate a project
- C. A Project Brief
- D. The Project Initiation Documentation

**Answer: A ([LEAVE A REPLY](#))**

**NEW QUESTION: 4**

Which is a purpose of the Risk theme?

- A. Establish mechanisms to manage risks at the corporate or programme level of an organization
- B. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish a cost-effective procedure to identify, assess and control uncertainty

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 5**

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Benefits Review Plan
- C. Stage Plan
- D. Project Plan

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 6**

Which enables the project's products and all interdependencies to be clearly identified and documented?

- A. Quality Management Strategy
- B. Quality review technique
- C. Product breakdown structure
- D. Product-based planning technique

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 7**

Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

- A. Tailoring PRINCE2 to the project environment
- B. Processes
- C. Themes
- D. Principles

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 8**

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. The stage plan covering the work packages is created with input from the team manager

- B. the work packages provided by the project manager are agreed by the team manager
- C. The work packages are defined by the team manager and supported by a team plan
- D. The team plans are checked by project assurance against the work packages

**Answer: B ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 9**

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is part of business as usual'
- B. A project's purpose is to deliver one or more business products
- C. A project is a temporary organization
- D. A project is based on an agreed Business Case

**Answer: A ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 10**

What needs to be in place to ensure effective issue and change control?

- A. Information needs for stakeholders
- B. Manage by exception
- C. Quality planning
- D. Configuration management system

**Answer: ([SHOW ANSWER](#))**

#### **NEW QUESTION: 11**

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

**Answer: C ([LEAVE A REPLY](#))**

Explanation/Reference:

Reference [http://prince2.wiki/Risk#Risk\\_Budget](http://prince2.wiki/Risk#Risk_Budget)

#### **NEW QUESTION: 12**

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

**Answer: ([SHOW ANSWER](#))**

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 13**

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

**Answer: B (LEAVE A REPLY)**

Explanation/Reference:

Reference [http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

**NEW QUESTION: 14**

To meet the minimum requirements for applying the progress theme, what must be considered?

- A. How lessons will be learned
- B. How time-driven reports will be produced
- C. Which management products will be baselined
- D. Who is responsible for reporting on progress

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation

Explanation/Reference: <http://prince2.wiki/Themes>

**NEW QUESTION: 15**

Which of the following take place before the initiation of a project?

- 1.Appoint the Executive
- 2.Capture requirements
- 3.Develop the Project Brief
- 4.Develop the detailed Business Case

- A. 2, 3, 4
- B. 1, 2, 3
- C. 1, 2, 4
- D. 1, 3, 4

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 16**

Which describes risk probability?

- A. Timeframe within which the risk may occur
- B. Probable effect on the project delivering its objectives
- C. Level of risks which the project can tolerate before escalating to the Project Board
- D. A measure of the likelihood of the risk occurring

**Answer: D (LEAVE A REPLY)**

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### NEW QUESTION: 17

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

**Answer: C (LEAVE A REPLY)**

Reference:

[http://prince2.wiki/Continued\\_business\\_justification](http://prince2.wiki/Continued_business_justification)

### NEW QUESTION: 18

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a repository for informal issues
- C. List the responsibilities for achieving an effective risk management procedure
- D. Act as a central record of information relating to the identified risks for the project

**Answer: D (LEAVE A REPLY)**

### NEW QUESTION: 19

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

**Answer: (SHOW ANSWER)**

Section: Volume B

Explanation

### NEW QUESTION: 20

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

**Answer:** ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: <http://prince2.wiki/>

Introduction: [\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual#Six\\_variables\\_.2F\\_six\\_performance\\_targets](#)

#### **NEW QUESTION: 21**

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

**Answer:** ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### **NEW QUESTION: 22**

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A. Identify responses to risks documented in the Business Case
- B. Identify uncertainties that may impact on the delivery of the project objectives
- C. Identify the roles to be involved in risk management activities
- D. Gather information about the project environment and objectives

**Answer:** B ([LEAVE A REPLY](#))

#### **NEW QUESTION: 23**

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Communication Management Strategy
- B. Project Plan
- C. Project Product Description
- D. Project Brief

**Answer:** A ([LEAVE A REPLY](#))

#### **NEW QUESTION: 24**

Which of the following take place before the initiation of a project?

- 1 . Appoint the Executive
- 2 . Capture requirements
- 3 . Develop the Project Brief
- 4 . Develop the detailed Business Case

A. 1, 2, 4

B. 1, 2, 3

C. 2, 3, 4

D. 1, 3, 4

**Answer: B (LEAVE A REPLY)**

#### **NEW QUESTION: 25**

Which is a minimum requirement for applying the quality theme?

A. To use lessons to inform quality planning

B. To use the prescribed approach to quality management

C. To use external quality standards for quality control

D. To use user stories to inform the project product description

**Answer: (SHOW ANSWER)**

Section: Volume B

Explanation/Reference:

Reference <http://prince2.wiki/Quality>

#### **NEW QUESTION: 26**

Which is the purpose of the Change theme?

A. To prevent change to baselined products

B. To identify, assess and control any potential and approved changes to baselined products

C. To establish mechanisms to monitor and compare actual achievements against those planned

D. To assess and control uncertainty

**Answer: B (LEAVE A REPLY)**

Section: Volume A

#### **NEW QUESTION: 27**

Within which integrated element does PRINCE2 set minimum requirements?

A. Project environment

B. Processes

C. Principles

D. Themes

**Answer: D (LEAVE A REPLY)**

#### **NEW QUESTION: 28**

Which is a purpose of the quality theme?

A. To check that the project is viable and achievable



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**NEW QUESTION: 32**

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

**Answer: C** ([LEAVE A REPLY](#))

Section: Volume B

**NEW QUESTION: 33**

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Manager
- D. Project Support

**Answer: A** ([LEAVE A REPLY](#))

**NEW QUESTION: 34**

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk status
- B. Risk category
- C. Risk response
- D. Risk description

**Answer: C** ([LEAVE A REPLY](#))

**NEW QUESTION: 35**

Which is a true statement about management stages and technical stages?

- A. Management stages are the responsibility of the Project Manager, technical stages are NOT
- B. Technical stages create products, management stages do NOT
- C. Management stages require quality control, technical stages do NOT
- D. Technical stages can overlap but management stages CANNOT

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 36**

What is a purpose of a Benefits Review Plan?

- A. Give a detailed analysis of only those benefits that were realized before the project closed

- B. Provide information regarding unfinished work to the group which will support the project's products in their operational life
- C. Provide details of the time and effort needed to carry out the planned benefits reviews
- D. Document the justification for undertaking the project, based on the estimated costs versus the anticipated benefits

**Answer: C ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 37**

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. processes
- B. quality
- C. activities
- D. products

**Answer: A ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 38**

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

**Answer: A ([LEAVE A REPLY](#))**

Section: Volume B

Explanation/Reference: [http://prince2.wiki/Starting\\_Up\\_a\\_Project#Purpose](http://prince2.wiki/Starting_Up_a_Project#Purpose)

#### **NEW QUESTION: 39**

Which is a purpose of the Organization theme?

- A. Define the quality methods and responsibilities for the management of the project
- B. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame
- C. Identify risk owners for the project
- D. Define accountability within the project

**Answer: D ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 40**

Which should be funded by a change budget?

- A. Change Authority
- B. Initiation stage
- C. Increase in agreed scope

D. Handover activities

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 41**

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

**Answer: (SHOW ANSWER)**

Explanation

Reference

[http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

**NEW QUESTION: 42**

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

**Answer: (SHOW ANSWER)**

Explanation

Reference [http://prince2.wiki/Tailor\\_to\\_suit\\_the\\_project\\_environment](http://prince2.wiki/Tailor_to_suit_the_project_environment)

**NEW QUESTION: 43**

Which statement about the quality review technique is FALSE?

- A. It defines the quality responsibilities of the project team
- B. It supports the management of future changes by providing a baseline for a product
- C. It enables a check to be made on a product's fitness for purpose
- D. It is used to gain wider acceptance of a product by involving key interested parties

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 44**

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Quality inspection
- D. Preparation

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 45**



- C. Quality Management Strategy
- D. Risk Management Strategy

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 49**

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

**Answer: ([SHOW ANSWER](#))**

Section: Volume B

Explanation

Explanation/Reference: <http://prince2.wiki/>

Introduction: [\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual#Six\\_variables\\_2F\\_six\\_performance\\_targets](#)

**NEW QUESTION: 50**

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

**Answer: ([SHOW ANSWER](#))**

Section: Volume B

**NEW QUESTION: 51**

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Enables Project Assurance to authorize quality activities
- B. Provides confirmation that all project products have met their quality criteria
- C. Defines how all project products will be reviewed and approved
- D. Defines how it will be proven that the completed project product meets the customer's expectations

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 52**

Which role is responsible for specifying the project benefits?

- A. Executive
- B. Corporate or programme management
- C. Project Manager
- D. Senior User(s)

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 53**

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 54**

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. If a project can no longer be justified, it should be stopped
- B. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- C. There must be a justifiable reason for starting a project
- D. The business justification drives decision making

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 55**

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

Reference <https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2>

**NEW QUESTION: 56**

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. stages
- C. project management team
- D. products

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 57**

Which is a FALSE statement about technical stages?

- A. Can span more than onemanagement stage
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can overlap with other technical stages

Answer: [\(SHOW ANSWER\)](#)

**NEW QUESTION: 58**

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing the justification for the project
- B. By providing the tolerances for the project manager's objectives
- C. By providing a common understanding of the products required
- D. By providing roles descriptions for the project management team

Answer: [C \(LEAVE A REPLY\)](#)

**NEW QUESTION: 59**

What is the first task of product-based planning?

- A. Create the product breakdown structure
- B. Produce the Initiation Stage Plan
- C. Write the Project Product Description
- D. Identify dependencies

Answer: [C \(LEAVE A REPLY\)](#)

**NEW QUESTION: 60**

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. The need to involve key stakeholders on the project management team
- B. The preference of the Project Manager
- C. Having insufficient time to perform the role
- D. Having insufficient authority to perform the role

Answer: [C \(LEAVE A REPLY\)](#)

**NEW QUESTION: 61**

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Risk
- B. Change
- C. Quality
- D. Plans

**Answer: A (LEAVE A REPLY)**

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**NEW QUESTION: 62**

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

**Answer: B (LEAVE A REPLY)**

Section: Volume A

**NEW QUESTION: 63**

Which is performed as part of the recommended risk management procedure?

- A. Resolution of conflicts between the project and the programme board
- B. Allocation of a budget to investigate issues facing the project
- C. Review of risk management practices to ensure that they are performed effectively
- D. Sending of information about risks to the project to project stakeholders

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 64**

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Managing a Stage Boundary
- B. Starting up a Project
- C. Directing a Project
- D. Managing Product Delivery

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 65**

What product records any time tolerances agreed between the Project Manager and Team Manager?

- A. Stage Plan

- B. Work Package
- C. Product Description
- D. Project Initiation Documentation

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 66**

What is the result of the change derived from using the project's product?

- A. Outcome
- B. Output
- C. Dis-benefit
- D. Benefit

**Answer: A ([LEAVE A REPLY](#))**

**NEW QUESTION: 67**

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

**Answer: D ([LEAVE A REPLY](#))**

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

**NEW QUESTION: 68**

Which is a purpose of the Managing a Stage Boundary process?

- A. Approve the next Stage Plan
- B. Review and close any risks and issues identified during the previous stage
- C. Control the link between the Project Manager and the Team Manager(s)
- D. Provide the Project Board with sufficient information for approving the next stage

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 69**

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer: C ([LEAVE A REPLY](#))**

Section: Volume A

**NEW QUESTION: 70**

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those who will manage the project on a day-to-day basis
- B. Those with a financial interest in the project
- C. Those who will create the project's outputs
- D. Those who will specify the desired outputs of the project

**Answer:** ([SHOW ANSWER](#))

#### **NEW QUESTION: 71**

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

**Answer:** C ([LEAVE A REPLY](#))

Section: Volume A

#### **NEW QUESTION: 72**

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

**Answer:** B ([LEAVE A REPLY](#))

Section: Volume A

#### **NEW QUESTION: 73**

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Justify the initiation of a project
- B. Enable the Project Board to decide whether or not to authorize project closure
- C. Justify the continuing viability of the project
- D. Enable the Project Board to decide whether or not to authorize the project

**Answer:** C ([LEAVE A REPLY](#))

#### **NEW QUESTION: 74**

What theme estimates the cost of delivering the project?

- A. Change
- B. Business Case
- C. Plans
- D. Progress

**Answer:** C ([LEAVE A REPLY](#))



- C. Checkpoint Report
- D. Project Brief

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 79**

Which is an objective of the Closing a Project process?

- A. Create a Benefits Review Plan
- B. Perform any post-project reviews
- C. Review the performance of the project against its baseline
- D. Review and approve the plan for project closure

**Answer:** C ([LEAVE A REPLY](#))

**NEW QUESTION: 80**

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Team Plan
- C. Product Description
- D. Work Package

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 81**

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders,

- A. Executive
- B. corporate or programme management organization
- C. Supplier groups
- D. Project Manager

**Answer:** B ([LEAVE A REPLY](#))

**NEW QUESTION: 82**

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 2 is true
- B. Only 1 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 83**

Which is NOT considered when defining risk tolerance?

- A. The allocated risk budget
- B. A Project Board's attitude towards risk taking
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

**Answer:** A ([LEAVE A REPLY](#))

**NEW QUESTION: 84**

Which is a purpose of the Risk Register?

- A. Act as a repository for informal issues
- B. Act as a central record of information relating to the identified risks for the project
- C. Describe the risk management techniques and standards to be applied to the project
- D. List the responsibilities for achieving an effective risk management procedure

**Answer:** B ([LEAVE A REPLY](#))

**NEW QUESTION: 85**

Which is a purpose of the Controlling a Stage process?

- A. Obtain approvals for products delivered in a Work Package
- B. Produce a Team Plan for the work to be assigned to a Team Manager
- C. Select and implement actions that will resolve deviations from a plan within tolerance
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 86**

Which is a purpose of the Risk theme?

- A. Establish a cost-effective procedure to identify, assess and control risks
- B. Establish a method for the implementation of continuous improvement during the project
- C. Identify, assess and control problems that have occurred
- D. Provide the Project Board with a time-driven control to capture all project risks

**Answer:** A ([LEAVE A REPLY](#))

**NEW QUESTION: 87**

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

**Answer:** B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 88**

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

**Answer: A (LEAVE A REPLY)**

Explanation

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

**NEW QUESTION: 89**

Which of the following statements about lines of authority and reporting are true?

- 1.The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
  - 2.If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.
- A. Both 1 and 2 are true
  - B. Neither 1 or 2 are true
  - C. Only 1 is true
  - D. Only 2 is true

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 90**

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer: B (LEAVE A REPLY)**

Section: Volume A

**NEW QUESTION: 91**

Which statement describes the 'Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project



Explanation/Reference: [http://prince2.wiki/Organization#Three\\_Project\\_Interests](http://prince2.wiki/Organization#Three_Project_Interests)

**NEW QUESTION: 95**

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

**Answer: B (LEAVE A REPLY)**

Section: Volume A

**NEW QUESTION: 96**

What is described as an organization's unique attitude towards risk taking

- A. Risk evaluation
- B. Risk appetite
- C. Risk tolerance
- D. Risk management

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 97**

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Justify the initiation of a project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize the project
- D. Enable the Project Board to decide whether or not to authorize project closure

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 98**

Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

**Answer: (SHOW ANSWER)**

Explanation

Reference <https://www.whatisprince2.net/prince2-theme-business-case.php>

**NEW QUESTION: 99**

Which process is used to define how baselines will be established and controlled?

- A. Controlling a stage
- B. Directing a project
- C. Initiating a project
- D. Starting up a project

**Answer: D (LEAVE A REPLY)**

Explanation/Reference:

Reference <http://prince2.wiki/Quality>

#### **NEW QUESTION: 100**

Which describes a risk event?

- A. The sequence of events and actions that will be put in place if a risk occurs
- B. The area of uncertainty in terms of the threat or opportunity
- C. The achievement of a milestone on the Project Plan
- D. The derivation or sources of a potential risk to the project

**Answer: B (LEAVE A REPLY)**

#### **NEW QUESTION: 101**

What theme estimates the cost of delivering the project?

- A. Progress
- B. Change
- C. Business Case
- D. Plans

**Answer: (SHOW ANSWER)**

#### **NEW QUESTION: 102**

Which is a purpose of the Plans theme?

- A. Understand whether the targets are achievable
- B. Identify, assess and control any potential changes to the baseline
- C. Assess and control uncertainty
- D. Establish the project's structure of accountability

**Answer: (SHOW ANSWER)**

#### **NEW QUESTION: 103**

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Directing a Project
- C. Closing a Project
- D. Managing a Stage Boundary

**Answer: D (LEAVE A REPLY)**



- A. Learn from experience
- B. Manage by exception
- C. Defined roles and responsibilities
- D. Focus on products

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 108**

Which task is performed by the Change Authority?

- A. Update the configuration management system when a change is approved
- B. Refer changes that exceed budgetary limits to the Project Manager for approval
- C. Approve or reject a request for change within approved limits
- D. Set a change budget

**Answer: C** ([LEAVE A REPLY](#))

**NEW QUESTION: 109**

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

**Answer: D** ([LEAVE A REPLY](#))

Explanation

Reference [http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

**NEW QUESTION: 110**

What process provides the information required to decide whether to authorize the delivery of a project?

- A. Managing Product Delivery
- B. Starting up a Project
- C. Initiating a Project
- D. Directing a Project

**Answer: C** ([LEAVE A REPLY](#))

**NEW QUESTION: 111**

Which statement defines a risk?

- A. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response
- B. A certain event occurring in the future that will have a negative impact on the project's objectives
- C. An event that has already occurred that the Project Manager must deal with immediately
- D. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 112**

Identify the missing word in the following sentence. A member of the Project Board is responsible for [ ? ] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

**Answer:** B ([LEAVE A REPLY](#))

Section: Volume A

**NEW QUESTION: 113**

Which is part of the PRINCE2 definition of a project?

- A. A temporary organization that is created for the purpose of delivering business products
- B. An undertaking that consists of at least two management stages
- C. A description of what must be delivered in order to gain acceptance
- D. The total of a plan's products

**Answer:** A ([LEAVE A REPLY](#))

**NEW QUESTION: 114**

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

**Answer:** A ([LEAVE A REPLY](#))

Section: Volume B

**NEW QUESTION: 115**

Which is a Benefits Review Plan used to assess?

- A. The progress of the project against its plans
- B. How the project's products have performed when in operational use
- C. The suitability of the project management team structure and membership
- D. The effectiveness of the project strategies

**Answer:** B ([LEAVE A REPLY](#))

**NEW QUESTION: 116**

When considering how long the project stages should be, which might be a reason for one stage to be longer than others?

- A. No changes to the project management team are envisaged

- B. More human resources are required than in other stages
- C. A substantial amount of the project budget is to be spent
- D. The risk is lower

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 117**

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

**Answer:** C ([LEAVE A REPLY](#))

Explanation/Reference:

Reference [http://prince2.wiki/Quality#The\\_Quality\\_Register](http://prince2.wiki/Quality#The_Quality_Register)

**NEW QUESTION: 118**

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

**Answer:** ([SHOW ANSWER](#))

Section: Volume B

**NEW QUESTION: 119**

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Project Product Description
- C. Quality Management Strategy
- D. Communication Management Strategy

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 120**

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Managing Product Delivery
- C. Controlling a Stage
- D. Managing a Stage Boundary

**Answer:** C ([LEAVE A REPLY](#))



How is a Benefits Review Plan used in the Closing a Project process?

- A. To gain approval for the post-project activities and transfer responsibility to corporate or programme management
- B. To capture the baseline measures against which to assess benefits
- C. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- D. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews

**Answer: C ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 125**

Which is the purpose of the Change theme?

- A. Assess and control uncertainty
- B. Prevent change to baselined products
- C. Identify, assess and control any potential and approved changes to baselined products
- D. Establish mechanisms to monitor and compare actual achievements against those planned

**Answer: ([SHOW ANSWER](#))**

#### **NEW QUESTION: 126**

Which is a purpose of the Directing a Project process?

- A. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved
- B. Provide the information required to confirm if it is worthwhile to initiate a project
- C. Establish the level of control required by the Project Board after initiation.
- D. Enable overall control of a project to be exercised by the Project Board

**Answer: ([SHOW ANSWER](#))**

#### **NEW QUESTION: 127**

Which describes a characteristic of a project?

- A. It maintains business as usual profitability
- B. It provides a quality service to customers
- C. It involves a team with different skills
- D. It enables established and proven best practices

**Answer: D ([LEAVE A REPLY](#))**

Section: Volume B

Explanation

Explanation/Reference: <https://www.projectsmart.co.uk/what-is-prince2.php>

#### **NEW QUESTION: 128**

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description

- B. Team Plan
- C. Work Package
- D. Stage Plan

**Answer: C ([LEAVE A REPLY](#))**

Section: Volume A

**NEW QUESTION: 129**

Which is NOT a benefit of using PRINCE2?

- A. Defines a thorough but economical structure of reports
- B. Defines specific leadership, motivational skills and other interpersonal skills required
- C. Can be applied to any type of project
- D. Promotes learning and continuous improvement

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 130**

When considering how long the project stages should be, which might be a reason for one stage to be longer than others?

- A. A substantial amount of the project budget is to be spent
- B. More human resources are required than in other stages
- C. The risk is lower
- D. No changes to the project management team are envisaged

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 131**

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 132**

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

**Answer: ([SHOW ANSWER](#))**

Section: Volume B

**NEW QUESTION: 133**

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [ ? ] to reflect the needs of the different levels of management involved in a project.

- A. Time-driven controls
- B. Plan
- C. Management strategies
- D. Stakeholder interests

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 134**

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

**Answer: C (LEAVE A REPLY)**

Section: Volume B

**NEW QUESTION: 135**

What problem may occur if projects are not aligned with corporate business strategy?

- A. The control of projects may be poor
- B. The outputs may be of poor quality
- C. The objectives of different projects may overlap
- D. The project management approaches used may differ

**Answer: D (LEAVE A REPLY)**

Section: Volume B

**NEW QUESTION: 136**

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Managing a Stage Boundary
- B. Directing a Project
- C. Starting up a Project
- D. Controlling a Stage

**Answer: (SHOW ANSWER)**

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**NEW QUESTION: 137**

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

**Answer: D (LEAVE A REPLY)**

Explanation/Reference:

Reference [http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

**NEW QUESTION: 138**

Which is an objective of the Closing a Project process?

- A. Perform any post-project reviews
- B. Review the performance of the project against its baseline
- C. Review and approve the plan for project closure
- D. Create a Benefits Review Plan

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 139**

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

**Answer: D (LEAVE A REPLY)**

Section: Volume B

**NEW QUESTION: 140**

Identify the missing word in the following sentence.

A project's [ ? ] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

**Answer: (SHOW ANSWER)**

Explanation

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

Reference <http://p2.tech-academy.co.uk>

**NEW QUESTION: 141**

Identify the missing words in the following sentence. At the end of a stage, the [ ? ] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Quality Management Strategy
- B. Follow-on action recommendations
- C. Stage Plan
- D. Communication Management Strategy

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 142**

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Initiating a Project
- B. Managing a Stage Boundary
- C. Starting up a Project
- D. Managing Product Delivery

**Answer:** C ([LEAVE A REPLY](#))

**NEW QUESTION: 143**

Which is NOT one of the PRINCE2 integrated elements?

- A. The themes
- B. The products
- C. Tailoring PRINCE2 to the project environment
- D. The processes

**Answer:** B ([LEAVE A REPLY](#))

**NEW QUESTION: 144**

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

**Answer:** A ([LEAVE A REPLY](#))

Section: Volume B

**NEW QUESTION: 145**

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

**Answer: D (LEAVE A REPLY)**

Explanation/Reference:

Reference [http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

**NEW QUESTION: 146**

Identify the missing word(s) in the following sentence. During a quality review meeting [ ? ] any identified defects.

- A. the agreed actions should be recorded for
- B. a solution should be designed for
- C. the chair will approve the solution to
- D. an issue should be created for

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 147**

Which may be funded from a risk budget?

- A. Preparation of the Risk Management Strategy
- B. Implementation of a fallback plan
- C. Corrections due to off-specifications
- D. Impact analysis of requests for change

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 148**

Which is a purpose of the Closing a Project process?

- A. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- B. Delegate day-to-day management of the end of the project to the Project Manager
- C. Authorize the final stage of the project
- D. Confirm that all benefits defined in the Business Case have been achieved

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 149**

When are tolerances for a Work Package agreed?

- A. When the Stage Plan is authorized by the Project Board
- B. As work on each product within the Work Package begins
- C. When accepting a Work Package
- D. Once all products have been developed and approved



- C. A project product's quality criteria
- D. The project's tolerances for cost and time

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 154**

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

**NEW QUESTION: 155**

Which is a recommended quality review team role?

- A. Project Support
- B. Administrator
- C. Project Manager
- D. Assurance

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 156**

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Answer: D ([LEAVE A REPLY](#))

Section: Volume A

**NEW QUESTION: 157**

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk status
- B. Risk category
- C. Risk response
- D. Risk description

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 158**

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Project Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Team Plan

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 159**

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- B. Start up stage, initiation stage and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 160**

Which are reasons for a benefits management approach?

1. To state how improvements will be measured
2. To confirm that the benefits are realized
3. To estimate the costs of improvement
4. To define the reason for delivering the improvement

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: A,B (LEAVE A REPLY)**

Section: Volume B

**NEW QUESTION: 161**

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

**Answer: C (LEAVE A REPLY)**

Explanation

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

**NEW QUESTION: 162**

Identify the missing words in the following sentence.

The Team Manager should check the [ ? ] for any interfaces that must be maintained while developing products.

- A. Project Product Description
- B. Project Plan
- C. Checkpoint Report
- D. Work Package

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 163**

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Product Description
- B. Work Package
- C. Project Brief
- D. Team Plan

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 164**

During the Initiating a Project process, which product is updated to incorporate the estimated time and costs from the Project Plan?

- A. Project mandate
- B. Project Product Description
- C. Project Brief
- D. Business Case

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 165**

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
- 2 . Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Neither 1 or 2 are true
- B. Both 1 and 2 are true
- C. Only 2 is true
- D. Only 1 is true

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 166**

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager



- C. Executive
- D. corporate or programme management organization

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 170**

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager
- D. Project assurance

**Answer: ([SHOW ANSWER](#))**

Section: Volume B

**NEW QUESTION: 171**

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Decide
- C. Examine
- D. Propose

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 172**

Which risk response type is a recommended response to both an opportunity and a threat?

- A. Reduce
- B. Avoid
- C. Reject
- D. Share

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 173**

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

**Answer: C ([LEAVE A REPLY](#))**

Explanation

Reference [http://prince2.wiki/Risk#Risk\\_Budget](http://prince2.wiki/Risk#Risk_Budget)

**NEW QUESTION: 174**

Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

- A. Checkpoint Report
- B. End Stage Report
- C. Product Status Account
- D. End Project Report

**Answer: B ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 175**

Identify the missing words in the following sentence. The role of [ ? ] is responsible for carrying out a risk response action to respond to a particular risk.

- A. the risk owner
- B. the risk actionee
- C. Project Support
- D. Project Assurance

**Answer: B ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 176**

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

**Answer: ([SHOW ANSWER](#))**

Section: Volume A

#### **NEW QUESTION: 177**

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

**Answer: D ([LEAVE A REPLY](#))**

Section: Volume B

#### **NEW QUESTION: 178**

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution



Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

**Answer: B (LEAVE A REPLY)**

Section: Volume B

**NEW QUESTION: 183**

Which is a FALSE statement about technical stages?

- A. Can span more than one management stage
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can overlap with other technical stages

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 184**

Which does a Project Manager produce to define and control the work to be done?

- A. Configuration Item Record
- B. Stage scope tolerance
- C. Work Package
- D. Team Plan

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 185**

Identify the missing word in the following sentence. A member of the Project Board is responsible for [ ? ] assurance.

- A. risk
- B. product
- C. quality
- D. supplier

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 186**

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer: (SHOW ANSWER)**

Explanation/Reference:

**NEW QUESTION: 187**

In which process is the work to be done assigned to a team manager?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Managing product delivery

**Answer: C (LEAVE A REPLY)**

Reference:

[http://prince2.wiki/Controlling\\_a\\_Stage](http://prince2.wiki/Controlling_a_Stage)

**NEW QUESTION: 188**

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the measurement of benefits NOT yet realized
- B. open issues and risks
- C. the handover of products
- D. the release of resources

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 189**

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-management-and-technical-stages/>

**NEW QUESTION: 190**

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions
- D. To provide administrative support for quality controls

**Answer: A (LEAVE A REPLY)**

Section: Volume B

**NEW QUESTION: 191**

Where should a Team Manager look for information on the quality required for a product?

- A. Team Plan
- B. Product Description
- C. Quality Management Strategy
- D. Project Initiation Documentation

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 192**

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Quality
- B. Plans
- C. Organization
- D. Progress

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 193**

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite
- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

**NEW QUESTION: 194**

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. The Project Initiation Documentation
- B. A Project Brief
- C. Authority to initiate a project
- D. Sufficient information to identify the prospective Executive

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 195**

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed



- C. Define the period over which the cost-benefit analysis will be based
- D. Describe how to measure the performance of the project's products in operational use

**Answer: C ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 200**

Which is a true statement about time-driven controls?

- A. Time-driven controls are produced at the end of a stage
- B. An Exception Report is a time-driven control
- C. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- D. Time-driven controls take place when specific events happen

**Answer: C ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 201**

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer: A ([LEAVE A REPLY](#))**

Section: Volume B

Explanation

Explanation/Reference:

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

#### **NEW QUESTION: 202**

Which statement about the Directing a Project process is true?

- A. Ensures there are regular progress meetings
- B. Begins on completion of the Initiating a Project process
- C. Covers the day-to-day activities of the Project Manager
- D. Provides a mechanism for the Project Board to assure that there is continued business justification

**Answer: D ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 203**

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Defines what the project must deliver in order to gain acceptance
- C. Provides a list of all the products to be delivered by the project
- D. Shows the dependencies between the project's products to aid planning

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 204**

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

**Answer: B (LEAVE A REPLY)**

Explanation

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

**NEW QUESTION: 205**

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Ensure that key project information is archived and made secure
- D. Identify individuals or groups that need to be told that the project is coming to an end

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 206**

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Grant a concession
- B. Raise an issue
- C. Create an Exception Report
- D. Create a Highlight Report

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 207**

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
2. To establish how the project will ensure that products created will be acceptable to key stakeholders
3. To ensure that the project is desirable and achievable
4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

**NEW QUESTION: 208**

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer:** ([SHOW ANSWER](#))

Section: Volume A

**NEW QUESTION: 209**

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

**Answer:** ([SHOW ANSWER](#))

Section: Volume B

**NEW QUESTION: 210**

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

**Answer:** B ([LEAVE A REPLY](#))

Section: Volume B

**NEW QUESTION: 211**

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

**Answer:** ([SHOW ANSWER](#))

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### NEW QUESTION: 212

Identify the missing words in the following sentence.

The 'managing a stage boundary' process should be executed [ ? ] a management stage.

- A. when a stage plan has been prepared for
- B. at the beginning of
- C. when all the delivery steps have been completed within
- D. at, or close to the end of,

**Answer: D (LEAVE A REPLY)**

Explanation

Reference

[https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros\\_13](https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_13)

### NEW QUESTION: 213

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

**Answer: B (LEAVE A REPLY)**

Section: Volume B

### NEW QUESTION: 214

When are tolerances for a Work Package agreed?

- A. Once all products have been developed and approved
- B. When accepting a Work Package
- C. When the Stage Plan is authorized by the Project Board
- D. As work on each product within the Work Package begins

**Answer: B (LEAVE A REPLY)**

### NEW QUESTION: 215

Which is NOT a PRINCE2 principle?

- A. Customer/supplier environment

- B. Learn from experience
- C. Continued business justification
- D. Defined roles and responsibilities

**Answer: A ([LEAVE A REPLY](#))**

**NEW QUESTION: 216**

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a technical
- B. an external
- C. a corporate
- D. a temporary

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 217**

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Manager
- C. Project Board
- D. Team Manager

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 218**

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Support
- C. Project Manager
- D. Project Assurance

**Answer: A ([LEAVE A REPLY](#))**

**NEW QUESTION: 219**

When considering risks, which describes an opportunity in a project?

- A. An event that has occurred resulting in a favourable impact on objectives
- B. An uncertain event that could have a favourable impact on objectives
- C. An event that has occurred resulting in a negative impact on objectives
- D. An uncertain event that could have a negative impact on objectives

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 220**

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

**Answer:** ([SHOW ANSWER](#))

Section: Volume B

**NEW QUESTION: 221**

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

**Answer:** A ([LEAVE A REPLY](#))

Explanation/Reference:

Reference [http://prince2.wiki/Business\\_Case](http://prince2.wiki/Business_Case)

**NEW QUESTION: 222**

Which is a task of product-based planning?

- A. Produce Product Status Accounts
- B. Prepare the Work Packages
- C. Identify activities and dependencies
- D. Write the Project Product Description

**Answer:** D ([LEAVE A REPLY](#))

**NEW QUESTION: 223**

When should the Project Board refer to corporate or programme management for a decision?

- A. Any request for change needs to be approved
- B. The stage requires resources
- C. It is forecast that project level tolerance will be exceeded
- D. The Senior Supplier or Senior User needs to be changed

**Answer:** C ([LEAVE A REPLY](#))

**NEW QUESTION: 224**

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

**Answer:** C ([LEAVE A REPLY](#))



**Answer: (SHOW ANSWER)**

Section: Volume B

**NEW QUESTION: 228**

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Highlight Report
- B. Issue Report
- C. Product Status Account
- D. Checkpoint Report

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 229**

Which is a recommended quality review team role?

- A. Chair
- B. Producer
- C. Assurance
- D. Project Manager

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 230**

Which describes a project benefit?

- A. A measurable improvement resulting from an outcome
- B. An uncertain result caused by project actions
- C. A specialist product of the project
- D. The result of a change derived from using the project's products

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 231**

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance

**Answer: C (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

**NEW QUESTION: 232**

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

**Answer: D (LEAVE A REPLY)**

Explanation/Reference:

Reference <http://prince2.wiki/Plans>

#### **NEW QUESTION: 233**

Which is a minimum requirement for applying the change theme?

- A. To identify whether an issue affects the continuation of the project
- B. To ensure each change is managed as an exception
- C. To produce a breakdown of the products to be produced
- D. To tailor all changes to improve the quality of the project

**Answer: B (LEAVE A REPLY)**

Section: Volume B

#### **NEW QUESTION: 234**

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project

**Answer: A (LEAVE A REPLY)**

Section: Volume B

#### **NEW QUESTION: 235**

Which is a benefit of using PRINCE2?

- A. Enables the management of projects as well as of 'business as usual' activities
- B. Can be tailored by leaving out elements of the method for some projects
- C. Can be applied to any type of project
- D. Avoids the need to involve corporate or programme management

**Answer: C (LEAVE A REPLY)**

Section: Volume A

#### **NEW QUESTION: 236**

Where should an off-specification be recorded?

- A. Work Package
- B. Issue Register

- C. Configuration Management Strategy
- D. Risk Register

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 237**

Which is a valid statement about the Project Support role?

- A. Is an optional role for a PRINCE2 project
- B. Produces Checkpoint Reports for the Project Manager
- C. Can be combined with the Project Assurance role
- D. Can be performed by the Project Manager

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 238**

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

**Answer: (SHOW ANSWER)**

Section: Volume B

Explanation/Reference:

Reference [http://prince2.wiki/Tailor\\_to\\_suit\\_the\\_project\\_environment](http://prince2.wiki/Tailor_to_suit_the_project_environment)

**NEW QUESTION: 239**

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

**Answer: B (LEAVE A REPLY)**

Reference: [http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual)

**NEW QUESTION: 240**

To meet the minimum requirements for applying the progress theme, what must be considered?

- A. How lessons will be learned
- B. How time-driven reports will be produced
- C. Which management products will be baselined
- D. Who is responsible for reporting on progress

**Answer: (SHOW ANSWER)**

Section: Volume B



- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

**Answer:** ([SHOW ANSWER](#))

Explanation

Reference <http://prince2.wiki/Plans>

**NEW QUESTION: 245**

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Managing a Stage Boundary
- C. Initiating a Project
- D. Starting up a Project

**Answer:** D ([LEAVE A REPLY](#))

**NEW QUESTION: 246**

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

**Answer:** B ([LEAVE A REPLY](#))

Section: Volume A

**NEW QUESTION: 247**

Identify the missing words in the following sentence. A purpose of the Plans theme is to [ ? ] the project's plans.

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

**Answer:** C ([LEAVE A REPLY](#))

Section: Volume B

**NEW QUESTION: 248**

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

**Answer: D ([LEAVE A REPLY](#))**

Explanation/Reference:

Reference [http://prince2.wiki/Risk#The\\_Risk\\_Management\\_Procedure](http://prince2.wiki/Risk#The_Risk_Management_Procedure)

**NEW QUESTION: 249**

Which risk response type is appropriate to respond to an opportunity?

- A. Transfer
- B. Accept
- C. Fallback
- D. Exploit

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 250**

Which describes risk appetite?

- A. The budget set aside for potential changes to the scope of the project
- B. The risks to the expected benefits
- C. A common set of risk categories, risk scales and evaluation techniques
- D. An organization's unique attitude towards risk-taking

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 251**

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. All levels of management
- D. Only the Project Manager

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 252**

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer: A ([LEAVE A REPLY](#))**

Section: Volume B

**NEW QUESTION: 253**

Which is NOT one of the PRINCE2 integrated elements?



**NEW QUESTION: 257**

Which is an objective of the Managing a Stage Boundary process?

- A. Review and approve the next Stage Plan
- B. Assure the Project Board that all project products have been completed and approved
- C. Understand what has gone well and what can help the next stage
- D. Prepare an Exception Report to advise the Project Board of a forecast deviation from tolerance

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 258**

Which is a type of issue?

- A. A risk with an estimated high impact
- B. A request for change
- C. An Exception Report
- D. A lesson

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 259**

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only the Project Board
- B. Only corporate or programme management
- C. All levels of management
- D. Only the Project Manager

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 260**

Which is a purpose of a Lessons Report?

- A. Detail open issues and risks that need to be managed after the project has closed
- B. Provide a summary of the benefits realized during the project
- C. Compare the actual performance of the final stage against its plan
- D. Improve the project management method for future projects

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 261**

Identify the missing word in the following sentence, A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

- A. risks
- B. issues
- C. benefits
- D. costs

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 262**

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Organization
- B. Change
- C. Progress
- D. Quality

**Answer: C** ([LEAVE A REPLY](#))

**NEW QUESTION: 263**

Which is a purpose of the Risk Register?

- A. List the responsibilities for achieving an effective risk management procedure
- B. Describe the risk management techniques and standards to be applied to the project
- C. Act as a repository for informal issues
- D. Act as a central record of information relating to the identified risks for the project

**Answer: D** ([LEAVE A REPLY](#))

**NEW QUESTION: 264**

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

**Answer: A** ([LEAVE A REPLY](#))

Section: Volume B

**NEW QUESTION: 265**

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

**Answer: B** ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference [http://prince2.wiki/Directing\\_a\\_Project#Objective](http://prince2.wiki/Directing_a_Project#Objective)

**NEW QUESTION: 266**

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

**Answer: C ([LEAVE A REPLY](#))**

Section: Volume B

**NEW QUESTION: 267**

Which is a responsibility of the managing level within the project management team?

- A. Approve stage completion
- B. Appoint the project management team
- C. Ensure that the products are produced within the constraints agreed with the Project Board
- D. Set project tolerances

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 268**

Which is an objective of the quality review technique?

- A. To determine the quality responsibilities of a project team
- B. To provide a common understanding of what products a project will create
- C. To define the quality methods required within a project
- D. To baseline a product

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 269**

Which is a true statement about acceptance criteria?

- A. Explanation:

QUESTIONNO:180

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [ ? ] with regard to external resources or suppliers.

- A. Configuration Item Records
- B. Business Case
- C. Project Brief
- D. project management team and/or role descriptions
- B. Acceptance criteria are used to produce the customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier
- E. Acceptance criteria are less specific and precise than customer's quality expectations

**Answer: A,D ([LEAVE A REPLY](#))**

**NEW QUESTION: 270**



- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 274**

What is the first task of product-based planning?

- A. Identify dependencies
- B. Write the Project Product Description
- C. Produce the Initiation Stage Plan
- D. Create the product breakdown structure

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 275**

Which is part of quality control?

- A. Produce quality records to show that the planned quality activities have been carried out
- B. Document the project's acceptance criteria in the Project Product Description
- C. Maintain the corporate organization's quality management system
- D. Define the quality responsibilities of those involved in the production of the products

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 276**

How many tasks does the product-based planning technique describe?

- A. One
- B. Three
- C. Two
- D. Four

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 277**

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [ ? ] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

**Answer: A (LEAVE A REPLY)**

Section: Volume A

Explanation/Reference:

**NEW QUESTION: 278**

Which describes a risk event?

- A. The achievement of a milestone on the Project Plan
- B. The sequence of events and actions that will be put in place if a risk occurs
- C. The derivation or sources of a potential risk to the project
- D. The area of uncertainty in terms of the threat or opportunity

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 279**

Which statements about quality assurance and project assurance are CORRECT?

1. They are both independent of the project manager
2. They are both the responsibility of the project board
3. They are both independent from the project management team
4. They both assure that applicable standards are being used

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: C (LEAVE A REPLY)**

Section: Volume B

**NEW QUESTION: 280**

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Develop a project's products
- C. Ensure the technical integrity of a project
- D. Provide the resources and skills to deliver the desired result

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 281**

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a technical
- C. a temporary
- D. an external

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 282**

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)



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**NEW QUESTION: 287**

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Progress
- D. Plans

**Answer: (**[SHOW ANSWER](#)**)**

**NEW QUESTION: 288**

Which is an objective of the Controlling a Stage process?

- A. Make arrangements to address all open issues and risks, with follow-on action recommendations
- B. Obtain approvals for completed products
- C. Prevent scope creep' by monitoring products for uncontrolled change
- D. Prepare a Stage Plan for the next stage

**Answer: C (**[LEAVE A REPLY](#)**)**

**NEW QUESTION: 289**

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

**Answer: D (**[LEAVE A REPLY](#)**)**

Section: Volume B

**NEW QUESTION: 290**

Which characteristic distinguishes a project from regular business operations?

- A. Incurs cost
- B. Produces benefits
- C. Manages stakeholders
- D. Introduces business change

**Answer: (**[SHOW ANSWER](#)**)**

**NEW QUESTION: 291**

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference: [http://prince2.wiki/Themes#Plans\\_Theme](http://prince2.wiki/Themes#Plans_Theme)

**NEW QUESTION: 292**

Which does the Executive need to ensure is in place before the project is initiated?

- A. An understanding of how the project will contribute to corporate objectives
- B. The Project Initiation Documentation is complete
- C. The Project Plan has been approved
- D. All Work Packages are authorized

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 293**

Which is a purpose of the Quality theme?

- A. Establish quality assurance to maintain the quality management system
- B. Establish how the project will ensure that all products created meet their requirements
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 294**

Which statement applies to Stage Plans?

- A. Provide a baseline against which the Project Board monitor overall progress
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Always have the same duration as the Project Plan

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 295**

Which is a purpose of a Product Description?

- A. Document the level of quality required of a product
- B. Define reporting frequency
- C. Record the quality checks completed for the End Stage Report
- D. Provide the cost tolerance available for individual products

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 296**

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

**Answer: B (LEAVE A REPLY)**

Section: Volume B

**NEW QUESTION: 297**

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

**Answer: B (LEAVE A REPLY)**

Explanation

Reference [http://prince2.wiki/Themes#Change\\_Theme](http://prince2.wiki/Themes#Change_Theme)

**NEW QUESTION: 298**

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

- A. Project brief
- B. Project product description
- C. Project initiation documentation
- D. Project mandate

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 299**

Identify the missing words in the following sentence. A Project Manager agrees the [ ? ] with a Team Manager.

- A. stage cost tolerance
- B. Work Package cost tolerance
- C. project cost tolerance
- D. product cost tolerance

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 300**

How many roles make up the Project Board?

- A. Four



C. Propose

D. Decide

**Answer: C (LEAVE A REPLY)**

Section: Volume A

Explanation

**NEW QUESTION: 304**

What is a benefits management approach used to assess?

A. How the project's products have performed when in operational use

B. The effectiveness of the project strategies

C. How the project has progressed against its plans

D. The suitability of the project management team structure

**Answer: (SHOW ANSWER)**

Explanation

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

**NEW QUESTION: 305**

Which is a minimum requirement for applying the change theme?

A. To establish a change budget to fund changes in scope

B. To appoint the project manager as part of the change authority

C. To define the project's approach to baselining products

D. To record every issue that is raised in the issue register

**Answer: D (LEAVE A REPLY)**

Explanation/Reference:

Reference [http://prince2.wiki/Themes#Change\\_Theme](http://prince2.wiki/Themes#Change_Theme)

**NEW QUESTION: 306**

What is an advantage of dividing the project into stages?

A. Detailed plans can be prepared closer to the time events will take place

B. the project board can delegate management of the project to team managers

C. The project can be authorized by the project manager on a stage by stage basis

D. The project brief can be updated towards the end of each stage

**Answer: A (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 307**

Which is a true statement about acceptance criteria?

A. Acceptance criteria should be agreed between the customer and the supplier

B. Acceptance criteria are used to produce the customer's quality expectations

C. Acceptance criteria are less specific and precise than customer's quality expectations

