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NEW QUESTION: 1

Which of the following are major characteristics of sprint planning? (Choose two.)

- A. Defining the sprint classifications
- B. Defining the sprint durations
- C. Defining the number of sprints
- D. Defining the sprint parameters
- E. Defining the sprint owners

Answer: B,D (LEAVE A REPLY)

NEW QUESTION: 2

During the storming stage of a project team's development, it is common to experience confusion about tasks and responsibilities because:

- A. there is a lack of trust among team members.
- B. there are minimal team decisions.
- C. there is no engagement of the team by the project manager.
- D. there is unfamiliarity with the project structure.

Answer: A (LEAVE A REPLY)

NEW QUESTION: 3

Which of the following job roles is primarily tasked with communicating the project timeline changes?

- A. Project scheduler
- B. Project manager
- C. Project sponsor
- D. Project coordinator

Answer: B (LEAVE A REPLY)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 93

NEW QUESTION: 4

A project has been experiencing some difficulties due to third-party vendors. The project manager should request.

- A. Additional resources
- B. A gate review
- C. A risk register update
- D. A performance audit

Answer: C ([LEAVE A REPLY](#))

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 272

NEW QUESTION: 5

Which of the following documents does a vendor rely on to commit funding and resources to a project?

- A. SOW
- B. PO
- C. SLA
- D. MOU

Answer: A ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 299

NEW QUESTION: 6

Which of the following describes a burn rate?

- A. The rate at which project documents are disposed.
- B. The rate at which project personnel leave the project.
- C. The rate at which the project budget is used.
- D. The rate at which the timeline increases.

Answer: (SHOW ANSWER)

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 232

NEW QUESTION: 7

Based on the table below:

Activity	Duration (days)	Predecessor
Task 1	7	None
Task 2	9	1
Task 3	16	1
Task 4	23	1
Task 5	18	2, 3
Task 6	6	3, 4
Task 7	4	5, 6

Which of the following is the total float for the critical path?

- A. 2
- B. 0
- C. 1
- D. 3

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 8

A fire occurred in the production facility over the weekend, affecting the machinery being used to produce a deliverable. No injuries were reported.

Which of the following is MOST appropriate for the project manager to do NEXT?

- A. Conduct an immediate emergency team meeting
- B. Implement the risk response plan
- C. Perform a SWOT analysis
- D. Refer to the contingency plan

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 9

A business has implemented a new online performance management tool that allows functional and project managers to rate employees online.

This action is known as which of the following?

- A. Business process change
- B. Organizational change
- C. Internal reorganization
- D. Business continuity planning

Answer: ([SHOW ANSWER](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 297

NEW QUESTION: 10

Assuming an iterative approach, which of the following will be conducted at the end of each iteration?

- A. SCRUM retrospective
- B. Kickoff meeting
- C. Budget baseline
- D. Risk review

Answer: A (LEAVE A REPLY)

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 306

NEW QUESTION: 11

A new high-priority project is assigned to the project manager with a fully formed budget, deadline, and scope. The project manager is creating the project schedule.

WBS ID	Task Name	Predecessors	Duration
1.0.1	Assign project team	-----	5 days
1.0.2	Develop SOW	-----	3 days
1.0.3	Kickoff meeting	1.0.1, 1.0.2	1 day
2.0.1	Create hardware procurement requirements	1.0.3	10 days
2.0.2	Receive equipment	2.0.1	12 days
3.0	Develop software	2.0.1	20 days
4.0.1	Install software on hardware	2.0.2, 3.0	10 days
5.0	Project closeout	4.0.1	3 days

Which of the following calculations accurately shows the critical path?

- A. 39 days
- B. 20 days
- C. 49 days
- D. 52 days

Answer: (SHOW ANSWER)

NEW QUESTION: 12

A company is in the process of combining the human resources and marketing departments. Which of the following describes this change?

- A. Business process change
- B. Business merger
- C. Internal reorganization
- D. Interorganizational change

Answer: A (LEAVE A REPLY)

Explanation/Reference:

NEW QUESTION: 13

During a project, the project manager discovers there is insufficient time allotted for quality control. The project manager prepared to submit a revised schedule to the CCB.



Given the attached chart, which of the following is the critical path if one day is added to each task for quality control?

- A. 17 days
- B. 22 days
- C. 12 days
- D. 16 days

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 14

A project manager is justifying a required change with the associated impact on the project.

Which of the following is the NEXT step?

- A. Implementation
- B. Approval
- C. Validation
- D. Auditing

Answer: ([SHOW ANSWER](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 294

NEW QUESTION: 15

Two team members have concluded that documentation is not required due to the size of the current project. The project manager has encouraged them to align strictly within the process.

Which of the following conflict resolution techniques has the project manager utilized?

- A. Smoothing
- B. Forcing
- C. Compromising
- D. Avoiding

Answer: **B** ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 200

NEW QUESTION: 16

Which of the following defines a group of projects that work together to achieve a common goal?

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 20

A team member learns that an assigned task is not due until the very end of the project. Moreover, the team member is not aware of any predecessor tasks dependent on completing the assigned task. Which of the following does the project manager use to decide if the team member can start the task later or earlier?

- A. Review the PERT chart and evaluate if the task is a critical dependency.
- B. Review the PERT chart and evaluate if the task is a discretionary dependency.
- C. Review the PERT chart and evaluate if the task is a real dependency.
- D. Review the PERT chart and evaluate if the task is an external dependency.

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference:

References <http://www.pmgloss.com/comptia/>

NEW QUESTION: 21

Which of the following is the BEST reason to conduct regular risk reviews?

- A. Risk reviews must be reported in status updates.
- B. Risk reviews can keep personnel on track with their assigned tasks.
- C. Risk reviews ensure stakeholders take action on assigned items.
- D. Risk reviews allow for the identification of response strategies.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 22

A new stakeholder has requested the status and progress reports for the project milestones. Which of the following documents should the project manager address FIRST?

- A. Project backlog
- B. Project management plan
- C. Project communication plan
- D. Project status report

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 23

Which of the following measurements would give the project manager the BEST estimate of the total cost of an active project?

- A. BAC
- B. TCPI
- C. ETC
- D. EAC

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 24

A customer approaches a team member to report that old functionality is no longer valid due to technology restrictions. The team member has also noticed this during the execution of the project. The team member agrees with the new functionality provided by the customer, implements the change, and notifies the project manager.

Which of the following actions should the project manager take NEXT?

- A. Notify the team that the change has been made.
- B. Update the project management plan based on the change.
- C. Conduct an impact analysis to verify there is no collateral damage.
- D. Proceed to the next task in the project schedule.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 25

An active project is focused on quality assurance of the deliverable product. In which of the following project phases would this occur?

- A. Closing
- B. Planning
- C. Monitor and control
- D. Execution

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 26

In which of the following situations is a project manager MOST likely to use a process diagram?

- A. When describing a new business acquisition for the team to review
- B. When describing a new business workflow for the team to implement
- C. When describing a new business project for the team to implement
- D. When describing a new business idea for the team to review

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 27

Which of the following is described as placing responsibility for addressing the potential effects of an uncertain future event on an entity outside the organization?

- A. Risk avoidance:e
- B. Risk transfer
- C. Risk exploitation
- D. Risk mitigation

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference:

NEW QUESTION: 28

A risk with a high probability and medium consequence to a project has been identified. In response, the project manager has purchased an insurance plan with the intent to provide additional funds if the risk is realized. There is no risk to the schedule or scope. Which of the following types of risk strategies is this an example of?

- A. Avoid risk

Explanation

"Transfer: Moving the liability for the risk to a third party by purchasing insurance, performance bonds, and so on" Excerpt From: Kim Heldman. "CompTIA Project+ Study Guide." iBooks.

- B. Accept risk
- C. Exploit risk
- D. Mitigate risk

E. Transfer risk

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 29

A team lead informs the project manager that the datacenter will not be accessible when the project needs to be completed. The team lead also indicates that the team member who is assigned to complete the datacenter project is out on medical leave.

Which of the following should a project manager update to document this information?

- A. A list of realized risks
- B. A list of decomposed activities
- C. A sequenced list of project tasks
- D. A document describing agreed-upon communication methods

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 240

NEW QUESTION: 30

While developing a project schedule, the project manager is attempting to sequence the following tasks:

Task name	Predecessor(s)
A Task A	B
B Task B	C, F
C Task C	E
D Task D	A, B
E Task E	F
F Task F	

Which of the following is the correct sequence for the above tasks?

- A. D, B, E, F, C, A
- B. F, C, A, E, B, D
- C. F, A, B, C, E, D
- D. F, E, C, B, A, D

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 31

While developing a project schedule, the project manager is attempting to sequence the following tasks:

Task name	Predecessor(s)
A Task A	B
B Task B	C, E
C Task C	E
D Task D	A, B
E Task E	F
F Task F	

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 259

NEW QUESTION: 35

Which of the following should receive regular communication during the planning phase of a project? (Choose two.)

- A. Human resources
- B. Sponsor
- C. Subject matter experts
- D. Change control board
- E. Collaboration site

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 36

A project manager needs to identify the resources assigned to a particular task.

In which of the following documents can this information be found?

- A. Project schedule
- B. Cost plan
- C. Scope statement
- D. Impact assessment

Answer: ([SHOW ANSWER](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 156

NEW QUESTION: 37

A project manager has contracted a third-party vendor to achieve milestones. Which of the following risk strategies is the project manager applying?

- A. Transfer
- B. Accept
- C. Avoid
- D. Mitigate

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 238

NEW QUESTION: 38

The project manager was asked to provide recommendations for the removal of a vendor. A meeting was scheduled with the key stakeholders and the project sponsor to highlight the reasons for this recommendation.

Which of the following should the project manager bring to the meeting to support this recommendation?

(Choose two.)

- A. The issue log to show why the vendor should be replaced.
- B. The team action items to show why the vendor should be replaced.
- C. The scope statement to show why the vendor should be replaced.
- D. A procurement plan to show why the vendor should be replaced.

E. A change management plan to have the vendor replaced.

Answer: ([SHOW ANSWER](#))

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 291, p. 327

NEW QUESTION: 39

Which of the following is a risk strategy?

- A. Risk review
- B. Risk identification
- C. Risk quantification
- D. Risk avoidance

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 40

Which of the following describes how a project is related to a program?

- A. A program is a part of a project.
- B. A program is a combination of multiple projects.
- C. A program uses half of the project's budget.
- D. A program contains an element of the project.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 41

Which of the following charts would indicate the cause and effect of tasks in a project, and for which of the following activities would the chart be used?

- A. Ishikawa, quality control
- B. Histogram, forecasting
- C. Gantt, leveraging resources
- D. Scatter, determining resources

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 42

A project has a of \$850,000. The project manager has identified and documented that certain key applications were not included in the scope management plan. As reported, the CPI is 0.8, and the PMO allows only a 5% additional increment to the planned budget.

Which of the following should the project manager do NEXT?

- A. Evaluate the impact and justify adding new work to the project.
- B. Obtain approval from the CCB.
- C. Request a budget increase of \$170,000.
- D. Add the required work to complete the project behind \$892,500.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 43

Which of the following individuals is MOST likely to be a key stakeholder for the product launch phase of a project?

- A. Marketing representative
- B. Team lead
- C. Sales clerk
- D. Product item

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 44

A project manager provides status reports to a customer on a biweekly basis, but the customer is very busy and only has a few minutes to review the project. Which of the following are critical for the project manager to provide?

- A. Cost, schedule, organizational chart, and risks/issues
- B. Risks/issues, cost, RACI chart, and action items
- C. Schedule, cost, risks/issues, and milestones
- D. Action items, organizational chart, schedule, and NDA

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 326

NEW QUESTION: 45

Team members have reported that meetings are poorly attended and unproductive.

Which of the following steps can the project manager take to make the meetings more productive?

- A. Discontinue the meetings with the poorest attendance.
- B. Decrease the length of the meetings.
- C. Distribute an agenda before each meeting.
- D. Document team member attendance and report it to management.

Answer: ([SHOW ANSWER](#))

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 326

NEW QUESTION: 46

A project manager is managing a project with a hard deadline in two weeks. At the current rate of progress, the project will not finish on time.

Which of the following techniques is MOST likely to be used to complete the project on time?

- A. Throttling
- B. Crashing
- C. Resource leveling
- D. Resource smoothing

Answer: ([SHOW ANSWER](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 170

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NEW QUESTION: 47

An authorized change to a construction project was implemented. During the modification, the team identified a defect in which the change caused the building power output to be outside the KPPs. Which of the following actions should the project manager take?

- A. Initiate the regression plan
- B. Add remediation to the schedule
- C. Submit a new change request.
- D. Accept the new power output.

Answer: A (LEAVE A REPLY)

NEW QUESTION: 48

A project manager noticed the development team supporting a project does not have sufficient skills to complete the development phase. The project manager has discussed this issue with the functional manager and agreed to continue with the development phase due to time restrictions.

Which of the following strategies is the project manager applying?

- A. Accepting
- B. Mitigating
- C. Avoiding
- D. Transferring

Answer: A (LEAVE A REPLY)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 238

NEW QUESTION: 49

If a project sponsor wants to know the current status and progress of a project, which of the following is the BEST approach to find this information?

- A. The scheduler should obtain the current status from team members, apply it to the baseline of the schedule, and run a report.
- B. The scheduler should obtain the current status from team members, update the project charter, project management plan, dashboard, and SOW, and then create a status report to provide to the project manager.
- C. The scheduler should obtain the current status from team members, update the risk register, and provide the information to the project champion for review.
- D. The project sponsor should obtain the current status from team members, put it into a presentation, and present it to the project manager for review.

Answer: A (LEAVE A REPLY)

NEW QUESTION: 50

Which of the following job roles is primarily tasked with communicating the project timeline changes?

- A. Project scheduler
- B. Project manager
- C. Project sponsor
- D. Project coordinator

Answer: B (LEAVE A REPLY)

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 93

NEW QUESTION: 51

Which of the following Agile ceremonies is used to determine the backlog items that will be worked on the next weeks?

- A. SCRUM retrospective meeting
- B. Sprint planning meeting
- C. Daily standup meeting
- D. Review meeting

Answer: B (LEAVE A REPLY)

References: <https://www.atlassian.com/agile/ceremonies>

NEW QUESTION: 52

A customer asks a project manager if a small change can be made during the delivery phase. The project manager does not agree to the change.

Which of the following is the MOST likely reason?

- A. Established communication plan
- B. Scope creep
- C. Resource constraints
- D. Iterative approach

Answer: B (LEAVE A REPLY)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 133

NEW QUESTION: 53

A project manager is trying to ensure the quality of the design and reduce the number of potential defects. The project manager would like to use the fishbone diagram to perform this analysis.

This type of modeling relies on:

- A. Causes of a specific event.
- B. Prioritizing the specific event.
- C. Determining the number of events.
- D. Variance in the process over time.

Answer: A (LEAVE A REPLY)

NEW QUESTION: 54

Which of the following documents will MOST likely result in a time and material agreement?

- A. RFQ
- B. RFI
- C. RFB
- D. SLA

Answer: C (LEAVE A REPLY)

NEW QUESTION: 55

A project requires daily status updates.

Which of the following is the MOST effective method for providing these updates?

- A. Backlog
- B. Standup
- C. Kickoff
- D. Retrospective

Answer: [\(SHOW ANSWER\)](#)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 306

NEW QUESTION: 56

A project manager is working on the project charter.

Which of the following phases does this describe?

- A. Initiation
- B. Planning
- C. Execution
- D. Closing

Answer: [A \(LEAVE A REPLY\)](#)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 107

NEW QUESTION: 57

A project manager is unsure if the quality of a deliverable from a SME meets specifications

Which of the following is the BEST way for the project manager to address the issue?

- A. Post the issue on the wiki page for input from stakeholders
- B. Send an email outlining the concerns to the team member.
- C. Schedule a project team meeting to obtain feedback from everyone.
- D. Conduct a face-to-face or telephone meeting with the team member.

Answer: [C \(LEAVE A REPLY\)](#)

NEW QUESTION: 58

A project manager determines deliverables are not meeting customer specifications. During which of the following project phases is this determination MOST likely to happen?

- A. Monitor and control
- B. Execution
- C. Closing
- D. Planning

Answer: [A \(LEAVE A REPLY\)](#)

Explanation/Reference:

NEW QUESTION: 59

During a weekly meeting, a project manager mentioned a decision was made on June 17 to include future state workflows in onboard training.

- B. Predecessors
- C. Cost
- D. Subtasks
- E. Float
- F. Durations
- G. Lag

Answer: A,C ([LEAVE A REPLY](#))

NEW QUESTION: 65

Risk ID 2 has occurred.

ID	Item	Owner	Strategy	Response	Status
1	Flood	PM	Accept	None	Risk
2	IT failure	Sys. admin	Mitigate	Backups	Risk
3	Power outage	PM	Mitigate	Generator	Risk

Which of the following ways should the project manager update the risk register?

- A. Add a column for probability and set risk 2 at 100%
- B. Change the risk 2 status to issue
- C. Change the risk 2 owner to PM
- D. Change the risk 2 response to backups restored

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 66

The project sponsor has cut the resources required for project completion. The project manager cannot complete the project without additional resources.

Which of the following should the project manager do to obtain the resources?

- A. The project manager should terminate the project until additional resources are added to the project.
- B. The project manager should hire additional resources temporarily to complete the project.
- C. The project manager should identify and document the reasons for the additional resources in a change request.
- D. The project manager should ask the project team members to take on more tasks to complete the project on time.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 67

A project manager is working on the project charter.

Which of the following phases does this describe?

- A. Initiation
- B. Planning
- C. Execution
- D. Closing

Answer: ([SHOW ANSWER](#))

Explanation/Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 107

NEW QUESTION: 68

A company just announced all third-party vendors must provide ten cybersecurity resources within six weeks.

Which of the following documents should the project manager create LAST?

- A. NDA
- B. RFI
- C. RFQ
- D. MOU

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 69

A project manager has contracted a third-party vendor to achieve milestones. Which of the following risk strategies is the project manager applying?

- A. Transfer
- B. Accept
- C. Avoid
- D. Mitigate

Answer: A ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 238

NEW QUESTION: 70

A project manager has received documented approval from management to begin a project and the authority to start assigning resources to the project.

The project manager has received the:

- A. project charter.
- B. project request.
- C. statement of work.
- D. project plan.

Answer: (SHOW ANSWER)

NEW QUESTION: 71

A project team is not delivering their tasks in a timely manner. Additionally, tasks are being reworked because requirements continue to be identified as work packages are being delivered.

Which of the following are NOST likely missing from the project? (Select two.)

- A. Business case
- B. Status report
- C. Organizational chart
- D. Scope document
- E. Project plan
- F. Project charter

Answer: D,E ([LEAVE A REPLY](#))

NEW QUESTION: 72

During a project assessment, a project manager determines the initial project cost estimates were incorrect, and there is not enough budget left, including reserves, to complete the project.

Which of the following actions should the project manager take?

- A. Attempt to save money in downstream activities.
- B. Alert the project sponsor of the situation.
- C. Announce the project will end early due to lack of funds.
- D. Contact the customer and request more funding.

Answer: B (LEAVE A REPLY)

NEW QUESTION: 73

Which of the following are characteristics of a project? (Choose two.)

- A. Ongoing
- B. Temporary
- C. Start and finish
- D. Achieving a goal
- E. Consisting of milestones
- F. Restricting the budget

Answer: B,C (LEAVE A REPLY)

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 27

NEW QUESTION: 74

A project sponsor and Chief Information Officer (CIO) disagree about how to release the final deliverables to the market. The sponsor wants to do a massive product release, while the CIO wants to be extremely cautious and add more time for testing and defect resolution. The project manager works with both parties and determines the best solution is to roll the product out in a pilot release to see how it tests, and then use customer feedback to determine next steps. Which of the following conflict resolution techniques is the project manager using?

- A. Forcing
- B. Avoiding
- C. Negotiating
- D. Compromising

Answer: A (LEAVE A REPLY)

NEW QUESTION: 75

Which of the following documents need to be updated as events occur during a project?

(Select TWO).

- A. Change request
- B. Status report
- C. Issue log
- D. Risk register
- E. Meeting minutes

Answer: (SHOW ANSWER)

After SOW and contract approvals, the project manager plans to schedule a meeting with the business analyst and several end users. The project manager's main objective in this meeting is to:

- A. baseline the schedule
- B. identify resources
- C. create deliverables
- D. define requirements

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 80

A project manager is managing a transactional project. One of the key team members is having difficulties understanding the client requirements.

Which of the following actions would be BEST for the project manager to take?

- A. Purchase a language translation program.
- B. Ask the client to provide requirements in the native language of the team.
- C. Ask the client to provide additional language resources to the team.
- D. Hire a translator to help the key team member

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 81

A project manager is justifying a required change with the associated impact on the project.

Which of the following is the NEXT step?

- A. Approval
- B. Implementation
- C. Auditing
- D. Validation

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 82

Which of the following measurements would give the project manager the BEST estimate of the total cost of an active project?

- A. EAC
- B. BAC
- C. TCPI
- D. ETC

Answer: A ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 232

NEW QUESTION: 83

A stakeholder is unaware of a project's status.

Which of the following documents should the project manager consult to ensure all stakeholders are notified of project changes? (Choose two.)

- A. Status report
- B. Organizational chart
- C. RACI matrix

- D. Meeting minutes
- E. Communication plan

Answer: ([SHOW ANSWER](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 261

NEW QUESTION: 84

The problem statement of a project helps to identify:

- A. a reason or purpose
- B. roadblocks impeding project progress
- C. start and end dates
- D. a connection to a larger program

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 85

Two team members approach a project manager with different ideas for completing a task. After listening to the team members' ideas, the project manager does not choose either one and requires both members to finish the task as originally planned. Which of the following conflict resolution techniques is the project manager applying?

- A. Compromising

Explanation

"Smoothing is a temporary way to resolve conflict. In this technique, the areas of agreement are emphasized over the areas of difference" Excerpt From: Kim Heldman. "CompTIA Project+ Study Guide." iBooks.

- B. Smoothing
- C. Avoiding
- D. Forcing

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 86

Which of the following is a characteristics of a matrix organization?

- A. Authority lies solely with the project manager.
- B. Authority is directed by the project architect.
- C. Authority is shared between the project manager and project coordinator.
- D. Authority is shared between functional and project managers.

Answer: D ([LEAVE A REPLY](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 56

NEW QUESTION: 87

A project manager who is part of a global team wants to have a team building meeting and decides to hold a video conference.

Which of the following is MOST likely to be the main challenge the influences this decision?

- A. Geographical factors
- B. Language barriers
- C. Cultural differences

D. Technology factors

Answer: A ([LEAVE A REPLY](#))

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 259

NEW QUESTION: 88

Language barriers will MOST likely influence a PM to:

- A. hire an interpreter to ensure verbal and written communications are accurate.
- B. learn the unknown language to be able to communicate effectively with stakeholders.
- C. use more print media to communicate with the stakeholders.
- D. hire a bilingual project team that is fluent in the language to reduce conflict.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 89

A project manager has just received an extra resource from a functional manager. Which of the following activities is the BEST to consider for assignment to the resource?

- A. Activity A should be assigned because it is within the resource's skillset, has already been started with three other resources, and has four days of slack.
- B. Activity D should be assigned because it is a new task, the skillset determination has not been assessed for the task, it is supposed to start tomorrow, and it has zero slack.
- C. Activity C should be assigned because it is a task that any resource can do; however, it is undesirable, needs to be done, has not started, and has three days of slack.
- D. Activity B should be assigned because it is not within the resource's skillset; however, it gives the resource an opportunity to learn a new skill, has not started, and has one day of slack.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 90

A project team is overseeing the installation of a new reptile habitat at the local zoo. During execution, zoo personnel decides to house a different type of reptile that will require a different temperature range than the capacity of the installed system. The modification has been approved.

Which of the following constraints are MOST likely to be affected? (Choose two.)

- A. Quality because the existing system is now outside the threshold.
- B. Requirements because this is a change to initial scope.
- C. Cost because replacing the system incurs additional expense.
- D. Schedule because this was an unscheduled task and will impact the timeline.
- E. Stakeholders because they will need to understand the modification and provide buy-in.

Answer: C,D ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 293

NEW QUESTION: 91

A stakeholder wants to add four more data entry points on the accounts receivable screen of the current application being developed. Which of the following constraints would this impact directly?

- A. Scope
- B. Risks
- C. Quality
- D. Environment

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 92

A carpenter on a project team reports there is insufficient time to accomplish tasks on schedule.

Which of the following is the FIRST step the project manager should take?

- A. Review the task start and finish dates.
- B. Assess the risk register's new items.
- C. Obtain additional resources.
- D. Analyze the assigned hours.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 93

During an active project, a meeting is set up to explain new internal processes. Which of the following MOST likely triggered this meeting?

- A. A project team member left the organization.
- B. The scope of the project changed.
- C. The sponsor requested additional functionality.
- D. The PMO standard requirements changed.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 94

An active project is focused on quality assurance of the deliverable product. In which of the following project phases would this occur?

- A. Execution
- B. Monitor and control
- C. Planning
- D. Closing

Answer: B ([LEAVE A REPLY](#))

Explanation

NEW QUESTION: 95

Which of the following describes how a project is related to a program?

- A. A program is a combination of multiple projects.
- B. A program contains an element of the project.
- C. A program is a part of a project.
- D. A program uses half of the project's budget.

Answer: A ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 72

NEW QUESTION: 96

Which of the following are characteristics of a project? (Choose two.)

- A. Ongoing
- B. Temporary
- C. Start and finish
- D. Achieving a goal
- E. Consisting of milestones
- F. Restricting the budget

Answer: B,C (LEAVE A REPLY)

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 27

NEW QUESTION: 97

A sponsor requests that the project team shorten the completion of a project by two months to give the sales team more leverage in renegotiating the contract with the client. The budgeted time is 500 hours, and the projected earned value is \$30,000.

Project Completion	Total Hours	Actual Cost
6 months	420	\$25,200
4 months	620	\$37,200

Which of the following represents the cost variance for both project completions?

- A. -\$4.8K and -\$7K
- B. -\$4.9K and \$7K
- C. \$4.8K and -\$7K
- D. \$4.8K and \$7K

Answer: C (LEAVE A REPLY)

Explanation

References:

<https://pmstudycircle.com/2012/05/schedule-variance-sv-cost-variance-cv-in-project-cost-management/>

NEW QUESTION: 98

A project is running behind schedule. To meet the delivery timelines, the project manager decides to give part of the work to another organization for quicker delivery and to allow the project team to focus on the remaining tasks. This is an example of:

- A. crashing.
- B. relocation.
- C. outsourcing.
- D. task reassignment.

Answer: (SHOW ANSWER)

NEW QUESTION: 99

Which of the following organizational structures uses project team members who are selected from within their department?

- A. Strong matrix
- B. Balanced matrix
- C. Projectized
- D. Functional

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 100

Which of the following is responsible for key decisions within a project?

- A. Project champion
- B. Project manager
- C. Project management office
- D. Project team

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 101

Which of the following techniques modifies the schedule based upon resource constraints?

- A. Precedence Diagramming Method
- B. Critical Path Method
- C. Arrow Diagramming Method
- D. Critical Chain Method

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 102

Which of the following is a characteristics of a matrix organization?

- A. Authority lies solely with the project manager.
- B. Authority is directed by the project architect.
- C. Authority is shared between the project manager and project coordinator.
- D. Authority is shared between functional and project managers.

Answer: D ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 56

NEW QUESTION: 103

A project manager wants to ensure that a detailed overview of a new kitchen fits the client's standards.

Which of the following will the project manager MOST likely work to accomplish?

- A. Gate reviews to capture the progress and feedback
- B. Detailed project schedule to deliver on time
- C. Reasonable number of changes to maintain quality
- D. Wide range of time between the start and end of the installation

Answer: A ([LEAVE A REPLY](#))

D. \$70,000

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 108

Which of the following represents additional unauthorized requirements from the client?

- A. Changing scope baseline
- B. Change request
- C. Gold plating
- D. Scope creep

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 109

A post implementation review is being performed as a part of project closure. Which of the following are applicable areas that the review should cover? (Choose two.)

- A. Lessons learned during the project.
- B. Gathering and centralizing project documentation.
- C. Provide a recap of the overall solution.
- D. Identify the key project achievements.
- E. Produce operational support documentation.
- F. Organizing the communication of project closure.

Answer: A,D ([LEAVE A REPLY](#))

NEW QUESTION: 110

Which of the following are the components of a RACI matrix?

- A. Responsibility, authority, support, inform
- B. Responsible, accountable, consulted, informed
- C. Reliability, accountability, support, inform
- D. Responsibility, acquired, consulted, informed

Answer: B ([LEAVE A REPLY](#))

Reference:

<https://www.projectsmart.co.uk/raci-matrix.php>

NEW QUESTION: 111

While working on risk ranking, the project team is unsure about the qualitative scales to be used for probability and impact. The project manager directs the team to look in the:

- A. quality plan.
- B. process diagram.
- C. risk register.
- D. project management plan.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 112

The PMO is confused by an entry in the risk register and would like the project manager to provide clarification regarding strategy. Based on the following entry:

ID	Name	Status	Owner	Strategy	Specific Response
100	Datacenter fire	Risk	Project manager	Avoid	Conduct regular off-site backups

Which of the following should be modified to BEST eliminate confusion?

- A. Change the status to issue and include it in the issue log
- B. Change the strategy to mitigate
- C. Change the owner to sponsor
- D. Change the name to identify the problem clearly

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 113

A sports event is coming to a local city, and the project manager for the event fears there might be violence if the local team wins.

Which of the following types of project activities would occur if the local team wins?

- A. Changing the timeline
- B. Securing appropriate funding
- C. Implementing quality control measures
- D. Applying a risk mitigation plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 114

An organization has multiple projects that are taking place simultaneously.

Which of the following should be tasked with ensuring resources are appropriately allocated to projects?

- A. PMO
- B. Project sponsor
- C. Project coordinator
- D. HR

Answer: (SHOW ANSWER)

Explanation

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 82

NEW QUESTION: 115

A project coordinator holds a status meeting about a new product line. Some deliverables are behind schedule and need to be completed over the weekend. As a result, extra effort may be needed to adhere to the project timeline. Which of the following project phases is occurring?

- A. Monitoring
- B. Initiating
- C. Closing
- D. Planning

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 116

Which of the following charts is a graphical representation of the causes of a specific event?

A. Gantt

Explanation

A fishbone diagram is a cause-and-effect diagram that shows the relationship between the effects of problems and their causes. This diagram depicts every potential cause of a problem and the effect that each proposed solution will have on the problem.

B. Scatter

C. Fishbone

D. Histogram

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 117

A project manager is scheduling activities and determines one activity cannot be completed until another activity is completed. Which of the following dependency relationships is represented?

A. FS

B. SS

C. SF

D. FF

Answer: D ([LEAVE A REPLY](#)**)**

NEW QUESTION: 118

A project team is composed of numerous team members who are located throughout a country. All personnel have identified core business hours. A team engineer based in a machine shop has a question during business hours for the project manager, who is located at a different facility.

Which of the following is the MOST expedient communication method, assuming the question can be resolved quickly?

A. Email

B. Social media

C. Text messaging

D. Face-to-face

Answer: C ([LEAVE A REPLY](#)**)**

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 261

NEW QUESTION: 119

Which of the following are characteristics of qualitative risk assessments as opposed to quantitative? (Choose two.)

A. Qualitative assessments are more difficult.

B. Qualitative assessments require fewer resources.

C. Qualitative assessments better identify opportunities.

D. Qualitative assessments provide more accurate results.

E. Qualitative assessments are faster.

Answer: B,E ([LEAVE A REPLY](#)**)**

NEW QUESTION: 120

A company decides to give a large section of its development project to another firm to manage and complete because that firm has the appropriately skilled resources to execute the work. This approach is referred to as:

- A. Resource leveling
- B. Staff Augmentation
- C. Work relocation
- D. Outsourcing

Answer: D ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 297

NEW QUESTION: 121

A project team is mainly based in a metropolitan area. The team also has members in a remote area, where Internet access is limited and unstable.

Which of the following factors will MOST likely influence the communication methods used in the project?

- A. Personal preferences
- B. Technological factors
- C. Language barriers
- D. Cultural differences

Answer: (SHOW ANSWER)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 270

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NEW QUESTION: 122

A project manager is unsure if the quality of a deliverable from a SME meets specifications.

Which of the following is the BEST way for the project manager to address the issue?

- A. Conduct a face-to-face or telephone meeting with the team member.
- B. Send an email outlining the concerns to the team member.
- C. Send a project team meeting to obtain feedback from everyone.
- D. Post the issue on the wiki page for input from stakeholders.

Answer: A ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 261

NEW QUESTION: 123

A company is hired to perform some of another organization's work. Which of the following types of organizational change is described?

- A. Outsourcing
- B. Business process change
- C. Shared resources

D. Split

Answer: ([SHOW ANSWER](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 297

NEW QUESTION: 124

Which of the following inherently affects quality standards?

- A. SLA
- B. MOA
- C. MOU
- D. WBS

Answer: D ([LEAVE A REPLY](#))

Explanation/Reference:

NEW QUESTION: 125

A business has implemented a new online performance management tool that allows functional and project managers to rate employees online. This action is known as which of the following?

- A. Internal reorganization
- B. Business process change
- C. Organizational change
- D. Business continuity planning

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 126

Which of the following statements are correct regarding project management? (Select two.)

- A. An organization's portfolio will include programs.
- B. A project portfolio will be managed under program management.
- C. A project can be part of an organization's program management.
- D. A program has a defined start and finish.
- E. An organization's portfolio is a temporary and unique endeavor.

Answer: A,D ([LEAVE A REPLY](#))

NEW QUESTION: 127

A Scrum team is completing a sprint; however, some tasks will need to carry over to the next sprint.

Which of the following should the Scrum master do to improve the team's velocity in the next sprint?

- A. Hold additional daily stand-up meetings.
- B. Take a more hands-on leadership approach.
- C. Schedule a sprint retrospective.
- D. Add the unfinished work to the backlog.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 128

When a risk event occurs, which of the following documents is BEST suited for recording and tracking new items corresponding to the risk?

- A. Risk management plan
- B. Issue log
- C. Risk register
- D. Communications plan
- E. Status report

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 129

A project manager is managing a transnational project. One of the key team members is having difficulties understanding the client requirements Which of the following actions would be BEST for the project manager to take?

- A. Ask the client to provide additional language resources to the team.
- B. Ask the client to provide requirements in the native language of the team
- C. Purchase a language translation program
- D. Hire a translator to help the key team member

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 130

Two team members approach a project manager with different ideas for completing a task. After listening to the team members' ideas, the project manager does not choose either one and requires both members to finish the task as originally planned. Which of the following conflict resolution techniques is the project manager applying?

- A. Avoiding
- B. Smoothing
- C. Forcing
- D. Compromising

Answer: ([SHOW ANSWER](#))

"Smoothing is a temporary way to resolve conflict. In this technique, the areas of agreement are emphasized over the areas of difference" Excerpt From: Kim Heldman. "CompTIA Project+ Study Guide." iBooks.

NEW QUESTION: 131

Two team members approach a project manager with different ideas for completing a task. After listening to the team members' ideas, the project manager does not choose either one and requires both members to finish the task as originally planned. Which of the following conflict resolution techniques is the project manager applying?

- A. Avoiding
- B. Smoothing
- C. Forcing
- D. Compromising

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference:

Explanation

"Smoothing is a temporary way to resolve conflict. In this technique, the areas of agreement are emphasized over the areas of difference"

Excerpt From: Kim Heldman. "CompTIA Project+ Study Guide." iBooks.

NEW QUESTION: 132

Due to a lack of adherence to the risk response plan, there are numerous safety concerns within the scope of a building project. Which of the following MOST likely explains this issue?

- A. Risks were not exploited.
- B. Risks were not identified.
- C. Risks were not communicated.
- D. Risks were not mitigated.

Answer: [\(SHOW ANSWER\)](#)

NEW QUESTION: 133

A new project manager would benefit from additional assistance with documenting project activities. Which of the following job positions should the project manager request be added to the team?

- A. Quality control analyst
- B. Project scheduler
- C. Project coordinator
- D. Business analyst

Answer: [C \(LEAVE A REPLY\)](#)

NEW QUESTION: 134

A PM notes a feature that was delivered does not appear in the latest requirement document. The PM immediately submits a change request for remediation. Which of the following actions has the PM omitted?

- A. Evaluating the impact of the risk
- B. Obtaining approval from the CCB
- C. Identifying the risk
- D. Communicating to stakeholders

Answer: [B \(LEAVE A REPLY\)](#)

NEW QUESTION: 135

A new executive has joined the organization and is considering adding deliverables to the scope. The sponsor agrees with the executive but does not want to change the completion date. Which of the following options would be MOST useful to the project manager to accommodate the new scope without extending the completion date? (Choose two.)

- A. Fast-track some tasks to free up time.
- B. Deny the scope change.
- C. Request additional funds to get more resources.
- D. Remove some of the previous deliverables.
- E. Perform regression analysis on the changes.
- F. Document the impact to the scope.

Answer: [C,F \(LEAVE A REPLY\)](#)

NEW QUESTION: 136

Which of the following risk strategies prevents a risk from impacting a project?

- A. Accept risk
- B. Mitigate risk
- C. Avoid risk
- D. Transfer risk

Answer: C ([LEAVE A REPLY](#))

Explanation/Reference: <https://pm4id.org/chapter/11-2-risk-management-process/>

NEW QUESTION: 141

During a risk review session, the project team identified the percentage probability that a particular risk will occur. This is known as:

- A. risk prioritization
- B. risk quantification
- C. risk identification
- D. risk qualification

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 142

Which of the following is a component of the project cost control?

- A. MOU
- B. Scope statement
- C. Burn rate
- D. SLA

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 143

A project manager has an opportunity to add a highly skilled expert to the team who can increase the probability of the project's success.

Which of the following risk strategies should the project manager adopt?

- A. Exploitation
- B. Avoidance
- C. Acceptance
- D. Mitigation

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 239

NEW QUESTION: 144

Which of the following normally would be completed prior to a vendor responding to an RFP?

- A. Contract
- B. NDA
- C. SLA
- D. PO

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 145

A WBS is being developed for a project.

Which of the following would be BEST suited to contribute cost and time estimates for the project activities?

- A. Project team members
- B. Project sponsor
- C. Project manager
- D. Project scheduler

Answer: C ([LEAVE A REPLY](#))

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 82

NEW QUESTION: 146

Which of the following information does the project risk register typically contain?

- A. Type of risk, identified risk, risk response, impact of risk, severity of risk
- B. Type of risk, project task, risk response, impact of risk, severity of risk
- C. Type of risk, identified risk, risk response, project schedule risk, severity of risk
- D. Type of risk, identified risk, risk response, impact of risk, risk avoidance

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 147

A project manager is sending regular status reports; however, many team members seem to be unaware of the overall project status. Which of the following should the project manager do NEXT?

- A. Begin sending the status updates via text.
- B. Review the status report distribution list.
- C. Call each team member and provide an update.
- D. Schedule a meeting to review the status.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 148

The supervisor asks an engineer to be a project manager within the department. Of which of the following types of organizational structures is this an example?

- A. Intermediary
- B. Matrix
- C. Projectized
- D. Functional

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 149

An active project has a CPI of 0.92. Which of the following can be determined?

- A. The project is currently over budget.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 153

A project coordinator logs potential events that can affect project constraints, and then records the results of brainstorming of potential strategies.

Which of the following documents should the project coordinator use?

- A. Risk register
- B. Issue log
- C. Communication plan
- D. Status report

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 240

NEW QUESTION: 154

A diagram or chart is required to illustrate data differences given the following:

1. The diagram or chart must track at least two variables to determine the relationship between independent variables and include a regression or trend line.
2. The diagram or chart should include cause and effect analysis and investigate historical information.

Which of the following should be used given these requirements?

- A. Scatter chart
- B. Histogram
- C. Run chart
- D. Ishikawa Diagram
- E. Pareto Chart
- F. Probability diagram

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 155

A project team is overseeing the installation of a new reptile habitat at the local zoo. During execution, zoo personnel decides to house a different type of reptile that will require a different temperature range than the capacity of the installed system. The modification has been approved.

Which of the following constraints are MOST likely to be affected? (Choose two.)

- A. Stakeholders because they will need to understand the modification and provide buy-in.
- B. Requirements because this is a change to initial scope.
- C. Quality because the existing system is now outside the threshold.
- D. Cost because replacing the system incurs additional expense.
- E. Schedule because this was an unscheduled task and will impact the timeline.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 156

A project manager is required to maintain various documents and procedures.

Which of the following require ongoing attention and periodic updates?

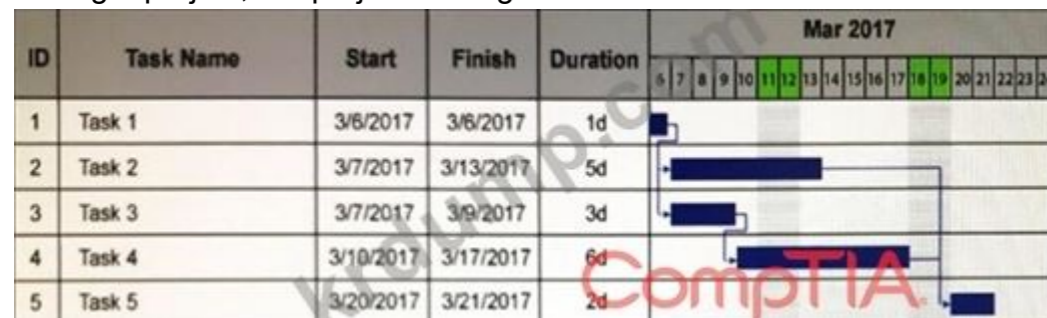
- A. Project management plan

- B. Project SOW
- C. Project charter
- D. Communication plan
- E. Change requests

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 157

During a project, the project manager discovers there is insufficient time allotted for quality control. The project manager prepared to submit a revised schedule to the CCB.



Given the attached chart, which of the following is the critical path if one day is added to each task for quality control?

- A. 12 days
- B. 17 days
- C. 22 days
- D. 16 days

Answer: (SHOW ANSWER)

NEW QUESTION: 158

Which of the following project documents should be used to record the occurrence of an unplanned event?

- A. Action log
- B. Risk log
- C. Change log
- D. Issue log

Answer: D ([LEAVE A REPLY](#))

Explanation/Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 327

NEW QUESTION: 159

The chairperson of the board is visiting from another country and wishes to meet the project team members.

The next project team meeting will be held next week, but the chairperson is leaving before the meeting. Which of the following actions should the project manager take?

- A. Schedule a conference call for the team meeting and invite the chairperson.
- B. Arrange an impromptu team meeting with the chairperson.
- C. Email the chairperson the meeting minutes from the scheduled meeting
- D. Invite the chairperson to the next project team meeting

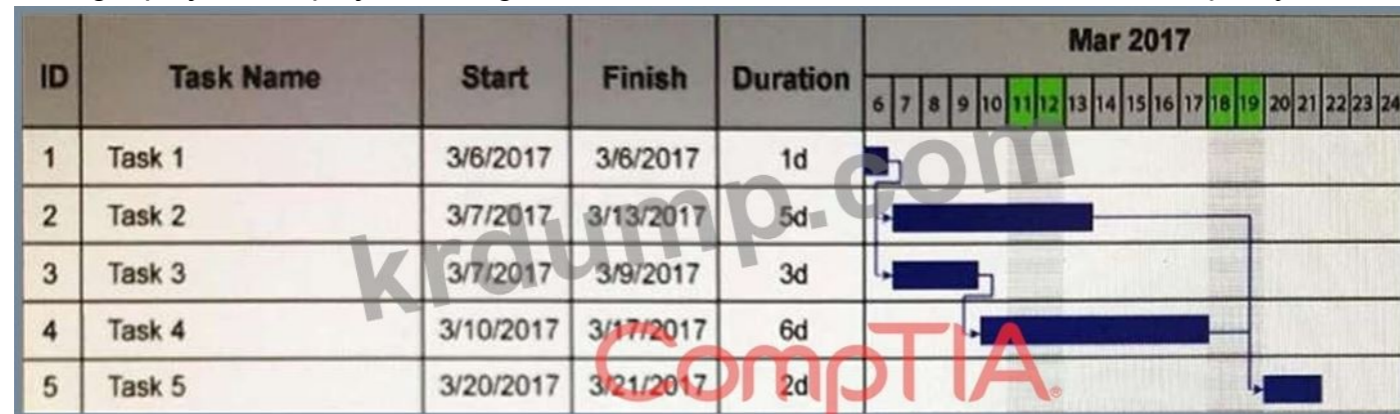
Answer: (SHOW ANSWER)

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 259

NEW QUESTION: 160

During a project, the project manager discovers there is insufficient time allotted for quality control. The project manager prepared to submit a revised schedule to the CCB.



Given the attached chart, which of the following is the critical path if one day is added to each task for quality control?

- A. 17 days
- B. 22 days
- C. 16 days
- D. 12 days

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 161

A project team on a four-year project has a shortage of workspace within an office. Which of the following is the MOST viable solution for the project team while ensuring work hours are not wasted?

- A. Implement BYOD, secure a new facility, and utilize shared workspaces.
- B. Reduce staff, implement BYOD, and permit remote work.
- C. Secure a new facility, permit remote work, and reduce staff.
- D. Permit remote work, utilize shared workspaces, and implement BYOD.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 162

Despite receiving regular updates, a sponsor learns a project recently slipped.

Which of the following documents can the sponsor review to determine the project's performance? (Select two.)

- A. Risk register
- B. Communication plan
- C. Issue log
- D. Status report
- E. Project schedule
- F. Action items list

Answer: C,D ([LEAVE A REPLY](#))

NEW QUESTION: 163

Which of the following is a team-building stage that involves the team learning to trust one another's abilities and begin working together as a productive group?

- A. Forming
- B. Performing

Norming is where things begin to calm down. Team members know each other fairly well by now. They're comfortable with their positions in the team, and they begin to deal with project problems instead of people problems. "Decisions are made jointly at this stage, and team members "exhibit mutual respect and familiarity with one another.

- C. Storming
- D. Norming

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 164

A project coordinator notices there is a scheduling conflict with the weekly team meeting. The project coordinator submits a request to hold the meeting at a different time will not negatively impact the scheduling.

Which of the following resources has the authority to authorize this change?

- A. Stakeholders
- B. Scrum master
- C. Project sponsor
- D. Project team

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

NEW QUESTION: 165

While preparing to plan a project, the project manager meets with the key stakeholders to determine the flexibility between the project constraints. Which of the following techniques should the project manager consider to reduce personal bias and increase buy-in?

- A. Compare the constraints two at a time and have the stakeholders vote on importance
- B. Watch and determine which constraint is most important
- C. Look at historical information regarding the flexibility preferences of key stakeholders
- D. Send the stakeholders a survey about the project constraints to complete anonymously

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 166

A project manager, who previously worked at a construction firm, has just joined an IT organization and has been assigned to handle a security project. Which of the following roles can provide technical direction during the course of the project?

- A. Security SME
- B. Project scheduler
- C. Business analyst
- D. Project sponsor

Answer: ([SHOW ANSWER](#))

- B. -\$4.9K and \$7K
- C. \$4.8K and -\$7K
- D. \$4.8K and \$7K

Answer: C (LEAVE A REPLY)

Explanation

References:

<https://pmstudycircle.com/2012/05/schedule-variance-sv-cost-variance-cv-in-project-cost-management/>

NEW QUESTION: 171

A project manager is managing an eight-month effort and has to report on the financial health once a month. No changes to the project will be approved going forward. Given the following table:

Month #	Spend	Remaining
0	\$0	\$100,000
1	\$5,000	\$95,000
2	\$15,000	\$80,000
3	\$20,000	\$60,000
4	\$20,000	\$40,000
5	\$15,000	\$25,000

The project's burn rate is also decreasing by 10% monthly over the remainder of time. Which of the following BEST describes the project's financial health?

- A. The project will burn \$54,615, resulting in a net deficit of \$29,615
- B. The project will burn \$45,000, resulting in a net deficit of \$20,000
- C. The project will burn \$36,585, resulting in a net deficit of \$11,585
- D. The project will burn \$40,500, resulting in a net deficit of \$15,500

Answer: C (LEAVE A REPLY)

NEW QUESTION: 172

A functional manager within a project is requesting to edit the display features of an application that is being developed.

Which of the following has the authority to approve the edit?

- A. PM
- B. SME
- C. CCB
- D. PMO

Answer: (SHOW ANSWER)

NEW QUESTION: 173

A team member learns that an assigned task is not due until the very end of the project. Moreover, the team member is not aware of any predecessor tasks dependent on completing the assigned task. Which of the following does the project manager use to decide if the team member can start the task later or earlier?

- A. Review the PERT chart and evaluate if the task is a critical dependency.
- B. Review the PERT chart and evaluate if the task is a discretionary dependency.
- C. Review the PERT chart and evaluate if the task is a real dependency.
- D. Review the PERT chart and evaluate if the task is an external dependency.

Answer: B (LEAVE A REPLY)

References:

NEW QUESTION: 174

A project manager is assigned a global team. The project manager is having difficulty understanding some of what is communicated during conference calls. Which of the following is the BEST way to address this issue?

- A. Communicate critical conversations and decision points via email.
- B. Transfer the project team members who are difficult to understand to another project.
- C. Inform the sponsor and ask for feedback on how to address the issue.
- D. Reassign the project manager to a different project.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 175

A project is about to begin the execution phase. The SOW and project plan have been approved, and the project team has been formed. Which of the following types of meetings should happen NEXT?

- A. Kickoff
- B. Update
- C. Review
- D. Scheduling

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 176

A project manager is attempting to establish the proper sequencing and duration of project activities. Which of the following would be the MOST beneficial?

- A. Network diagram
- B. Ishikawa diagram
- C. WBS
- D. Gantt chart

Answer: A ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 160

NEW QUESTION: 177

As a project processes, the team appears disjointed. Meetings are not effective because the right team members are not in the discussion, and functional managers are questioning if the project manager has a true management plan.

Which of the following documents should be reviewed FIRST to uncover the issue?

- A. Organizational chart
- B. Scope statement
- C. Project management plan
- D. Communications plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 178

A customer has requested additional features for an active project. Which of the following steps should take place NEXT?

- A. Implement the requested changes.
- B. Submit the requested changes to the CCB
- C. Update all project documents.
- D. Evaluate the impact of the changes.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 179

A project team decides to obtain a support contact on one of the hardware infrastructures being used on the project. This is to ensure the project is grounded if an issue with the hardware occurs during the course of the project.

This type of risk response is known as:

- A. mitigation.
- B. avoidance.
- C. transference.
- D. acceptance.

Answer: (SHOW ANSWER)

You'll use several strategies when determining both negative risks and opportunities and formulating your response plans. The strategies to deal with negative risks include the following:

Avoid: Avoiding the risk altogether or eliminating the cause of the risk event
Transfer: Moving the liability for the risk to a third party by purchasing insurance, performance bonds, and so on
Mitigate: Reducing the impact or the probability of the risk
Accept: Choosing to accept the consequences of the risk

NEW QUESTION: 180

A project team member states that the tasks identified in the project schedule for the week greatly exceed the number of available hours for the week. Which of the following activities would have allowed the project manager to identify and correct this issue in advance?

- A. Risk identification
- B. Gate review
- C. Resource allocation
- D. Resource leveling

Answer: (SHOW ANSWER)

NEW QUESTION: 181

A project's key stakeholders have requested significant changes that will affect the scope. To adjust the project scope, which of the following need to be changed? (Choose two.)

- A. Cost performance parameter
- B. Project schedule
- C. KPI
- D. Corrective action plan
- E. WBS

Answer: (SHOW ANSWER)

Explanation/Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 133

<https://books.google.co.za/books?id=evR0gPFBHJ4C&pg=PA128&lpg=PA128&dq=complete+a+project>

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+WBS&source=bl&ots=O650UKpUEK&sig=mlexbBmFJKkAuXuftqO2YjLLOgo&hl=en&sa=X&ved=0ahUKEwi8
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NEW QUESTION: 182

A project manager has taken over a project that is already in progress. The project manager notices the functional manager of one team is unaware of the current progress. Which of the following should the project manager do? (Choose two.)

- A. Ensure the functional manager is on the status report distribution list
- B. Publish the project schedule to the functional manager
- C. Add the incident to the issue log and seek resolution
- D. Review the communications plan to ensure proper involvement
- E. Update the project charter to include the functional manager as a key stakeholder

Answer: D,E ([LEAVE A REPLY](#))

NEW QUESTION: 183

A project has been experiencing some difficulties due to third-party vendors. The project manager should request.

- A. Additional resources
- B. A gate review
- C. A risk register update
- D. A performance audit

Answer: ([SHOW ANSWER](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 272

NEW QUESTION: 184

Which of the following are characteristics of a matrix organization? (Choose three.)

- A. The project manager has full authority.
- B. Resources report directly to the functional manager.
- C. Authority is shared between functional and project managers.
- D. Resources are assigned from functional area to project.
- E. There is ad hoc resourcing.
- F. The organization utilizes a bench.
- G. The project manager authority ranges from strong to weak.

Answer: C,D,E ([LEAVE A REPLY](#))

Explanation

NEW QUESTION: 185

An organization needs a vendor to provide a solution. The organization can only describe its goals but not how to accomplish the work.

Which of the following types of procurement should be used?

- A. Request for bid
- B. Request for quote
- C. Request for information
- D. Request for proposal

Answer: [\(SHOW ANSWER\)](#)

NEW QUESTION: 186

A security breach was identified within a large company. The authentication server crashed, and employees are unable to access their accounts. Which of the following project constraints will MOST likely be impacted by this issue?

- A. Quality
- B. Scope
- C. Timeline
- D. Budget

Answer: [C \(LEAVE A REPLY\)](#)

NEW QUESTION: 187

A vendor has accepted a proposed project from a customer.

Which of the following is MOST likely to be the first document created by the project manager?

- A. Project charter
- B. Project management plan
- C. Project statement of work
- D. Project schedule

Answer: [C \(LEAVE A REPLY\)](#)

Explanation/Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 299

NEW QUESTION: 188

During the initiation phase, a project manager has asked for a document containing the high-level objectives and goals for a project.

Which of the following documents would contain these items?

- A. Business case
- B. Requirements document
- C. Project timeline
- D. Task plan

Answer: [B \(LEAVE A REPLY\)](#)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 138

NEW QUESTION: 189

One deliverable failed during testing, and this has already happened several times.

Which of the following tools is MOST appropriate for the project team to use to determine the cause of the problem?

- A. Run chart
- B. Fishbone diagram
- C. Scatter diagram
- D. Gantt chart

Answer: B ([LEAVE A REPLY](#))

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 322

NEW QUESTION: 190

A milestone task on the critical path has been completed. Which of the following should the project manager notify?

- A. Project steering committee
- B. Project sponsor
- C. Project team
- D. Owner of predecessor task

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 191

Which of the following is the project phase when quality assurance occurs?

- A. Closing
- B. Scoping
- C. Execution
- D. Initiation
- E. Planning

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 192

Based on the table below:

Activity	Number of weeks	Predecessors
A	2	None
B	4	None
C	5	A and B
D	1	C
E	1	D
F	2	C
G	2	F
H	6	E
I	6	H
J	10	G
K	3	J
L	3	I and K
M	15	L

Which of the following is the critical path?

- A. A, C, F, G, J, K, L, M
- B. B, C, F, G, J, K, L, M
- C. B, C, D, E, H, I, L, M
- D. A, C, D, E, H, I, L, M

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 193

A project manager is assigned to an ongoing project. Which of the following is the FIRST document the project manager should review?

- A. Communication plan
- B. Action items
- C. Project schedule
- D. Project charter

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 194

Which of the following inherently affects quality standards?

- A. SLA
- B. MOU
- C. WBS
- D. MOA

Answer: C ([LEAVE A REPLY](#))

The business continuity response plan outlines how the business can continue providing its services or products to their customers in case of a disaster. It describes how business will continue operating including where people should report if they can no longer work at their regular location, an emergency contact list, and how to recover from the disaster and resume operations. Obviously, this is a case where communications should be frequent, effective, and efficient.

NEW QUESTION: 199

If a project sponsor wants to know the current status and progress of a project, which of the following is the BEST approach to find this information?

- A. The scheduler should obtain the current status from team members, update the project charter, project management plan, dashboard, and SOW; and then create a status report to provide to the project manager.
- B. The scheduler should obtain the current status from team members, update the risk register, and provide the information to the project champion for review
- C. The scheduler should obtain the current status from team members, apply it to the baseline of the schedule, and run a report
- D. The project sponsor should obtain the current status from team members, put it into a presentation, and present it to the project manager for review.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 200

A project manager needs to track the actual and estimated start and finish dates of all WBS work packages.

Which of the following is a necessary step to record the actual durations?

- A. Establish each WBS work package resource.
- B. Establish and set the baseline.
- C. Establish and set the quality gates.
- D. Establish the tollgates.

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 167

NEW QUESTION: 201

Which of the following documents does a vendor rely on to commit funding and resources to a project?

- A. SOW
- B. PO
- C. SLA
- D. MOU

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 299

NEW QUESTION: 202

A construction company has not been on the job for more than two weeks. Which of the following is an example of how a project manager can utilize the transfer risk strategy?

- A. Calling the project sponsor to explain the situation
- B. Hiring a new company to complete the work
- C. Requiring the construction company to send new employees
- D. Changing the schedule to accommodate a new finish date

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 203

A project manager has an opportunity to add a highly skilled expert to the team who can increase the probability of the project's success. Which of the following risk strategies should the project manager adopt?

- A. Exploitation
- B. Avoidance
- C. Acceptance
- D. Mitigation

Answer: A ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 239

NEW QUESTION: 204

Which of the following would indicate a project manager is working in a matrix-based organization?

- A. The project manager has full authority over resources and the project.
- B. Resources align to the project, report to the project manager, and have no functional home at the end of the project.
- C. Resources report to business area functional managers and return to the functional area at the end of the project.
- D. The project manager has no authority over the project resources and limited-to-no authority over the project.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 205

A customer will have ongoing changes to project requirements.

Which of the following is the BEST project management methodology for this requirement?

- A. PRINCE2
- B. Waterfall
- C. Agile
- D. Bottom-up

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 206

A project manager notices a lack of meeting attendance from the project team. Which of the following actions might the project manager take to BEST improve the level of attendance?

- A. Publish an agenda prior to the meeting.
- B. Increase the number of email invitations for the upcoming meeting.
- C. Schedule the meeting directly on the attendees' calendars.
- D. Send the meeting invitation by email with a read receipt.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 207

Which of the following documents does a vendor rely on MOST before committing funding and resources to a project?

- A. SOW
- B. PO

- C. SLA
- D. MOU

Answer: A ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 299

NEW QUESTION: 208

A project has fallen behind schedule for no obvious reason, so the PM has gathered the team to brainstorm. Which of the following should the PM do NEXT?

- A. Brief the team on which tasks have fallen behind schedule and where the project has slack.
- B. Review the issue log with the project team and identify potential risks.
- C. Review an Ishikawa diagram with the project team to determine possible causes and effects.
- D. Refer to the risk register to map the risks to issues and mitigation strategies.
- E. Go over the meetings objectives and agenda.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 209

A resource is assigned to two projects with two scheduled tasks that complete at the same time.

This is known as:

- A. shared resource contention
- B. dedicated resource contention
- C. interproject resource contention
- D. intraproject resource contention

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 210

A vendor developed a new payroll system for a local transit authority. Due to the system's complexity, the vendor will need to work with the transit authority for three months after system implementation.

This will be documented in the:

- A. WBS.
- B. SLA.
- C. training plan.
- D. warranty.

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 211

Which of the following are examples of organizational change? (Choose two.)

- A. Relocation
- B. Scope
- C. Business process
- D. Schedule
- E. Risk event

D. 38 days

E. 37 days

Answer: E ([LEAVE A REPLY](#))

NEW QUESTION: 214

A vendor is unable to deliver an order by the specified date. Which of the following should be the project manager's NEXT steps? (Select TWO)

A. The project manager should notify the affected project team and, if necessary, adjust the schedule because the project could potentially encounter delays.

B. The project manager should update the procurement plan and action items to reflect the possible delay in the project timeline

C. The project manager should adjust the schedule in the documentation and, if necessary, take steps to rush other areas of the schedule so the project will not encounter delays.

D. The project manager should notify the project sponsor to update the schedule in the documentation because the project could potentially encounter delays.

E. The project manager should update the project management plan in the documentation to reflect the reason for the possible delay in the project timeline.

Answer: (SHOW ANSWER)

NEW QUESTION: 215

The project team is not comfortable moving an expensive material.

A third party is hired to move the material. This is an example of risk:

A. Sharing

B. Avoidance

C. Acceptance

D. Transference

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 216

A program manager informs a project manager that a new, high-priority project has been approved and will need the current project's resources before the scheduled project close date. The project team meets and determines that the project should be fast-tracked.

Which of the following documents should the project team reference to fast-track the project? (Choose two.)

A. Scope management plan

B. Configuration management plan

C. Network diagram

D. Project schedule

E. Project plan

Answer: C,D ([LEAVE A REPLY](#))

Explanation

Explanation/Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 171

NEW QUESTION: 217

Which of the following is the primary purpose of an MOA or an MOU?

A. Enumerate a detailed code of conduct for all employees, contractors, and subcontractors participating in the program.

B. Facilitate potential legal action and resulting remediation if one of the signatory parties violates any terms.

C. State expectations of all signatory parties to reduce potential misunderstandings.

D. Provide transparency to competitors regarding all signatory parties.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 218

A project team is comprised of a mix of in-house and virtual team members.

When a complex announcement needs to go out to the entire project team, which of the following is the MOST effective way to communicate it?

- A. Composing a project team email with the details of the announcement is the best method. It gives the project manager the opportunity to explain but not be overcome with questions from the team.
- B. Using text messaging to make the announcement is the best method. It allows the project manager to reach the project team members wherever they are located.
- C. Sending a fax is the best method. It gives the project manager the opportunity to explain the announcement and come up with questions and answers the team may have.
- D. Hosting a web conference meeting is the best method. It gives the project manager the opportunity to explain the announcement and answer any questions from the team.

Answer: D ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 260

NEW QUESTION: 219

Which of the following is the BEST indicator of project failure?

- A. Project deliverables completed behind schedule
- B. Several changes being made to the project
- C. Project team members disagreeing on milestones
- D. Product deficiencies revealed during the monitor and control phase

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 220

The internal project sponsor is frustrated by a lack of concise, regular updates regarding the status of a project.

Target	Method	Frequency	Communication Type
All stakeholders	Email	Monthly or after milestone	Project status report
Project team	In-person	Daily	Project team stand-up
Project sponsor	In-person	Weekly	Project status meeting
Internal stakeholders	Email	Quarterly	Project status report

Which of the following changes would BEST satisfy the project sponsor?

- A. Include the project sponsor in the daily stand-up with the entire project team
- B. Add a new line to the communications plan to provide a weekly status report with a dashboard
- C. Include the project sponsor in all project meetings moving forward
- D. Add the project sponsor to all project email correspondence moving forward

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 221

During the execution phase of a project, a project task has run longer than anticipated.

ID	Task Name	Start	Finish	Duration	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
1	Task 1	3/6/2017	3/6/2017	1d																			
2	Task 2	3/7/2017	3/13/2017	5d																			
3	Task 3	3/7/2017	3/9/2017	3d																			
4	Task 4	3/10/2017	3/17/2017	6d																			
5	Task 5	3/20/2017	3/21/2017	2d																			

Which of the following is the new critical path of the project if Task 2 requires an additional two days to complete?

- A. 12 days
- B. 14 days
- C. 16 days
- D. 19 days

Answer: A (LEAVE A REPLY)

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 169

NEW QUESTION: 222

There is friction between team members who were on the team before a merger took place and those who transitioned during the merger. This situation is having an adverse effect on team performance. Which of the following can the project manager do to help resolve this issue?

- A. Report the conflict to human resources and let them address it.
- B. Assign tasks between the team members to ensure interaction is limited.
- C. Observe the team during the transition period and give the team time to form.
- D. Engage in relationship building by getting both sides to work on tasks together.

Answer: D (LEAVE A REPLY)

NEW QUESTION: 223

Project status meetings have poor attendance. A SME from the hardware team dominates the meetings when questions are asked, not allowing input from other members.

Which of the following steps should the PM take to make the meetings more productive? (Choose two.)

- A. Facilitate the meetings by adhering to the agenda.
- B. Encourage interaction among team members during the meetings.
- C. Ensure meetings minutes are accurately recorded.
- D. Adjust the number of meetings.
- E. Change the number of action items.
- F. Schedule impromptu meetings when the SME is absent.

Answer: B,F (LEAVE A REPLY)

Explanation/Reference:

NEW QUESTION: 224

Two highly skilled resources, who are currently working on other projects, are assigned to a project manager. Personality conflicts between the two resources have adversely affected project completion. The project manager has asked a manager with direct authority over the resources to provide input to resolve the issue, but the project manager does not have the level of authority required to resolve the personality conflict.

D. compromising.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 228

Which of the following documents are considered mutually binding? (Choose two.)

- A. WBS
- B. KPI
- C. NDA
- D. PO
- E. RFP

Answer: C,E ([LEAVE A REPLY](#))

NEW QUESTION: 229

A manufacturer is developing a product that will start in one week. The product has a delivery deadline of 90 days.

Which of the following characteristics classifies this as a project?

- A. Ongoing
- B. Iterative
- C. Repetitive
- D. Temporary

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 230

An active project has a CPI of 0.92. Which of the following can be determined?

- A. The project is currently over budget.
- B. The project has a budget surplus.
- C. The project is ahead of schedule.
- D. The project is behind schedule.

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

Reference <http://smallbusiness.chron.com/project-management-cpi-numbers-mean-35541.html>

NEW QUESTION: 231

Which of the following Agile ceremonies is used to determine the backlog items that will be worked on the next weeks?

- A. SCRUM retrospective meeting
- B. Sprint planning meeting
- C. Daily standup meeting
- D. Review meeting

Answer: ([SHOW ANSWER](#))

Explanation

References: <https://www.atlassian.com/agile/ceremonies>

NEW QUESTION: 232

A WBS is being developed for a project.

Which of the following would be BEST suited to contribute cost and time estimates for the project activities?

- A. Project team members
- B. Project sponsor
- C. Project manager
- D. Project scheduler

Answer: C (LEAVE A REPLY)

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 82

NEW QUESTION: 233

Due to a new government regulation, a project change is required. The project manager evaluates the change and realizes a legal department will need to approve the change as well. The project manager should:

- A. follow the change process flow and notify the legal department after the change is implemented.
- B. notify the legal department representative in the event of an upcoming audit
- C. extend a formal invitation to the legal department representative to join the CCB
- D. hold a separate meeting with the legal department representative and ask for approval

Answer: C (LEAVE A REPLY)

NEW QUESTION: 234

An authorized change to a construction project was implemented. During the modification, the team identified a defect in which the change caused the building power output to be outside the KPPs.

Which of the following actions should the project manager take?

- A. Submit a new change request.
- B. Initiate the regression plan.
- C. Add remediation to the schedule.
- D. Accept the new power output.

Answer: (SHOW ANSWER)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 294

NEW QUESTION: 235

A risk with a high probability and medium consequence to a project has been identified. In response, the project manager has purchased an insurance plan with the intent to provide additional funds if the risk is realized. There is no risk to the schedule or scope. Which of the following types of risk strategies is this an example of?

- A. Accept risk
- B. Transfer risk
- C. Mitigate risk
- D. Exploit risk
- E. Avoid risk

Answer: B (LEAVE A REPLY)

Explanation/Reference:

Explanation

"Transfer: Moving the liability for the risk to a third party by purchasing insurance, performance bonds, and so on" Excerpt From: Kim Heldman. "CompTIA Project+ Study Guide." iBooks.

NEW QUESTION: 236

During the planning phase of a construction project, the project team discovers the site is the nesting area birds, and construction could disrupt the bird's patterns. Lobbyists would like the team to move the project down the road.

Which of the following constraint and influencer types are involved in this scenario?

- A. Environmental; stakeholders
- B. Environmental; resources
- C. Deliverables; resources
- D. Deliverables; stakeholders

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 237

A new high-priority project is assigned to the project manager with a fully formed budget, deadline, and scope. The project manager is creating the project schedule.

WBS ID	Task Name	Predecessors	Duration
1.0.1	Assign project team	—	5 days
1.0.2	Develop SOW	—	3 days
1.0.3	Kickoff meeting	1.0.1, 1.0.2	1 day
2.0.1	Create hardware procurement requirements	1.0.3	10 days
2.0.2	Receive equipment	2.0.1	12 days
3.0	Develop software	2.0.1	20 days
4.0.1	Install software on hardware	2.0.2, 3.0	10 days
5.0	Project close out	4.0.1	3 days

Which of the following calculations accurately shows the critical path?

- A. 20 days
- B. 49 days
- C. 52 days
- D. 39 days

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 238

A project manager has received a change order that will reduce a project's timeline and budget.

However, the change order also indicates the goals and deliverables of the project must remain unchanged. Which of the following is the MOST logical impact to the project?

- A. The reduced budget will cause the project manager to reject the change order.
- B. The reduced budget will result in reduced resources, which will lead to a strong matrix organizational structure being used.
- C. The reduced timeline will impact the quality of the deliverables because the amount of time to test will be reduced.
- D. The reduced timeline will decrease risk, resulting in an increased contingency reserve.

Answer: B ([LEAVE A REPLY](#))

- B. Sprint planning meeting
- C. Daily standup meeting
- D. Review meeting

Answer: B ([LEAVE A REPLY](#))

Explanation

Explanation/Reference:

References: <https://www.atlassian.com/agile/ceremonies>

NEW QUESTION: 243

The project manager has noticed a vendor is not performing in accordance with the SLA.

Which of the following items should the project manager use to highlight the vendor's areas of poor performance?

- A. Balanced score card
- B. WBS
- C. Post-project evaluation
- D. PERT

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 332

NEW QUESTION: 244

The PMO has asked the PM to provide a status report indicating the number of events and activities required to complete a project. Which of the following charts should the PM include in the status report?

- A. Gantt chart
- B. Process diagram
- C. Scatter chart
- D. Run chart

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 245

Ann, a customer, approaches the project manager of a portable computing device implementation project with a request to have a tablet instead of a laptop.

Which of the following steps should the project manager take NEXT?

- A. Have Ann submit a change request.
- B. Supply Ann with the requested tablet.
- C. Provide Ann with a copy of the project management plan.
- D. Inform Ann that she will receive what has been authorized.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 246

While developing a project schedule, the project manager is attempting to sequence the following tasks:

Task name	Predecessor(s)
A Task A	B
B Task B	C, F
C Task C	E
D Task D	A, B
E Task E	F
F Task F	

Which of the following is the correct sequence for the above tasks?

- A. F, C, A, E, B, D
- B. D, B, E, F, C, A
- C. F, E, C, B, A, D
- D. F, A, B, C, E, D

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 247

A senior manager asks a project manager for an estimated budget on a new project.

Which of the following is the BEST step for the project manager to take?

- A. Tell the senior manager the estimation is not available yet.
- B. Use the budget from a similar project to generate estimates.
- C. Ask a SME for an opinion and propose an estimate.
- D. Gather the team to immediately generate estimates.

Answer: (SHOW ANSWER)

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 164

NEW QUESTION: 248

A project team is comprised of a mix of in-house and virtual team members.

When a complex announcement needs to go out to the entire project team, which of the following is the MOST effective way to communicate it?

- A. Using text messaging to make the announcement is the best method. It allows the project manager to reach the project team members wherever they are located.
- B. Composing a project team email with the details of the announcement is the best method. It gives the project manager the opportunity to explain but not be overcome with questions from the team.
- C. Hosting a web conference meeting is the best method. It gives the project manager the opportunity to explain the announcement and answer any questions from the team.
- D. Sending a fax is the best method. It gives the project manager the opportunity to explain the announcement and come up with questions and answers the team may have.

Answer: (SHOW ANSWER)

NEW QUESTION: 249

A vendor notifies the project manager that the scheduled date for a deliverable on the critical path cannot be met due to a lack of resources. Which of the following are MOST likely to be triggered? (Choose three.)

- A. Milestones
- B. Business continuity response
- C. Audits
- D. Stakeholder changes

- E. Incident response
- F. Risk register updates
- G. Schedule changes

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 250

A project manager who is part of a global team wants to have a team building meeting and decides to hold a video conference. Which of the following is MOST likely to be the main challenge that influences this decision?

- A. Geographical factors
- B. Language barriers
- C. Cultural differences
- D. Technology factors

Answer: ([SHOW ANSWER](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 259

NEW QUESTION: 251

A homeowner wants to build a fence. It will take:

A quarter of a day to measure the length of the fence

Half a day to acquire the materials

A quarter of a day to dig holes for the posts

A quarter of a day to set the posts with concrete

Two days for the concrete to dry

While the concrete is drying, the homeowner will spend a quarter of a day cutting the lateral pieces to size, half a day applying the coating to the remaining pieces, and then three days waiting for the coating to dry. It will then take the homeowner one day to assemble the fence. Which of the following is the length of time it will take the homeowner to build the fence?

- A. Six days
- B. Nine days
- C. Eight days
- D. Seven days

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 252

A project team is comprised of a mix of in-house and virtual team members.

When a complex announcement needs to go out to the entire project team, which of the following is the MOST effective way to communicate it?

- A. Using text messaging to make the announcement is the best method. It allows the project manager to reach the project team members wherever they are located.
- B. Hosting a web conference meeting is the best method. It gives the project manager the opportunity to explain the announcement and answer any questions from the team.
- C. Sending a fax is the best method. It gives the project manager the opportunity to explain the announcement and come up with questions and answers the team may have.
- D. Composing a project team email with the details of the announcement is the best method. It gives the project manager the opportunity to explain but not be overcome with questions from the team.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 253

Severe weather has impacted a construction project, delaying scheduled work for five days. Which of the following project changes is the project manager most likely to consider FIRST?

- A. Funding change
- B. Timeline change
- C. Requirements change
- D. Risk event

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 254

An external consultant reviews benchmark staffing for an organization every three years. Which of the following is MOST likely occurring?

- A. Relocation
- B. Reorganization
- C. Merger
- D. Acquisition

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 255

A company hires an outside vendor to provide 24/7 support.

Which of the following documents would determine the contractual obligations?

- A. PO
- B. SLA
- C. LOI
- D. MOU

Answer: (SHOW ANSWER)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 303

NEW QUESTION: 256

Objectives and tasks are equally assigned by two different managers.

Which of the following BEST describes this organization type?

- A. Matrix
- B. Functional
- C. RACI
- D. Projectized

Answer: C ([LEAVE A REPLY](#))

- C. Update the issue log
- D. Change the risk status to closed for 2 and 6

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 260

A project manager needs to track the actual and estimated start and finish dates of all WBS work packages.

Which of the following is a necessary step to record the actual durations?

- A. Establish each WBS work package resource.
- B. Establish and set the baseline.
- C. Establish and set the quality gates.
- D. Establish the tollgates.

Answer: B ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 167

NEW QUESTION: 261

During the testing phase, a team member has informed the project manager that the test environment was set with inadequate client information, putting the project in jeopardy.

Which of the following should the project manager do NEXT?

- A. Revisit the contingency plan and provide corrective actions.
- B. Revisit the risk management plan and provide corrective actions.
- C. Ask the team member to move to a different test environment.
- D. Ask the team member to refrain from testing the scenarios.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 262

A project team has completed a major deliverable earlier than planned and wants to deliver it for testing. The team lead sends an email providing notice of task completion to the project manager.

Which of the following describes how the project manager can increase the likelihood that the deliverable moves to testing?

- A. Send an email to the project sponsor and copy the project team.
- B. Send an email to quality assurance and copy the project team.
- C. Call a meeting to hand off the deliverable to quality assurance.
- D. Hold a conference call to review the next deliverable with the project team.

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 263

A highly skilled project engineer will be on indefinite medical leave. No one on the project team has the required skill set to replace the engineer.

Which of the following will be impacted MOST by the absence of the engineer?

- A. Deliverables
- B. Environment
- C. Requirements
- D. Resources

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 264

Two team members completely disagree on how to complete a specific task. The project manager observes the conflict but takes no immediate action. Which of the following techniques is the project manager using?

- A. Compromising
- B. Smoothing
- C. Withdrawing
- D. Accepting

Answer: (SHOW ANSWER)

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 200

NEW QUESTION: 265

A project team learns that potential remodeling on the production floor might occur during the execution phase of their project. The project team starts debating the different options available to keep delivering without adjusting the schedule. Which of the following risk activities is being performed?

- A. Mitigation
- B. Identification
- C. Quantification
- D. Planning

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 266

Which of the following activities are associated with the closing phase of a project?

(Choose two.)

- A. Risk mitigation
- B. Archiving of project documents
- C. Tracking of expenditures
- D. Lessons learned
- E. Quality assurance

Answer: B,D ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 338, 339

NEW QUESTION: 267

A project is coming to the end of a phase. The PMO required that the quality team review the work and budget before moving on to the next phase of the project. The project manager must schedule the review of the phase and have the stakeholders present. This review is referred to as:

- A. a milestone.
- B. a tollgate.
- C. change management.
- D. an incident response.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 268

Many Questions have arisen regarding a newly identified project. Project team members are anxious to know who will be part of the team and what the project will deliver. Which of the following would be the BEST way to provide this information?

- A. Company-wide email
- B. CCB meeting
- C. Kickoff meeting
- D. Status report

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 269

While working with a project team to create the project schedule, which of the following must occur for performance measurement?

- A. Identify resource costs
- B. Manage issues
- C. Create status reports
- D. Set the baseline

Answer: D ([LEAVE A REPLY](#))

The project management plan contains the project management baseline data (typically cost, schedule, and scope), which you'll use to monitor and compare performance measurements against.

NEW QUESTION: 270

The Chief Executive Officer (CEO) of a company announced that a demerger operation will be completed in the next nine months. Which of the following BEST describes the organizational change?

- A. Business relocation
- B. Business reorganization
- C. Business split
- D. Business acquisition

Answer: ([SHOW ANSWER](#))

Explanation

NEW QUESTION: 271

An authorized change to a construction project was implemented. During the modification, the team identified a defect in which the change caused the building power output to be outside the KPPs. Which of the following actions should the project manager take?

- A. Add remediation to the schedule
- B. Initiate the regression plan
- C. Accept the new power output.
- D. Submit a new change request.

Answer: B ([LEAVE A REPLY](#))

C. Project Management Office (PMO)

D. Sponsor

Answer: D (LEAVE A REPLY)

References

<https://books.google.com.pk/books?id=scjmDQAAQBAJ&pg=PA29&lpg=PA29&dq=comptia+roles+has+approval+authority+for+project+funding&source=bl&ots=QjPXRQ0G3Y&sig=gToYb55ruudpdmlycITUJwsS7vY&hl=en&sa=X&ved=0ahUKEwiA08WQ3lXbAhWJpo8KHe97ACMQ6AEIRjAD#v=onepage&q=comptia%20roles%20has%20approval%20authority%20for%20project%20funding&f=false>

NEW QUESTION: 276

During the execution phase of a project, a project task has run longer than anticipated.



Which of the following is the new critical path of the project if Task 2 requires an additional two days to complete?

A. 12 days

B. 14 days

C. 16 days

D. 19 days

Answer: A (LEAVE A REPLY)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 169

NEW QUESTION: 277

Which of the following is a key aspect of the Agile project management methodology?

A. Test-driven

B. Daily standup meetings

C. Short project durations

D. Defined list of requirements

Answer: B (LEAVE A REPLY)

Explanation/Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 286

NEW QUESTION: 278

Which of the following is used to perform a root cause analysis?

A. Scatter plot

Reference <http://asq.org/learn-about-quality/cause-analysis-tools/overview/overview.html>

B. Ishikawa diagram

C. Pareto diagram

D. Bar chart

Answer: B (LEAVE A REPLY)

NEW QUESTION: 279

Which of the following is a definition of an RFP?

- A. A document sent to potential vendors to solicit a bid for a project.
- B. A document sent to potential vendors to request information for skills and experience for a project.
- C. A document sent to potential vendors to request a commitment for a project.
- D. A document sent to potential vendors to solicit information that excludes pricing information for a project.

Answer: ([SHOW ANSWER](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 300

NEW QUESTION: 280

Which of the following are characteristics of a project? (Select TWO)

- A. Temporary
- B. Restricting the budget
- C. Consisting of milestones
- D. Start and finish
- E. Achieving a goal
- F. Ongoing

Answer: D,E ([LEAVE A REPLY](#))

NEW QUESTION: 281

A project sponsor approved an undocumented change without following the formal change control process.

The resulting change caused an outage in a crucial accounting application. Which of the following change control processes would help mitigate the realization of this risk?

- A. Application version control
- B. Regression plan
- C. Quality plan
- D. Change validation

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 282

A customer asks a project manager if a small change can be made during the delivery phase. The project manager does not agree to the change.

Which of the following is the MOST likely reason?

- A. Established communication plan
- B. Scope creep
- C. Resource constraints
- D. Iterative approach

Answer: ([SHOW ANSWER](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 133

NEW QUESTION: 283

Which of the following metrics demonstrates to a project manager if a project is overspending or underspending?

- A. EAC
- B. BAC
- C. CPI
- D. ETC

Answer: C ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 231

NEW QUESTION: 284

A recently added stakeholder is unaware of critical changes that will affect the department. Which of the following should the project manager do FIRST to ensure all parties have the same level of information?

- A. The project manager should ensure meeting minutes are distributed to all project members.
- B. The project manager should check the communications plan to ensure stakeholders are included on any key messages.
- C. The project manager should check the project management plan to determine how the project should be managed and controlled.
- D. The project manager should check the meeting agenda to ensure the stakeholder is invited to all meetings.

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 285

A company hires an outside vendor to provide 24/7 support.

Which of the following documents would determine the contractual obligations?

- A. PO
- B. SLA
- C. LOI
- D. MOU

Answer: B ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 303

NEW QUESTION: 286

A project sponsor decides to cut the project budget and reduce the scope. As a mitigation plan, the team decides to promote the project internally to gain support from other areas.

Which of the following describes the BEST combination of communication methods that can be used to attract more people?

- A. Text messaging, instant messaging, and meetings
- B. Instant messaging, kickoff meeting, and town hall meetings
- C. Social media, email, and printed media
- D. Gate reviews, face-to-face meetings, and kickoff meeting

Answer: D ([LEAVE A REPLY](#))

- C. In an acquisition, the organizations become two, whereas they remain distinct in outsourcing.
- D. In an acquisition, the organizations remain separate, whereas they become one in outsourcing.

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 291

A project manager is informed that a team member would like to enhance the code with an additional function. Which of the following should the project manager do NEXT?

- A. Communicate the change to stakeholders.
- B. Submit a change request.
- C. Evaluate the impact of the change.
- D. Get approval from the CCB.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 292

A part that is needed to complete Task 3 has been backordered and will arrive three days later than scheduled.

Task 3 must be complete for Task 4 to start. There is one day of float for the two tasks. Which of the following represents the number of days the project schedule will be delayed?

- A. Three
- B. Two
- C. One
- D. Zero

Answer: (SHOW ANSWER)

NEW QUESTION: 293

A company has dictated project scope changes but has stated that the original budget still applies. Which of the following will MOST likely be impacted by the changes?

- A. Quality
- B. project team
- C. Schedule
- D. Regulations

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 294

Which of the following documents focus primarily on support activities after the completion of a project? (Choose two.)

- A. Letter of intent
- B. SLA
- C. RFQ
- D. Warranty
- E. IMS
- F. Purchase order

Answer: B,D ([LEAVE A REPLY](#))

NEW QUESTION: 295

A project manager provides status reports to a customer on a biweekly basis, but the customer is very busy and only has a few minutes to review the project. Which of the following are critical for the project manager to provide?

- A. Cost, schedule, organizational chart, and risks/issues
- B. Risks/issues, cost, RACI chart, and action items
- C. Schedule, cost, risks/issues, and milestones
- D. Action items, organizational chart, schedule, and NDA

Answer: C ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 326

NEW QUESTION: 296

A company hires an outside vendor to provide 24/7 support. Which of the following documents would determine the contractual obligations?

- A. MOU
- B. PO
- C. LOI
- D. SLA

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 297

A project team is comprised of a mix of in-house and virtual team members.

When a complex announcement needs to go out to the entire project team, which of the following is the MOST effective way to communicate it?

- A. Using text messaging to make the announcement is the best method. It allows the project manager to reach the project team members wherever they are located.
- B. Hosting a web conference meeting is the best method. It gives the project manager the opportunity to explain the announcement and answer any questions from the team.
- C. Composing a project team email with the details of the announcement is the best method. It gives the project manager the opportunity to explain but not be overcome with questions from the team.
- D. Sending a fax is the best method. It gives the project manager the opportunity to explain the announcement and come up with questions and answers the team may have.

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 298

A subcontractor has submitted design documentation on the deliverable due date, but it will require rework.

The activity is on the critical path of the project schedule. Which of the following should the project manager do NEXT?

- A. Notify the project sponsor to schedule and facilitate a team meeting to rework the design documentation.
- B. Determine the expected duration of the rework and complete a change request to modify the project baselines.
- C. Determine the expected duration of the rework with any associated quality control activities and add the duration to an updated version of the WBS.
- D. Update the master project schedule, and distribute it all stakeholders in accordance with the project communications plan.

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 299

Which of the following metrics demonstrates to a project manager if a project is overspending or underspending?

- A. EAC
- B. BAC

- C. CPI
- D. ETC

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 231

NEW QUESTION: 300

A project manager decides to release a product one month later, knowing marketing studies have shown doing so could require increased manufacturing capacity. Which of the following risk strategies is being employed?

- A. Exploit
- B. Accept
- C. Mitigate
- D. Transfer

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 301

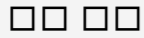
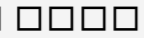
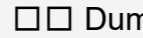
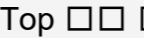
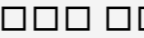
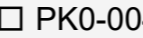
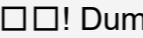
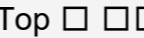

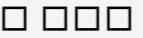
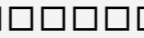
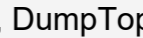
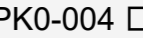


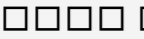
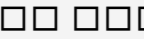
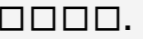
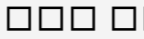
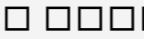
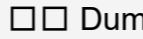
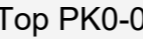
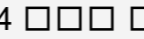
Which of the following roles has approval authority for project funding?

- A. Champion
- B. Chief Financial Officer (CFO)
- C. Project Management Office (PMO)
- D. Sponsor

Answer: D ([LEAVE A REPLY](#))

Explanation/Reference:

References: <https://books.google.com.pk/books?id=scjmdQAAQBAJ&pg=PA29&lpg=PA29&dq=comptia+roles+has+approval+authority+for+project+funding&source=bl&ots=QjPXRQ0G3Y&sig=gToYb55ruudpdmlyclTUJwsS7vY&hl=en&sa=X&ved=0ahUKEwiA08WQ3IXbAhWJpo8KHe97ACMQ6AEIRjAD#v=onepage&q=comptia%20roles%20has%20approval%20authority%20for%20project%20funding&f=false>

PK0-004     DumpTop    **PK0-004**    , DumpTop **PK0-004**    .     DumpTop **PK0-004**    . <https://www.dumptop.com/CompTIA/PK0-004-dump.html> (797 Q&As Dumps, **30%OFF Special Discount: KrDump**)

NEW QUESTION: 302

The PM has requested that a project repository be developed. Sensitive information will be available on the site that could affect the project's success. Only personnel who need to know the information will have access.

Which of the following site types is the PM requesting?

- A. Wiki page
- B. Extranet

- C. Intranet
- D. Knowledge base
- E. Internet

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 303

A project's stakeholders have not been informed of project updates and milestones by the CCB and project team. The stakeholders have threatened to withdraw project support. Which of the following should the project manager do to get buy-in from the stakeholders for the project?

- A. Expedite completion of the project before support is withdrawn by the stakeholders
- B. Update the communications plan to include the stakeholders
- C. Revise the quality management plan to include the project stakeholders
- D. Increase the number of status reports provided to the project stakeholders

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 304

A project's key stakeholders have requested significant changes that will affect the scope. To adjust the project scope, which of the following need to be changed? (Choose two.)

- A. Cost performance parameter
- B. Project schedule
- C. KPI
- D. Corrective action plan
- E. WBS

Answer: B,E ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 133

https://books.google.co.za/books?id=evR0gPFBHJ4C&pg=PA128&lpg=PA128&dq=complete+a+project+sooner+-+update+WBS&source=bl&ots=O650UKpUEK&sig=mlexbBmFJKkAuXuftqO2YjLLOgo&hl=en&sa=X&ved=0ahUKEwi8uJXlJ_DXAhUKuRQKHW3fDKAQ6AEIMTAC#v=onepage&q=complete%20a%20project%20sooner%20-%20update%20WBS&f=false

NEW QUESTION: 305

A functional manager pulled a resource from a current project to work on a higher-priority project but did not offer a backfill resource.

Which of the following should the project manager do FIRST?

- A. Delay the task in the schedule and inform the sponsor.
- B. Report the project as at risk and share the issue with the project team.
- C. Meet with the functional manager to discuss the issue.
- D. Open a change request to reduce the project scope.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 306

A company's management team is in a meeting to review all the products and services delivered in the first quarter of the year for profitability. They are requesting information on payback period, return on investment, and total cost of ownership. The project manager is checking the project repository for available documentation. In which of the following documents is the project manager MOST likely to find the required information?

- A. Risk management plan
- B. Project charter
- C. Scope of work
- D. Business case

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 307

Which of the following risk strategies is represented by the purchase of insurance?

- A. Mitigate
- B. Accept
- C. Transfer
- D. Avoid

Answer: C ([LEAVE A REPLY](#))

Explanation

"Transfer: Moving the liability for the risk to a third party by purchasing insurance, performance bonds, and so on"

NEW QUESTION: 308

A politically sensitive project is being proposed. The sponsor decides to outsource the work despite having a highly capable team.

Which of the following BEST describes the risk mitigation strategy being used?

- A. Exploitation
- B. Transference
- C. Acceptance
- D. Avoidance

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 309

Which of the following describes risk mitigation?

- A. The quantification of the risk in terms of how much the risk could potentially cost the project or parent organization.
- B. The transfer of the risk to another entity or project inside or outside the organization, along with associated costs.
- C. The understanding of the risk with a detailed of how the project intends to address the potential for occurrence.
- D. The weighting or prioritization of the risk against all other identified risks within this project or others associated with it.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 310

Company A recently partnered with Company B.

Over the past few months, multiple teams have been working to refine internal processes to deliver products in a more timely manner.

If the effort is successful, which of the following will MOST likely occur?

- A. Relocation
- B. Demerger
- C. Reorganization
- D. Outsourcing

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 311

A company has determined it does not have the in-house capability to perform a project and wants to procure third-party services.

Which of the following documents will the company MOST likely release FIRST?

- A. RFO
- B. RFI
- C. RFP
- D. RFQ

Answer: B ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 300

NEW QUESTION: 312

A major project task involves purchasing and implementing computer equipment with special software, which is valued at \$1.5 million, for a 700-employee organization. An IT department manager challenged the PM's ability to authorize expenditures after the purchase was made.

Which of the following documents should the PM provide to the functional manager?

- A. Organizational chart
- B. Project charter
- C. Change management plan
- D. Cost management plan

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 313

A key stakeholder claims to have not received status updates per the agreement. The PM reviews the communications plan and determines the updates were provided as agreed upon. Which of the following should the PM do NEXT to resolve the inconsistency between the communications plan and the stakeholder's expectations?

- A. Initiate a change control request.
- B. Review previous meeting minutes.
- C. Updates the communications plan.
- D. Analyze the RASI chart

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 314

A project manager is creating the monthly report for top management. The project manager has collected the information below:

AC = 100

PV = 80

EV = 120

Based on this information, the CPI reflects which of the following about the project?

- A. It is under budget.
- B. It is over budget.
- C. It is ahead of schedule.
- D. It is behind schedule.

- B. 0 weeks
- C. -3 weeks
- D. 3 weeks
- E. -2 weeks

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 318

A project sponsor promises the Chief Executive Officer (CEO) that a project will be completed before the next quarterly meeting. The project manager needs to take the following elements into account:

- Delivery
- Vacation
- Cost of overtime
- Work effort

Which of the following documents should the project manager use to guarantee the project's success?

- A. RACI
- B. Project charter
- C. Schedule
- D. Burn chart
- E. SWOT

Answer: (SHOW ANSWER)

NEW QUESTION: 319

A project has fallen behind schedule for no obvious reason, so the PM has gathered the team to brainstorm.

Which of the following should the PM do NEXT?

- A. Go over the meetings objectives and agenda.
- B. Refer to the risk register to map the risks to issues and mitigation strategies.
- C. Review an Ishikawa diagram with the project team to determine possible causes and effects.
- D. Review the issue log with the project team and identify potential risks.
- E. Brief the team on which tasks have fallen behind schedule and where the project has slack.

Answer: E ([LEAVE A REPLY](#))

NEW QUESTION: 320

A business has implemented a new online performance management tool that allows functional and project managers to rate employees online.

This action is known as which of the following?

- A. Business process change
- B. Organizational change
- C. Internal reorganization
- D. Business continuity planning

Answer: (SHOW ANSWER)

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 297

NEW QUESTION: 321

Which of the following individuals is MOST likely to be a key stakeholder for the product launch phase of a project?

- A. Marketing representative
- B. Sales clerk
- C. Product item
- D. Team lead

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 322

A project sponsor has requested documentation to determine the scheduled activities for a project that is running behind schedule. Which of the following documents should the project manager send to the sponsor to quickly identify the project activities?

- A. SOW
- B. WBS
- C. SWOT
- D. RACI

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 323

A project encountered a problem and reached a milestone. In which of the following documents will the stakeholders MOST likely find information on these events?

- A. Status report
- B. Change log
- C. Issues log
- D. Meeting minutes

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 324

A vendor has accepted a proposed project from a customer.

Which of the following is MOST likely to be the first document created by the project manager?

- A. Project charter
- B. Project management plan
- C. Project statement of work
- D. Project schedule

Answer: C ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 299

NEW QUESTION: 325

A project manager is overseeing a multinational project, and team leaders from numerous countries indicate the team members have low morale.

Which of the following is the MOST likely reason the project manager would be unaware of the team member's decreased morale?

- A. The project manager did not pay attention to visual cues.

- B. The project manager did not perform active listening.
- C. The project manager did not visit the project's international office locations.
- D. The project manager did not prioritize team member concerns.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 326

Which of the following measurements would give the project manager the BEST estimate of the total cost of an active project?

- A. EAC
- B. BAC
- C. TCPI
- D. ETC

Answer: A ([LEAVE A REPLY](#))

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 232

NEW QUESTION: 327

The quarterly financial statement has been released, and portfolios are losing funding for projects. Which of the following options are MOST appropriate to keep the project alive and on schedule? (Choose two.)

- A. Ask for operational team support.
- B. Reduce the features being released.
- C. Shorten the project duration.
- D. Request more time with a smaller project team.
- E. Reduce quality control.

Answer: B,E ([LEAVE A REPLY](#))

NEW QUESTION: 328

A project manager at a projectized organization is finishing the objective goals for the appraisal process.

Performance goals have been identified for colocated individuals working on the team. Which of the following is the appropriate communication method for relaying the goals to the team members?

- A. Distribution of printed media
- B. Email
- C. Face-to-face
- D. Video conferencing

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 329

A first-time project manager is developing a project charter.

Which of the following are key elements to have the project charter approved? (Choose two.)

- A. Business case
- B. Service-level agreement
- C. Project team

D. Projectized

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 333

A project needs to know if a project is progressing as planned. Which of the following tools would be BEST to measure progress?

- A. Histogram
- B. Pareto chart
- C. CPM
- D. KPI
- E. RACI matrix

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 334

Which of the following analyses should a project manager use to determine problem areas for corrective action planning? (Select two.)

- A. Earned value
- B. Planned value
- C. Acceptable variance
- D. Schedule variance
- E. Cost variance

Answer: A,E ([LEAVE A REPLY](#))

NEW QUESTION: 335

Which of the following elements should be included on a responsibility assignment matrix?

- A. Responsible, accountable, consulted, informed
- B. Resource, accountable, signoff, input
- C. Responsible, accurate, confidential, informed
- D. Resource, accountable, consulted, informed

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

NEW QUESTION: 336

A project sponsor asks if a construction project can be accelerated to meet a new timeline. The project manager analyzes the schedule and finds insufficient float to accommodate the new delivery date.

If more resources are provided, which of the following strategies would BEST help to achieve the new date?

- A. Reduce durations
- B. Fast track
- C. Burn
- D. Crash

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 337

Which of the following Agile ceremonies is used to determine the backlog items that will be worked on the next weeks?

- A. SCRUM retrospective meeting
- B. Sprint planning meeting
- C. Daily standup meeting
- D. Review meeting

Answer: B (LEAVE A REPLY)

Explanation/Reference:

References: <https://www.atlassian.com/agile/ceremonies>

NEW QUESTION: 338

An organization has multiple projects that are taking place simultaneously.

Which of the following should be tasked with ensuring resources are appropriately allocated to projects?

- A. PMO
- B. Project sponsor
- C. Project coordinator
- D. HR

Answer: B (LEAVE A REPLY)

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 82

NEW QUESTION: 339

A project is taking more effort than anticipated. Which of the following constraints will MOST likely be affected?

- A. Scope
- B. Time
- C. Quality
- D. Cost

Answer: D (LEAVE A REPLY)

Explanation/Reference: <https://programsuccess.wordpress.com/2011/05/02/scope-time-and-cost-managing-the-triple-constraint/>

NEW QUESTION: 340

A project manager was directed to complete a project sooner than previously planned. Which of the following is the MOST cost-effective step to take to ensure the project's success?

- A. Decrease staff
- B. Reduce the scope
- C. Increase the budget
- D. Update the WBS

Answer: D (LEAVE A REPLY)

NEW QUESTION: 341

A meeting has taken place with quality assurance team members and the project manager.

Which of the following events would MOST likely have triggered the meeting?

- A. Task completion
- B. Risk register update
- C. Audit
- D. Resource change

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 342

A project manager is assigned to a new project that must start immediately. No formal or approved documents have been authored for the project. The project manager must identify project roles, justify the business need, and determine project scope boundaries.

Which of the following documents should the project manager create?

- A. Project management plan
- B. Scope statement
- C. Project charter
- D. Business case

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 343

At a project kickoff meeting, several team members acted unprofessionally. The project manager would like to set expectations for team interaction. Which of the following would BEST accomplish this?

- A. User acceptance policy
- B. Team contract
- C. Corrective action plan
- D. MOU
- E. SLA

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 344

A PM receives notification that an issue will impact a deliverable on the critical path. The issue is logged with a unique ID and assigned to a team member; however, the team member has not addressed it after a week.

Which of the following would be the BEST approach to resolving the issue?

- A. Review the issue with the assigned team member to determine a due date.
- B. Set a due date to resolve the issue and inform the assigned team member.
- C. Report the team member to a functional manager for disciplinary action.
- D. Assign a different team member to resolve the issue before the next status meeting.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 345

Which of the following activities are associated with the closing phase of a project? (Select TWO)

- A. Risk mitigation
- B. Lessons learned

- A. consumer demand.
- B. corporate strategy.
- C. lessons learned.
- D. PMO guidelines.

Answer: ([SHOW ANSWER](#))

Programs and projects within a portfolio are not necessarily related to one another in a direct way. And projects may independently exist within the portfolio (in other words, the project isn't related to a program but belongs to the portfolio). However, the overall objective of any program or project in a portfolio is to meet the strategic objectives of the portfolio, which in turn should meet the strategic objectives of the business unit or corporation.

NEW QUESTION: 350

Which of the following project management roles is responsible for estimating the duration of tasks?

- A. Project scheduler
- B. Project team
- C. Project manager
- D. Project coordinator

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 351

A project team member highlights to the project manager that expensive licensing for critical software in use across the project may expire before the completion project.

Which of the following would the project manager MOST likely do?

- A. Raise a purchase order to purchase the licensing and ask the team member to install it.
- B. Amend the project schedule and work breakdown structures to remove the use of the software from the project.
- C. Place a risk on the risk register and arrange a risk review with the appropriate stakeholders to accept and/or mitigate the risk.
- D. Amend the project scope and raise a project change request to obtain approval of the amendment.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 352

The project manager for a TV tower construction project receives notification that a strong storm is expected the following week.

Which of the following should the project manager do NEXT?

- A. Evaluate the risk, inform major stakeholders about the problem, and issue a change request immediately.
- B. Evaluate the risk, fill in the issue log, and communicate it according to the communication plan.
- C. Evaluate the risk, develop a mitigation plan, and communicate it according to the communication plan.
- D. Evaluate the risk, reschedule all outdoor tasks for a later time, and inform major stakeholders.

Answer: ([SHOW ANSWER](#))

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 238

NEW QUESTION: 353

A customer asks a project manager if a small change can be made during the delivery phase. The project manager does not agree to the change.

Which of the following is the MOST likely reason?

- A. Established communication plan

- B. Scope creep
- C. Resource constraints
- D. Iterative approach

Answer: [\(SHOW ANSWER\)](#)

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 133

NEW QUESTION: 354

Which of the following is the MOST likely target audience to be notified of the achievement of a key milestone in a project schedule?

- A. Project stakeholders and project team
- B. Project champion and project scheduler
- C. Project coordinator and project sponsor
- D. Project manager and project scheduler

Answer: [A \(LEAVE A REPLY\)](#)

NEW QUESTION: 355

A project manager is analyzing the cost variances produced when comparing two different projects completions.

Project completion	Estimated hours	Projected cost	Projected variance
6 months	400	\$24,000	-\$6,000
4 months	600	\$36,000	\$6,000

Which of the following factors could be causing the increased variance for the four-month projects? (Select two.)

- A. Increased schedule variance
- B. Increased resource productivity
- C. Increased labor overhead
- D. Increased labor cost
- E. Increased resource allocation

Answer: [C,D \(LEAVE A REPLY\)](#)

NEW QUESTION: 356

A company has determined it does not have the in-house capability to perform a project and wants to procure third-party services.

Which of the following documents will the company MOST likely release FIRST?

- A. RFO
- B. RFI
- C. RFP
- D. RFQ

Answer: [C \(LEAVE A REPLY\)](#)

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 300

NEW QUESTION: 357

A project sponsor, project manager, and project facilitator are drafting a project charter. The final contents of this documentation will be presented to the project steering committee for review and approval. The following sections are currently documented:

Project description

Draft project timeline and schedule

Rough milestones

Draft project budget

Draft resources required

High-level risk review

Which of the following sections should be included in this document?

A. Full resource requirements

B. Full risk assessment results

C. Draft work breakdown structure

D. Business information

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 358

A WBS is being developed for a project. Which of the following would be BEST suited to contribute cost and time estimates for the project activities?

A. Project manager

B. Project sponsor

C. Project team members

D. Project scheduler

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 359

Which of the following is the primary purpose of an MOA or an MOU?

A. State expectations of all signatory parties to reduce potential misunderstandings.

B. Facilitate potential legal action and resulting remediation if one of the signatory parties violates any terms.

C. Enumerate a detailed code of conduct for all employees, contractors, and subcontractors participating in the program.

D. Provide transparency to competitors regarding all signatory parties.

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 303

NEW QUESTION: 360

A project team is brainstorming and documenting what might go wrong in a project, the possible impact, and potential actions should certain situations arise.

Which of the following contains actions the team is MOST likely to consider?

A. Prioritize, qualify, engage

B. Stop, review, plan

C. Identify, collaborate, quantify

D. Accept, mitigate, transfer

Answer: ([SHOW ANSWER](#))

- B. Project management plan
- C. Project statement of work
- D. Project schedule

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 299

NEW QUESTION: 365

A project's key stakeholders have requested significant changes that will affect the scope.

To adjust the project scope, which of the following need to be changed? (Choose two.)

- A. Cost performance parameter
- B. Project schedule
- C. KPI
- D. Corrective action plan
- E. WBS

Answer: B,E ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 133

https://books.google.co.za/books?id=evR0gPFBHJ4C&pg=PA128&lpg=PA128&dq=complete+a+project+sooner+-+update+WBS&source=bl&ots=O650UKpUEK&sig=mlexbBmFJKkAuXuftqO2YjLLOgo&hl=en&sa=X&ved=0ahUKEwi8uJXlj_DXAhUKuRQKHW3fDKAQ6AEIMTAC#v=onepage&q=complete%20a%20project%20sooner%20-%20update%20WBS&f=false

NEW QUESTION: 366

A critical stakeholder has requested additional status updated beyond the schedule.

Which of the following factors MOST likely needs to be accounted for when communication with this stakeholder?

- A. Confidentiality
- B. Criticality
- C. Frequency
- D. Cultural differences

Answer: C ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 265

NEW QUESTION: 367

A project manager noticed the development team supporting a project does not have sufficient skills to complete the development phase. The project manager has discussed this issue with the functional manager and agreed to continue with the development phase due to time restrictions.

Which of the following strategies is the project manager applying?

- A. Transferring
- B. Mitigating
- C. Avoiding
- D. Accepting

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 368

Which of the following activity sequencing techniques uses nodes to symbolize activities and arrows to show how their dependencies are connected?

- A. Critical Path Method
- B. Critical Chain Method
- C. Precedence Diagramming Method
- D. Arrow Diagramming Method

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 369

The project manager was asked to provide recommendations for the removal of a vendor.

A meeting was scheduled with the key stakeholders and the project sponsor to highlight the reasons for this recommendation.

Which of the following should the project manager bring to the meeting to support this recommendation? (Choose two.)

- A. The issue log to show why the vendor should be replaced.
- B. The team action items to show why the vendor should be replaced.
- C. The scope statement to show why the vendor should be replaced.
- D. A procurement plan to show why the vendor should be replaced.
- E. A change management plan to have the vendor replaced.

Answer: A,E ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 291, p. 327

NEW QUESTION: 370

A project manager noticed the development team supporting a project does not have sufficient skills to complete the development phase. The project manager has discussed this issue with the functional manager and agreed to continue with the development phase due to time restrictions.

Which of the following strategies is the project manager applying?

- A. Accepting
- B. Mitigating
- C. Avoiding
- D. Transferring

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 238

NEW QUESTION: 371

A daily standup Scrum meeting is BEST accomplished in a:

- A. group email.
- B. video conference.
- C. face-to-face meeting.
- D. telephone conference.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 372

A project manager is informed that the project sponsor was terminated from the project effective immediately. To ensure business continuity, the project manager has been asked to assume additional tasks to complete the project on time. Many of these tasks were performed by the former project sponsor.

Which of the following types of change does this illustrate?

- A. Internal reorganization
- B. Business process change
- C. Business demerger
- D. Outsourcing

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 373

Two team members are arguing over two different approaches to complete a task. The project manager listens to both sides, determines neither approach will work, and directs the team members to use a third option. This type of conflict resolution is known as:

- A. smoothing.
- B. avoiding.
- C. forcing
- D. compromising.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 374

A project in the execution phase is over budget, and tasks on the critical path are on schedule.

Which of the following should the project manager do NEXT?

- A. Update the project management plan.
- B. Revise the project charter.
- C. Evaluate the impact to the baseline.
- D. Issue a change request.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 375

A project manager was directed to complete a project sooner than previously planned. Which of the following is the MOST cost-effective step to take to ensure the project's success?

- A. Reduce the scope
- B. Increase the budget
- C. Decrease staff
- D. Update the WBS

Answer: D ([LEAVE A REPLY](#))

Explanation/Reference:

References: <https://books.google.co.za/books?id=evR0gPFBHJ4C&pg=PA128&lpg=PA128&dq=complete+a+project+sooner+-+update>

NEW QUESTION: 379

Two team members completely disagree on how to complete a specific task. The project manager observes the conflict but takes no immediate action. Which of the following techniques is the project manager using?

- A. Compromising
- B. Smoothing
- C. Withdrawing
- D. Accepting

Answer: C ([LEAVE A REPLY](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 200

NEW QUESTION: 380

Rather than sending emails to communicate all project information, the project manager:

- * Makes telephone calls to key stakeholders for urgent information
 - * Sends emails for routine information
 - * Posts on the project intranet site for required but minimally used information
- Which of the following BEST represents what the project manager is doing?

- A. Adjusting the method based on confidentiality constraints
- B. Prioritizing based on personal preferences
- C. Tailoring the method based on message content
- D. Demonstrating concern for technological factors

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 381

A hurricane occurs in an area where several key project resources are located. When reviewing the project dashboard, the project sponsor sees the project is behind schedule and asks the project manager for an explanation. Which of the following documents should the project manager examine NEXT to provide an explanation?

- A. Budget
- B. Project schedule
- C. Issue log
- D. Meeting minutes

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 382

A project manager is creating the WBS.

In which of the following phases is the project?

- A. Initiation
- B. Planning
- C. Execution
- D. Closing

Answer: ([SHOW ANSWER](#))

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 139

NEW QUESTION: 383

A project manager is assigned to a project and has not had a handover meeting with the previous project manager. The new project manager is reviewing the percent of project completion, schedule progress, and budget constraints.

Which of the following documents should the project manager use to obtain this information?

- A. Project schedule
- B. Balanced scorecard
- C. Issue log
- D. Status report

Answer: D ([LEAVE A REPLY](#))

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 328

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